

TOWN OF SMYRNA
TENNESSEE



FISCAL YEAR 2023 - 2024
ANNUAL BUDGET
AND
FIVE YEAR CAPITAL
IMPROVEMENTS PLAN

TOWN COUNCIL

MARY ESTHER REED - MAYOR

MARC ADKINS - VICE-MAYOR

H. G. COLE

TIM MORRELL

GERRY SHORT

RACQUEL PEEBLES

STEVE SULLIVAN

MANAGEMENT STAFF

BRIAN D. HERCULES

TOWN MANAGER

JEFF PEACH

TOWN ATTORNEY

REX S. GAITHER, CMFO

ASSISTANT TOWN MANAGER

JASON IRVIN

POLICE CHIEF

BILL CULBERTSON

FIRE CHIEF

HAL LOFLIN

DIRECTOR OF COMMUNITY SERVICES

MICHAEL STRANGE

DIRECTOR OF UTILITIES

PETE JOHNSON

MANAGER OF BUILDING & GROUNDS

CARL WILSON

MANAGER OF INFORMATION SERVICES

NATE STULTS

MASTER CHEF & EVENT CENTER MGR

KEVIN RIGSBY

TOWN PLANNER

JEREMY PAYNE

BUILDING OFFICIAL

TODD SPEARMAN

ASSISTANT TOWN MANAGER

JEFF CRAIG

DIRECTOR OF HUMAN RESOURCES

TOM ROSE

DIRECTOR OF PUBLIC WORKS

MIKE MOSS

DIRECTOR OF PARKS

BRITTANY STEVENS

JUDGE

LISA BREWER

COURT CLERK

HEATHER KENT

PUBLIC INFORMATION OFFICER

KEVIN RELFORD

MANAGER OF WATER PLANT

LELAND NOBLE

MANAGER OF WASTE WATER PLANT

AMBER HOBBS

TOWN CLERK

TABLE OF CONTENTS

I. BUDGET INFORMATION

Organizational Chart.....	1
Budget Ordinance.....	2
Tax Levy Ordinance.....	3
Summary of All Funds.....	4

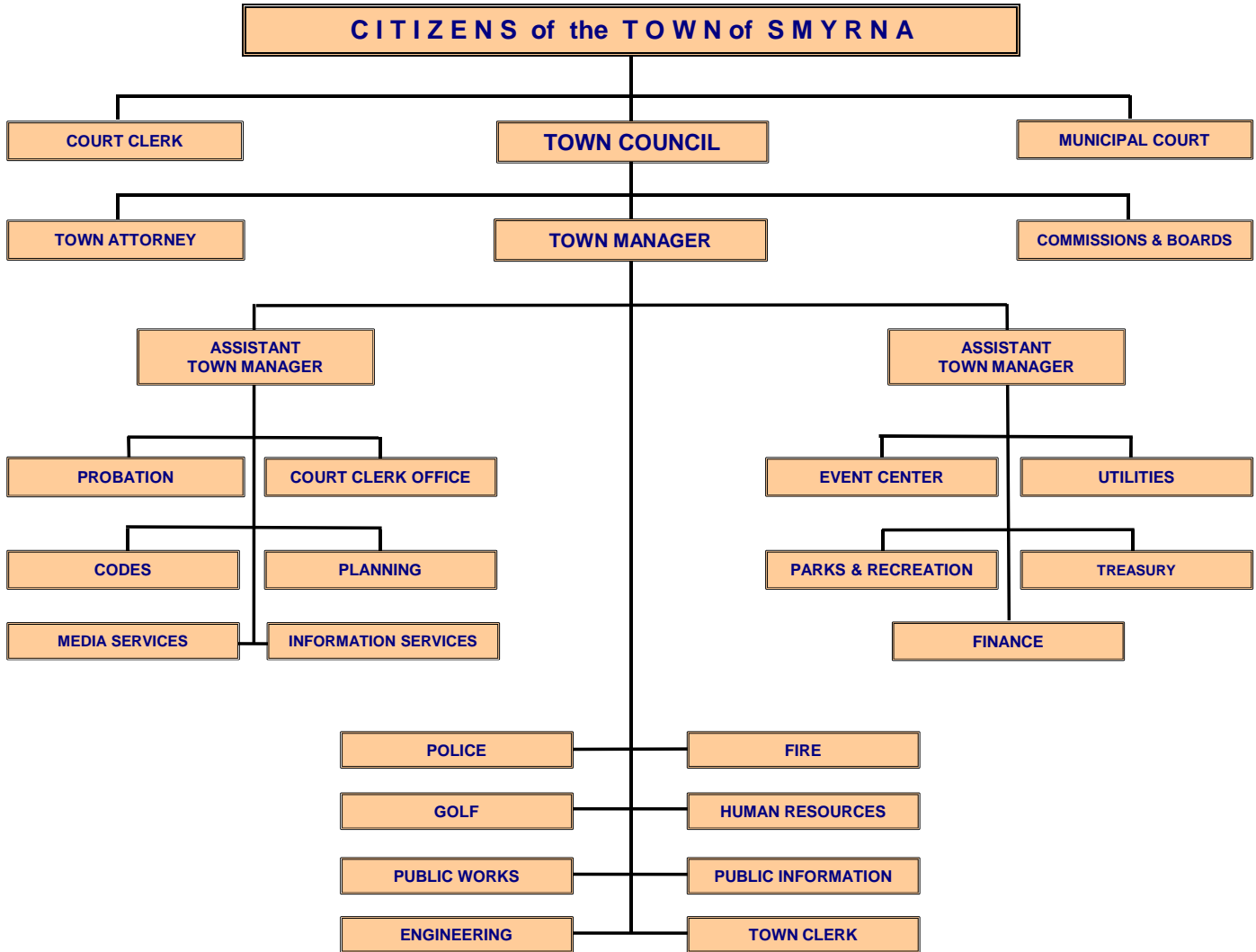
II. GENERAL FUND

General Summary.....	11
General Revenues.....	12
General Expenditures	
Legislative.....	15
General Sessions.....	18
Judicial.....	20
Traffic Court.....	23
Juvenile Court.....	26
Probation.....	28
Information Services.....	30
Planning & Codes.....	33
Public Works.....	36
Administration.....	39
Building & Grounds Maintenance.....	42
Finance.....	45
Treasury.....	48
Human Resources.....	51
Police.....	54
Fire.....	57
Street.....	60
Vehicle Maintenance.....	63
Cemetery.....	66
Health, Welfare, & Culture.....	67
Golf Course.....	68
Parks & Recreation.....	72
Event Center.....	75
Transfer.....	78

TABLE OF CONTENTS

III. SPECIAL REVENUE FUNDS	
State Street Aid.....	81
Drug.....	83
Impact Fee.....	85
Storm Water.....	87
IV. INTERNAL SERVICE FUND	
Insurance.....	94
V. DEBT SERVICE FUND	
Debt Service.....	98
VI. CAPITAL PROJECTS FUND	
Capital Projects.....	102
VII. ENTERPRISE FUNDS	
Water and Waste Water Summary.....	105
Revenues.....	107
Water Treatment Plant.....	108
Waste Water Treatment Plant.....	111
Water & Waste Water Maintenance.....	114
Natural Gas.....	117
VIII. SUPPLEMENTAL SCHEDULES	
Capital Improvements Plan	
Capital Project Detail by Department.....	124
Capital Project Summary by Department.....	147
Fee Schedule	
General Fund.....	150
Natural Gas.....	170
Waste Water.....	171
Water.....	173

ORGANIZATIONAL CHART



**TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 23-19**

AN ORDINANCE adopting the budget for the fiscal year beginning July 1, 2023 and ending June 30, 2024.


BE IT ORDAINED by the Town Council of the Town of Smyrna that the budget document attached hereto and incorporated herein by reference as if set forth herein at length verbatim be, and it hereby is, adopted and approved by the Town Council and that the amounts set forth therein be, and they hereby are, appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of the Town of Smyrna, Tennessee during the fiscal year beginning July 1, 2023, and ending June 30, 2024.

BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2023 the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 9th day of May, 2023.

PASSED on second reading by the Town Council the 6th day of June, 2023.

TOWN OF SMYRNA, TENNESSEE



MARY ESTHER REED, Mayor

ATTEST:



AMBER HOBBS, Town Clerk

TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 23-20

AN ORDINANCE establishing the property tax levy for the fiscal year beginning July 1, 2023 and ending June 30, 2024.

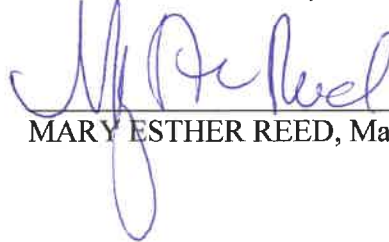
BE IT ORDAINED by the Town Council of the Town of Smyrna that the combined property tax rate for the Town of Smyrna, Tennessee for the fiscal year beginning July 1, 2023 and ending June 30, 2024 shall be fifty two point fifty seven cents (.5257) on each One Hundred Dollars (\$100.00) of assessed taxable property, which is to provide revenue for the budget hereinabove enacted.

BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2023, the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 9th day of May, 2023.

PASSED on second reading by the Town Council the 6th day of June, 2023.

TOWN OF SMYRNA, TENNESSEE



MARY ESTHER REED, Mayor

ATTEST:



AMBER HOBBS, Town Clerk

BUDGET SUMMARY

ALL FUNDS SUMMARY

GENERAL	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PROPERTY TAX	11,778,638	12,470,084	13,773,300	14,007,693	14,760,000	14,760,000	14,760,000
OTHER LOCAL REVENUE	25,785,011	27,981,598	27,706,446	29,483,250	31,191,043	31,176,043	31,176,043
STATE REVENUE	5,724,445	6,595,347	6,450,800	6,509,116	6,393,100	6,393,100	6,393,100
FEDERAL REVENUE	820,605	11,943	53,400	63,233	7,500	7,500	7,500
OTHER REVENUE	6,259,109	6,539,034	6,208,132	6,559,058	7,012,768	7,017,768	7,017,768
GENERAL FUND REVENUES	50,367,808	53,598,006	54,192,078	56,622,350	59,364,411	59,354,411	59,354,411
TOTAL GENERAL FUND REVENUES	50,367,808	53,598,006	54,192,078	56,622,350	59,364,411	59,354,411	59,354,411
LEGISLATIVE	198,987	223,568	249,700	245,360	213,300	213,300	213,300
JUDICIAL	442,931	457,369	497,100	334,214	402,200	402,300	402,300
GENERAL SESSIONS	480,561	479,510	586,000	519,119	608,200	589,800	589,800
TRAFFIC COURT	215,471	228,673	245,800	215,658	238,900	238,900	238,900
JUVENILE COURT	250	148	200	220	-	-	-
PROBATION	308,011	292,993	327,200	315,235	317,300	321,000	321,000
INFORMATION SERVICES	839,763	925,087	1,086,600	1,027,730	1,347,900	1,327,800	1,327,800
PLANNING	1,279,074	1,355,945	1,495,300	1,377,612	1,597,300	1,603,000	1,603,000
PUBLIC WORKS	382,050	488,968	537,400	539,538	577,000	577,000	577,000
BUILDING/GROUNDS MAINTENANCE	694,311	724,193	929,600	795,740	954,100	954,500	954,500
ADMINISTRATION	1,812,757	1,981,784	2,601,900	2,018,037	2,744,700	2,808,900	2,808,900
FINANCE	793,974	809,673	932,600	844,805	1,004,500	1,002,500	1,002,500
TREASURER	474,248	470,583	483,800	420,009	486,500	482,200	482,200
HUMAN RESOURCES	514,242	544,130	675,300	593,045	755,300	745,000	745,000
POLICE	10,635,808	11,083,737	13,649,100	11,632,808	14,601,900	14,721,900	14,721,900
FIRE	9,629,397	9,927,881	11,466,600	10,540,121	12,100,700	12,078,200	12,078,200
STREET	561,213	668,825	486,700	584,415	590,500	590,500	590,500
VEHICLE MAINTENANCE	397,741	442,210	516,000	490,673	537,400	537,400	537,400
CEMETERY	26,806	28,584	25,900	30,658	30,400	30,400	30,400
HEALTH, WELFARE & CULTURE	624,311	637,975	662,363	662,363	718,667	689,950	689,950
GOLF COURSE	1,441,266	1,492,915	1,730,500	1,556,911	1,762,100	1,764,100	1,764,100
PARKS & RECREATION	3,614,295	4,165,440	4,825,200	4,315,977	4,920,300	4,926,800	4,926,800
EVENT CENTER	796,825	1,041,503	1,023,900	986,785	1,024,100	1,011,100	1,011,100
GENERAL FUND EXPENDITURES	36,164,292	38,471,694	45,034,763	40,047,033	47,533,267	47,616,550	47,616,550
TRANSFER TO CAPITAL PROJECTS	12,114,824	12,655,018	7,340,800	14,894,221	10,361,700	10,361,700	10,361,700
TRANSFER TO DEBT SERVICE	2,058,475	2,070,400	1,222,190	1,222,190	1,225,440	1,225,440	1,225,440
TOTAL GENERAL FUND EXPENDITURES	50,337,591	53,197,112	53,597,753	56,163,444	59,120,407	59,203,690	59,203,690
SURPLUS (DEFICIT)	30,217	400,894	594,325	458,906	244,004	150,721	150,721
BEGINNING FUND BALANCE	31,677,610	31,707,827	32,108,721	32,108,721	32,567,627	32,567,627	32,567,627
ENDING FUND BALANCE	31,707,827	32,108,721	32,703,046	32,567,627	32,811,631	32,718,348	32,718,348

STATE STREET AID	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
STATE STREET AID REVENUES	1,709,004	1,989,878	1,876,200	1,850,000	1,751,200	1,851,200	1,851,200
STATE STREET AID OPER. EXPENDITURES	2,078,952	2,135,316	2,310,000	2,380,370	2,360,000	1,960,000	1,960,000
OPERATING INCOME (LOSS)	(369,948)	(145,438)	(433,800)	(530,370)	(608,800)	(108,800)	(108,800)
TRANSFER TO CAPITAL PROJECTS	137,813	-	40,000	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	2,216,765	2,135,316	2,350,000	2,380,370	2,360,000	1,960,000	1,960,000
SURPLUS (DEFICIT)	(507,761)	(145,438)	(473,800)	(530,370)	(608,800)	(108,800)	(108,800)
BEGINNING FUND BALANCE	1,556,628	1,048,867	903,429	903,429	373,059	373,059	373,059
ENDING FUND BALANCE	1,048,867	903,429	429,629	373,059	(235,741)	264,259	264,259

ALL FUNDS SUMMARY

DRUG	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
DRUG FUND REVENUES	150,181	114,280	81,300	111,785	88,000	88,000	88,000
DRUG FUND EXPENDITURES	78,430	36,658	51,300	41,330	65,800	65,800	65,800
OPERATING INCOME (LOSS)	71,751	77,622	30,000	70,455	22,200	22,200	22,200
TRANSFER TO CAPITAL PROJECTS	19,233	44,143	-	-	-	-	-
TOTAL DRUG FUND EXPENDITURES	97,663	80,801	51,300	41,330	65,800	65,800	65,800
SURPLUS (DEFICIT)	52,518	33,479	30,000	70,455	22,200	22,200	22,200
BEGINNING FUND BALANCE	314,757	367,275	400,754	400,754	471,209	471,209	471,209
ENDING FUND BALANCE	367,275	400,754	430,754	471,209	493,409	493,409	493,409

IMPACT FEE	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
IMPACT FEE REVENUES	3,044,086	2,705,694	3,085,200	4,373,519	3,835,200	3,835,200	3,835,200
IMPACT FEE EXPENDITURES	2,046,698	3,407,946	4,710,061	3,919,151	5,601,200	5,601,200	5,601,200
SURPLUS (DEFICIT)	997,388	(702,252)	(1,624,861)	454,368	(1,766,000)	(1,766,000)	(1,766,000)
BEGINNING FUND BALANCE	5,358,974	6,356,362	5,654,110	5,654,110	6,108,478	6,108,478	6,108,478
ENDING FUND BALANCE	6,356,362	5,654,110	4,029,249	6,108,478	4,342,478	4,342,478	4,342,478

STORM WATER	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
STORM WATER REVENUES	1,880,950	1,918,353	1,838,200	1,930,849	1,925,000	1,940,000	1,940,000
STORM WATER EXPENDITURES	1,046,601	1,289,551	1,632,225	1,467,585	1,787,373	1,784,873	1,784,873
OPERATING INCOME (LOSS)	834,349	628,802	205,975	463,264	137,627	155,127	155,127
TRANSFER TO CAPITAL PROJECTS	1,398,786	450,407	643,300	547,731	1,103,000	1,103,000	1,103,000
TOTAL STORM WATER EXPENDITURES	2,445,387	1,739,958	2,275,525	2,015,316	2,890,373	2,887,873	2,887,873
SURPLUS (DEFICIT)	(564,437)	178,395	(437,325)	(84,467)	(965,373)	(947,873)	(947,873)
BEGINNING FUND BALANCE	3,854,471	3,290,034	3,468,429	3,468,429	3,383,962	3,383,962	3,383,962
ENDING FUND BALANCE	3,290,034	3,468,429	3,031,104	3,383,962	2,418,589	2,436,089	2,436,089

INSURANCE	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
INSURANCE FUND REVENUES	9,464,147	12,070,111	13,704,500	11,687,800	12,477,100	12,477,100	12,477,100
INSURANCE FUND EXPENSES	11,062,739	13,456,126	12,028,800	11,468,200	11,857,200	11,857,200	11,857,200
SURPLUS (DEFICIT)	(1,598,592)	(1,386,015)	1,675,700	219,600	619,900	619,900	619,900
BEGINNING NET ASSETS	6,290,966	4,692,374	3,306,359	3,306,359	3,525,959	3,525,959	3,525,959
ENDING NET ASSETS	4,692,374	3,306,359	4,982,059	3,525,959	4,145,859	4,145,859	4,145,859

DEBT SERVICE	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
DEBT SERVICE FUND REVENUES	3,447,945	3,456,075	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753
DEBT SERVICE FUND EXPENSES	3,533,497	3,541,713	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753
SURPLUS (DEFICIT)	(85,552)	(85,638)	-	-	-	-	-
BEGINNING FUND BALANCE	1,463,168	1,377,616	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978
ENDING FUND BALANCE	1,377,616	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978

ALL FUNDS SUMMARY

CAPITAL PROJECTS	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
CAPITAL PROJECTS FUND REVENUES	20,510,171	18,125,473	16,364,611	21,718,851	21,742,300	21,742,300	21,742,300
CAPITAL PROJECTS FUND EXPENSES	12,811,716	13,370,692	20,983,500	16,509,975	32,181,400	32,181,400	32,181,400
SURPLUS (DEFICIT)	7,698,455	4,754,781	(4,618,889)	5,208,876	(10,439,100)	(10,439,100)	(10,439,100)
BEGINNING FUND BALANCE	14,031,064	21,729,519	26,484,300	26,484,300	31,693,176	31,693,176	31,693,176
ENDING FUND BALANCE	21,729,519	26,484,300	21,865,411	31,693,176	21,254,076	21,254,076	21,254,076

WATER & WASTE WATER	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
TOTAL OPERATING REVENUE	22,888,501	24,010,717	23,170,900	25,205,178	23,811,400	23,811,400	23,811,400
TOTAL OPERATING EXPENSES	18,056,092	20,540,758	18,865,757	21,698,833	20,375,905	19,967,705	19,967,705
OPERATING INCOME (LOSS)	4,832,409	3,469,959	4,305,143	3,506,345	3,435,495	3,843,695	3,843,695
NON OPERATING REVENUES / (EXPENSES)	(473,868)	(622,824)	2,886,545	(459,053)	3,187,682	3,187,682	3,187,682
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,358,541	2,847,135	7,191,688	3,047,292	6,623,177	7,031,377	7,031,377

KEY INDICATORS

CHANGE IN NET POSITION	16,754,291	11,397,518	17,469,232	11,437,088	25,537,284	25,945,484	25,945,484
NET INCREASE IN CASH	(476,284)	(3,168,893)	5,669,448	269,474	1,929,301	2,337,501	2,337,501

NATURAL GAS	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
TOTAL OPERATING REVENUE	11,753,318	18,480,428	12,904,300	21,303,690	18,272,800	18,347,800	18,347,800
TOTAL OPERATING EXPENSES	11,856,934	18,592,166	12,883,465	21,273,349	18,348,205	18,321,905	18,321,905
OPERATING INCOME (LOSS)	(103,616)	(111,738)	20,835	30,341	(75,405)	25,895	25,895
NON OPERATING REVENUES / (EXPENSES)	36,428	15,998	11,000	7,200	52,000	52,000	52,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	(67,188)	(95,740)	31,835	37,541	(23,405)	77,895	77,895

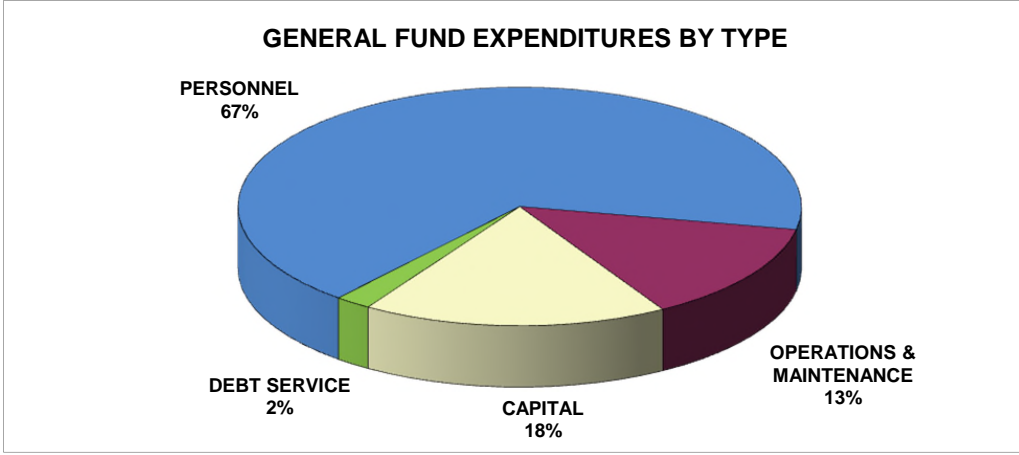
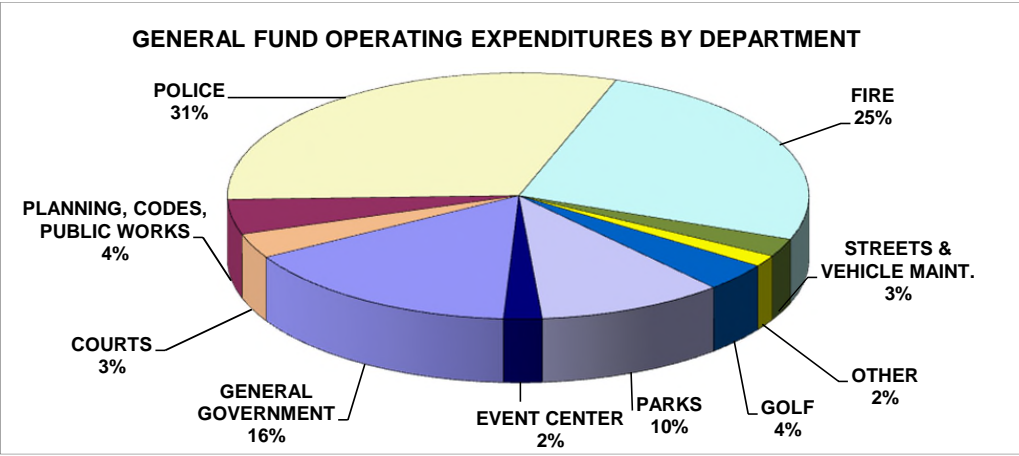
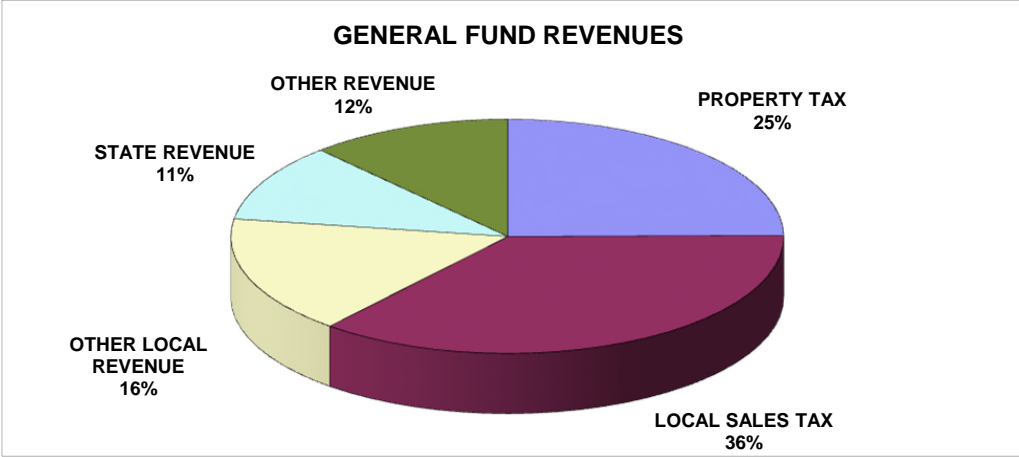
KEY INDICATORS

CHANGE IN NET POSITION	(89,298)	(125,918)	645	36,394	(66,255)	35,045	35,045
NET INCREASE IN CASH	2,033,997	2,051,566	121,145	(286,113)	381,345	482,645	482,645

GENERAL FUND



GENERAL FUND



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	29,823,140	31,636,920	37,685,300	32,877,372	39,615,000	39,651,700	39,651,700
OPERATIONS & MAINTENANCE	6,341,152	6,834,774	7,349,463	7,169,661	7,918,267	7,964,850	7,964,850
CAPITAL	12,114,824	12,655,018	7,340,800	14,894,221	10,361,700	10,361,700	10,361,700
DEBT SERVICE	2,058,475	2,070,400	1,222,190	1,222,190	1,225,440	1,225,440	1,225,440
TOTAL	50,337,591	53,197,112	53,597,753	56,163,444	59,120,407	59,203,690	59,203,690

GENERAL FUND SUMMARY

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PROPERTY TAX	11,778,638	12,470,084	13,773,300	14,007,693	14,760,000	14,760,000	14,760,000
OTHER LOCAL REVENUE	25,785,011	27,981,598	27,706,446	29,483,250	31,191,043	31,176,043	31,176,043
STATE REVENUE	5,724,445	6,595,347	6,450,800	6,509,116	6,393,100	6,393,100	6,393,100
FEDERAL REVENUE	820,605	11,943	53,400	63,233	7,500	7,500	7,500
OTHER REVENUE	6,259,109	6,539,034	6,208,132	6,559,058	7,012,768	7,017,768	7,017,768
GENERAL FUND OPERATING REVENUES	50,367,808	53,598,006	54,192,078	56,622,350	59,364,411	59,354,411	59,354,411
LOAN PROCEEDS	-	-	-	-	-	-	-
TOTAL GENERAL FUND REVENUES	50,367,808	53,598,006	54,192,078	56,622,350	59,364,411	59,354,411	59,354,411
LEGISLATIVE	198,987	223,568	249,700	245,360	213,300	213,300	213,300
JUDICIAL	442,931	457,369	497,100	334,214	402,200	402,300	402,300
GENERAL SESSIONS	480,561	479,510	586,000	519,119	608,200	589,800	589,800
TRAFFIC COURT	215,471	228,673	245,800	215,658	238,900	238,900	238,900
JUVENILE COURT	250	148	200	220	-	-	-
PROBATION	308,011	292,993	327,200	315,235	317,300	321,000	321,000
INFORMATION SERVICES	839,763	925,087	1,086,600	1,027,730	1,347,900	1,327,800	1,327,800
PLANNING & CODES	1,279,074	1,355,945	1,495,300	1,377,612	1,597,300	1,603,000	1,603,000
PUBLIC WORKS	382,050	488,968	537,400	539,538	577,000	577,000	577,000
BUILDING/GROUNDS MAINTENANCE	694,311	724,193	929,600	795,740	954,100	954,500	954,500
ADMINISTRATION	1,812,757	1,981,784	2,601,900	2,018,037	2,744,700	2,808,900	2,808,900
FINANCE	793,974	809,673	932,600	844,805	1,004,500	1,002,500	1,002,500
TREASURER	474,248	470,583	483,800	420,009	486,500	482,200	482,200
HUMAN RESOURCES	514,242	544,130	675,300	593,045	755,300	745,000	745,000
POLICE	10,635,808	11,083,737	13,649,100	11,632,808	14,601,900	14,721,900	14,721,900
FIRE	9,629,397	9,927,881	11,466,600	10,540,121	12,100,700	12,078,200	12,078,200
STREET	561,213	668,825	486,700	584,415	590,500	590,500	590,500
VEHICLE MAINTENANCE	397,741	442,210	516,000	490,673	537,400	537,400	537,400
CEMETERY	26,806	28,584	25,900	30,658	30,400	30,400	30,400
HEALTH, WELFARE & CULTURE	624,311	637,975	662,363	662,363	718,667	689,950	689,950
GOLF COURSE	1,441,266	1,492,915	1,730,500	1,556,911	1,762,100	1,764,100	1,764,100
PARKS & RECREATION	3,614,295	4,165,440	4,825,200	4,315,977	4,920,300	4,926,800	4,926,800
EVENT CENTER	796,825	1,041,503	1,023,900	986,785	1,024,100	1,011,100	1,011,100
GENERAL FUND OPER. EXPENDITURES	36,164,292	38,471,694	45,034,763	40,047,033	47,533,267	47,616,550	47,616,550
TRANSFER TO CAPITAL PROJECTS	12,114,824	12,655,018	7,340,800	14,894,221	10,361,700	10,361,700	10,361,700
TRANSFER TO DEBT SERVICE	2,058,475	2,070,400	1,222,190	1,222,190	1,225,440	1,225,440	1,225,440
TOTAL GENERAL FUND EXPENDITURES	50,337,591	53,197,112	53,597,753	56,163,444	59,120,407	59,203,690	59,203,690
SURPLUS (DEFICIT)	30,217	400,894	594,325	458,906	244,004	150,721	150,721
BEGINNING FUND BALANCE	31,677,610	31,707,827	32,108,721	32,108,721	32,567,627	32,567,627	32,567,627
ENDING FUND BALANCE	31,707,827	32,108,721	32,703,046	32,567,627	32,811,631	32,718,348	32,718,348

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110	REVENUE							
31100	PROPERTY TAXES (CURRENT)	11,610,572	12,407,550	13,613,300	13,850,893	14,600,000	14,600,000	14,600,000
31200	PROPERTY TAXES (DELINQUENT)	168,066	62,534	160,000	156,800	160,000	160,000	160,000
31510	IN LIEU OF TAXES	2,852,842	2,842,170	2,850,000	2,850,000	2,560,000	2,560,000	2,560,000
31512	IN LIEU OF TAXES - WATER & SEWER	518,237	520,179	614,856	614,856	565,793	565,793	565,793
31514	IN LIEU OF TAXES - NATURAL GAS	192,879	211,172	206,190	206,190	192,850	192,850	192,850
31610	LOCAL SALES TAX - CO. TRUSTEE	16,106,697	18,291,344	17,700,000	19,566,798	21,500,000	21,500,000	21,500,000
31710	WHOLESALE BEER TAX	1,147,249	1,154,215	1,200,000	1,100,000	1,200,000	1,200,000	1,200,000
31800	BUSINESS TAXES	1,754,869	1,844,466	1,840,000	1,830,000	1,850,000	1,850,000	1,850,000
31900	HOTEL/MOTEL TAX	584,216	786,773	690,000	700,000	710,000	710,000	710,000
31901	LOCAL OCCUPANCY TAX	-	4,114	3,000	5,000	3,000	3,000	3,000
31912	CABLE TV FRANCHISE TAX	499,795	467,957	520,000	450,000	465,000	465,000	465,000
31913	GAS FRANCHISE FEES	7,549	10,547	7,800	11,566	7,800	7,800	7,800
32000	BUILDING PERMITS	1,145,162	799,977	1,100,000	1,111,037	1,200,000	1,200,000	1,200,000
32002	ADM REVIEW FEES/SUBDIVISIONS	66,800	114,640	75,000	91,390	75,000	60,000	60,000
32003	ADM REVIEW FEES/SITE PLANS	12,900	23,100	12,000	21,600	12,000	12,000	12,000
32004	ADM REVIEW FEES/PLAN REVIEW	80,418	127,402	110,000	149,802	120,000	120,000	120,000
32005	ADM REVIEW FEES/BZA	5,250	3,900	5,000	6,300	5,000	5,000	5,000
32006	MOBILE FOOD VENDOR PERMIT	1,400	3,200	2,000	3,000	-	-	-
32007	REZONING REQUEST	19,000	18,500	15,000	18,500	15,000	15,000	15,000
32008	BEER PERMITS & APPLICATION FEES	15,733	16,483	15,500	17,342	15,500	15,500	15,500
32013	GRADING PERMIT	6,650	8,050	6,500	6,475	5,500	5,500	5,500
32015	ELECTRIC PERMITS	213,610	193,445	180,000	176,605	135,000	135,000	135,000
32020	SMALL CELL PLACEMENT	300	300	-	300	-	-	-
32100	ZONING/SUB REGULATION BOOKS	8	45	100	42	100	100	100
32300	LIQUOR PRIVILEGE TAX	29,167	30,035	32,000	31,623	32,000	32,000	32,000
32301	LIQUOR INSPECTION FEE	522,780	509,584	520,000	514,824	520,000	520,000	520,000
32302	LIQUOR APPLICATION FEE	1,500	-	1,500	-	1,500	1,500	1,500
33002	ORGANIZED CRIME GRANT	-	-	-	-	1,500	1,500	1,500
33003	BULLET PROOF VESTS GRANT	6,030	2,680	3,400	4,355	1,500	1,500	1,500
33004	GHSO GRANT	1,595	3,432	50,000	25,000	1,500	1,500	1,500
33005	EQUITABLE SHARED FUNDS	-	-	-	1,250	1,500	1,500	1,500
33007	E TICKET CITATION REVENUE	1,590	602	-	500	-	-	-
33008	POLICE OTHER REVENUE	2,501	5,229	-	4,728	1,500	1,500	1,500
33188	TDOT GRANT RECEIVABLE	4,000	-	-	-	-	-	-
33189	FEMA GRANT	723	-	-	-	-	-	-
33190	GRANTS	804,166	-	-	27,400	-	-	-
33198	IT GRANT	-	-	-	10,000	-	-	-
33203	ARTS COMMISSION REVENUE	736	1,105	1,900	-	-	-	-
33430	STATE SPORTS BETTING REVENUE	17,560	50,300	80,000	62,538	80,000	80,000	80,000
33510	STATE SALES TAX	4,960,905	5,932,827	5,600,000	5,700,000	5,600,000	5,600,000	5,600,000
33515	STATE TELECOMMUNICATIONS TAX	20,820	20,745	20,000	21,125	20,000	20,000	20,000
33520	STATE INCOME TAX	46,467	4,718	30,000	(18,220)	30,000	30,000	30,000
33530	STATE BEER TAX	22,498	24,241	23,600	24,544	23,600	23,600	23,600
33540	STATE MIXED DRINK TAX	170,535	230,235	213,000	231,193	213,000	213,000	213,000
33552	STATE, CITY, STREET, TRANSPORTATION	94,344	96,799	97,500	97,509	97,500	97,500	97,500
33553	POLICE SUPPLEMENT PAYMENT	60,000	62,400	60,800	61,600	30,000	30,000	30,000
33554	FIRE SUPPLEMENT PAYMENT	68,000	65,600	65,000	64,000	-	-	-
33555	STATE STREET CONTRACT MTNC	184,211	31,550	180,000	180,000	220,000	220,000	220,000
33590	CORPORATE EXCISE TAX	78,369	74,827	79,000	74,827	79,000	79,000	79,000
34320	CEMETERY CHARGES	41,500	45,250	53,000	47,590	45,000	48,000	48,000
34330	CEMETERY CHARGES-PERPETUAL CARE	140,940	164,580	163,000	160,330	150,000	152,000	152,000
34711	GREEN FEES	758,477	780,168	750,000	775,000	800,000	800,000	800,000
34712	DRIVING RANGE	80,312	84,664	80,000	88,584	85,000	85,000	85,000
34713	GREEN FEE PASSES	13,203	14,575	14,000	12,475	13,000	13,000	13,000
34714	LOCKER FEES	710	555	600	630	600	600	600
34715	SNACK BAR SALES	132,444	148,427	132,000	159,674	155,000	155,000	155,000
34716	PRO-SHOP SALES	89,863	88,203	80,000	95,101	90,000	90,000	90,000
34717	CART RENTALS	357,026	355,047	345,000	375,678	375,000	375,000	375,000
34718	GOLF CONVENIENCE FEES	32,666	33,347	32,000	41,098	29,000	29,000	29,000

GENERAL FUND REVENUE

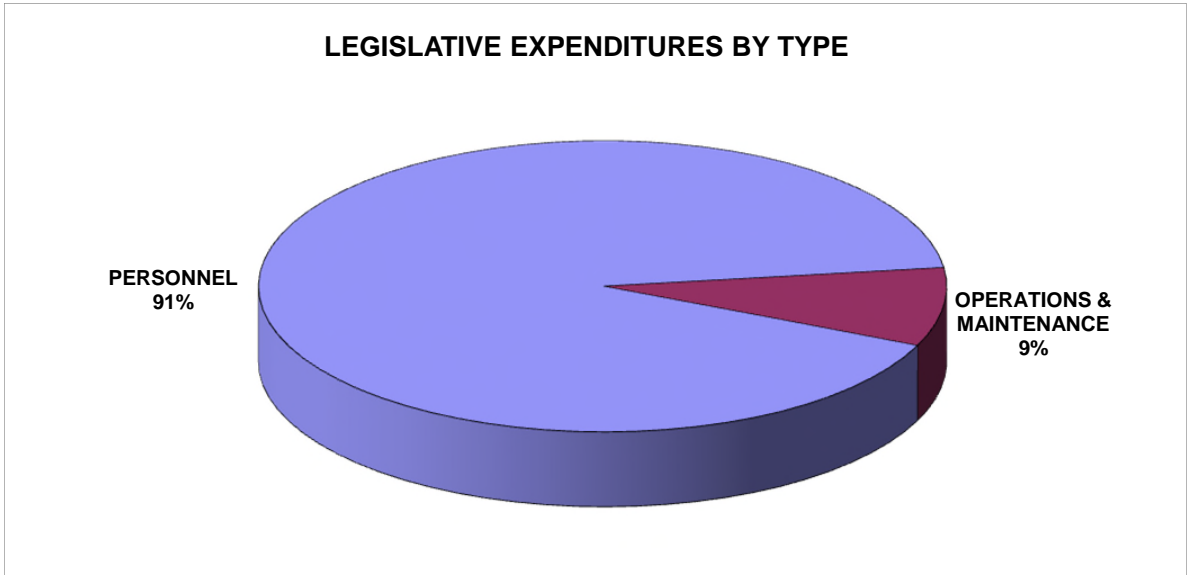
ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110	REVENUE							
34719	MISCELLANEOUS	25,122	23,058	4,000	4,277	4,000	4,000	4,000
34720	TOURNAMENT/HANDICAP REVENUE	3,461	2,650	2,800	2,474	2,800	2,800	2,800
34721	PULL CARTS	1,663	1,136	1,400	970	1,000	1,000	1,000
34722	TRAIL FEES	6,901	4,464	6,000	4,329	5,000	5,000	5,000
34740	FITNESS / POOL FEES	86,860	215,094	180,000	137,000	190,000	190,000	190,000
34741	RECREATION PROGRAMS	13,896	19,257	17,500	24,130	25,000	25,000	25,000
34742	PARKS CONVENIENCE FEES	6,214	9,802	8,000	2,000	9,000	9,000	9,000
34743	RECREATION MISCELLANEOUS	2,106	15,172	1,000	14,047	1,000	1,000	1,000
34744	BRICK REVENUE	100	200	300	200	300	300	300
34745	SUPPLY SALES-FITNESS CENTER	413	956	1,000	800	1,000	1,000	1,000
34746	PARK FEES	150,330	193,547	165,200	195,556	190,000	190,000	190,000
34747	OTHER CONTRIBUTIONS	-	45,155	-	45,155	-	-	-
34749	WATERCRAFT RENTAL	353	855	5,000	699	5,000	5,000	5,000
34751	MEETING ROOM/EQUIPMENT RENTAL	21,817	42,429	50,000	32,985	55,000	55,000	55,000
34752	FOOD SALES	72,743	165,500	150,000	122,473	160,000	160,000	160,000
34753	SERVICE CHARGES/COMM DEV	24,145	60,008	38,000	53,769	40,000	40,000	40,000
34754	EMPLOYEE LUNCH SALES	10,576	18,590	15,000	24,851	20,000	20,000	20,000
34755	NON-EMPLOYEE LUNCH SALES	46,629	117,490	80,000	130,561	85,000	85,000	85,000
34756	MISCELLANEOUS	2,854	6,181	5,000	4,532	4,000	4,000	4,000
34757	SWIMMING POOL SNACK BAR	31,862	64,668	60,000	59,918	60,000	60,000	60,000
34758	EVENT CENTER OUTSIDE CATERING	430	219	-	60	-	-	-
34770	OUTDOOR ADVENTURE CENTER	9,376	42,978	32,000	35,000	40,000	40,000	40,000
34771	ADVENTURE CENTER SUPPLY SALES	1,658	5,174	5,000	5,903	5,000	5,000	5,000
34772	ADVENTURE CENTER- PROGRAMS	9,512	13,206	20,000	12,207	14,000	14,000	14,000
34773	ADVENTURE CENTER- ROOM RENTAL	3,217	10,173	15,000	12,887	13,000	13,000	13,000
35100	TRAFFIC COURT FINES & FEES	600,687	732,346	650,000	715,000	690,000	690,000	690,000
35101	TRAFFIC REINSTATEMENTS	7,440	7,240	7,000	7,710	7,500	7,500	7,500
35102	FINES & FEES OTHER COURTS	1,987	2,387	2,000	2,198	-	-	-
35103	JUVENILE FINES & FEES	16,431	21,628	18,000	22,345	25,000	25,000	25,000
35113	TRAFFIC CERTIFIED MAIL FEE	-	35	100	19	-	-	-
35114	TRAFFIC - E TICKET FEE	397	150	-	114	-	-	-
35120	TRAFFIC LATE PENALTIES	23,764	25,063	25,000	30,909	32,000	32,000	32,000
35121	JUVENILE LATE FEES	-	53	300	88	200	200	200
35122	JUVENILE TRAFFIC SCHOOL	-	4,845	4,500	5,516	7,500	7,500	7,500
35130	TRAFFIC SCHOOL FEES	73,269	91,695	85,000	95,279	90,000	90,000	90,000
35132	BEER SALE FINES & FEES	10,500	9,000	10,000	-	-	-	-
35146	DRUG FINES AND FEES	12,970	10,085	12,000	10,982	12,000	12,000	12,000
35213	JUVENILE CERTIFIED MAIL FEE	-	35	-	24	-	-	-
35214	JUVENILE - E TICKET FEE	-	-	-	1	-	-	-
35310	PROBATION - COURT COLLECTIONS	(132)	-	-	955	-	-	-
35311	PROBATION - SUPERVISION FEES	103,096	93,893	90,000	96,433	90,000	90,000	90,000
35312	PROBATION - DRUG SCREENS	27,173	21,986	22,000	22,117	22,000	22,000	22,000
35313	PROBATION - PROGRAM FEES	138,992	145,669	145,000	140,624	135,000	135,000	135,000
35700	GENERAL SESSIONS FINES	51,839	55,154	60,000	54,719	55,000	55,000	55,000
35701	STATE FEES/GENERAL SESSION	2,611	2,638	2,000	2,465	2,000	2,000	2,000
35704	GENERAL SESSIONS COURT COST	298,508	300,734	325,000	284,499	325,000	325,000	325,000
35711	COMPUTERIZATION FEES	5,946	6,036	6,500	5,444	6,500	6,500	6,500
35713	GEN SESS CERTIFIED MAIL FEE	180	100	200	120	200	200	200
35714	DUI CONVICTIONS	-	831	-	5,422	-	-	-
35715	RECKLESS ENDANGERMENT	-	163	-	407	-	-	-
36000	OTHER REVENUES	65,580	28,204	60,000	146,415	60,000	60,000	60,000
36002	PROPERTY TAX INTEREST	40,919	46,727	30,000	38,202	30,000	30,000	30,000
36005	HOTEL/MOTEL TAX PENALTY	4,797	57	4,500	2,500	4,500	4,500	4,500
36006	HOTEL/MOTEL TAX INTEREST	1,814	2	1,000	500	1,000	1,000	1,000
36007	MISC REV PAYROLL	512	188	400	121	400	400	400
36100	INTEREST EARNED-CHECKING/SAVINGS	30,739	55,127	40,000	128,110	40,000	40,000	40,000
36210	RENT	105,225	98,477	90,000	98,500	90,000	90,000	90,000
36220	SUPPORT SERVICES - WATER & SEWER	873,258	995,236	1,019,342	1,019,342	1,318,090	1,318,090	1,318,090
36230	SUPPORT SERVICES - GAS	566,586	639,442	648,465	648,465	830,705	830,705	830,705
36235	SUPPORT SERVICES - STORM WATER	167,434	189,763	194,425	194,425	256,873	256,873	256,873

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110	REVENUE							
36350	INSURANCE RECOVERIES	74,269	71,703	65,000	31,848	65,000	65,000	65,000
36712	RECORDS FEES	4,970	5,067	10,000	4,502	10,000	10,000	10,000
36910	AMERICAN RESCUE	666,000	-	-	-	-	-	-
37193	SEX OFFENDER REGISTRY	1,500	1,400	1,600	1,500	1,600	1,600	1,600
37199	MISCELLANEOUS	1,935	(176)	2,000	1,000	2,000	2,000	2,000
37200	SALE OF PROPERTY	98,534	83,273	65,000	31,856	65,000	65,000	65,000
37215	NATIONAL OPIOD SETTLEMENT	-	-	-	25,439	65,000	65,000	65,000
TOTAL GENERAL FUND REVENUE		50,367,808	53,598,006	54,192,078	56,622,350	59,364,411	59,354,411	59,354,411

LEGISLATIVE

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
E	COUNCIL	6	6	6	6	6
E	MAYOR	1	1	1	1	1
TOTAL POSITIONS		7.0	7.0	7.0	7.0	7.0
FTE		7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	165,315	191,631	205,900	205,900	194,700	194,700	194,700
OPERATIONS & MAINTENANCE	33,672	31,937	43,800	39,460	18,600	18,600	18,600
CAPITAL	-	-	-	-	-	-	-

LEGISLATIVE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41100								
111	SALARIES	87,600	94,800	94,800	94,800	94,800	94,800	94,800
141	OASI (EMPLOYER'S SHARE)	5,727	6,080	7,300	7,300	7,300	7,300	7,300
142	HEALTH INSURANCE	71,254	89,979	103,100	103,100	91,700	91,700	91,700
145	OTHER INSURANCE	314	342	300	300	400	400	400
146	WORKERS COMPENSATION	420	430	400	400	500	500	500
211	POSTAGE	95	27	100	50	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	5,000	1,165	2,000	1,050	2,000	2,000	2,000
245	TELEPHONE SERVICES	2,857	2,858	3,000	2,860	3,000	3,000	3,000
289	TRAVEL	-	1,554	10,000	10,000	10,000	10,000	10,000
310	OFFICE SUPPLIES	-	-	2,000	-	2,000	2,000	2,000
513	LIABILITY INSURANCE	25,500	25,500	25,500	25,500	300	300	300
799	SUNDRY	220	833	1,200	-	1,200	1,200	1,200
TOTAL LEGISLATIVE		198,987	223,568	249,700	245,360	213,300	213,300	213,300

GENERAL SESSIONS

PURPOSE STATEMENT

THE GENERAL SESSIONS DEPARTMENT MAINTAINS THE CRIMINAL WARRANTS ISSUED FOR VIOLATIONS AND OFFENSES AGAINST THE CRIMINAL LAWS OF TENNESSEE AND PROVIDES FOR TRIAL AND ADJUDICATION OF THE CASES. THE DEPARTMENT COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND REMITS THE NECESSARY FEES TO OTHER GOVERNMENTAL ENTITIES AS REQUIRED.

MAJOR HIGHLIGHTS

THE COURT HAS SUCCESSFULLY OPENED UP ONLINE PAYMENT ACCESS NOT ONLY FOR TRAFFIC CITATIONS, BUT TO GENERAL SESSIONS COSTS/FINES PAYMENTS AS WELL. THERE HAS BEEN A POSITIVE RESPONSE TO THIS NEW AND CONVENIENT AVENUE FOR INDIVIDUALS TO MAKE PAYMENTS, AS IT ALLOWS PAYMENTS TO BE SUBMITTED BEYOND THE DEPARTMENT'S REGULAR OFFICE HOURS. THE COURT CONTINUES TO ADAPT TO THE NEEDS OF THE PUBLIC AND INCREASE EFFICIENCY BY UTILIZING THE COURT SOFTWARE IN WAYS THAT ADDRESS THE NEED FOR ACCESS TO COURT RECORDS AND PAYMENTS, WHILE SAVING VAST AMOUNT OF EMPLOYEE TIME AND RESOURCES. WE CONTINUE TO INCREASE USE OF TEXT AND NOTIFICATION FUNCTIONS OF THE COURT SOFTWARE.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
SERVICE QUALITY					
ARR/SH/RET DOCKETS	96	74	102	135	125
TUES. TRIAL/JAIL DOCKETS	84	82	98	93	86
WED. DOMESTIC TRIAL/JAIL DOCKETS	93	64	91	91	79
ARRAIGNMENT JAIL DOCKETS	0**	70	98	94	105
SPECIAL SET HEARINGS	7	34	2	2	1

** The number of arraignment jail dockets are included in the Tues. Trial/Trial jail dockets.

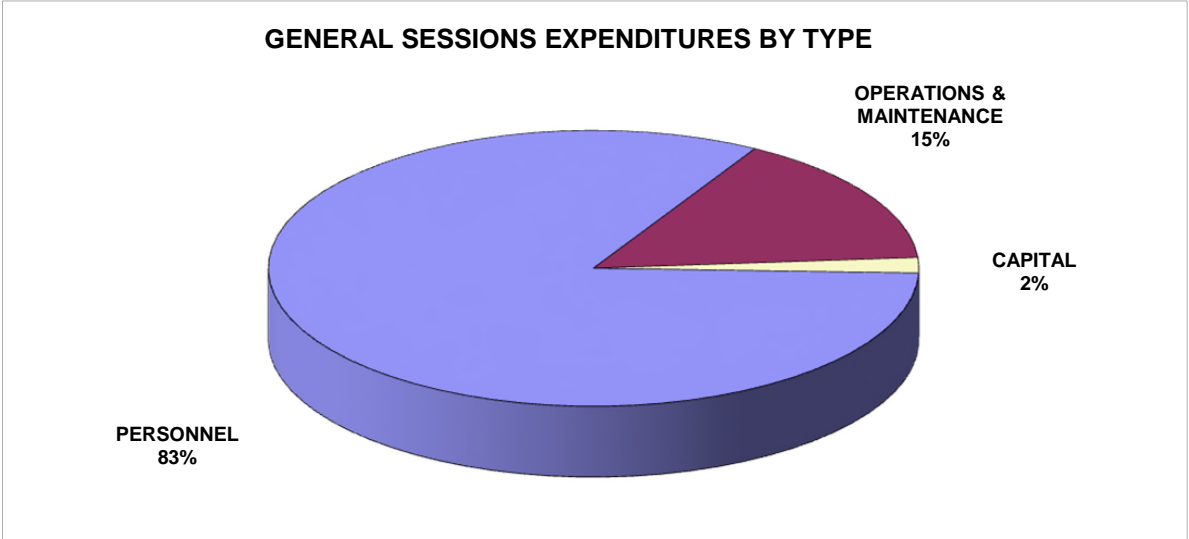
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
TOTAL DISPOSITIONS MINUS CONTINUANCES/FTA'S	6,224	6,853	1,810	2,861	2,195
CALLS	8,859	9,467	15,205	19,916	20,391
EXPUNGEMENTS	667	1,000	554	857	568
TBI SUBMISSIONS	2,074	2,369	1,810	2,861	2,195

N/A - NOT AVAILABLE

GENERAL SESSIONS

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
E COURT CLERK	1	1	1	1	1	
F CHIEF DEPUTY COURT CLERK	0	0	0	0	1	
F SENIOR DEPUTY COURT CLERK	2	2	2	2	1	
F DEPUTY COURT CLERK	4	4	4	3	3	
TOTAL POSITIONS	7.0	7.0	7.0	6.0	6.0	
FTE	7.0	7.0	7.0	6.0	6.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	415,882	416,149	503,700	443,321	496,900	496,900	496,900
OPERATIONS & MAINTENANCE	64,679	63,361	82,300	75,798	111,300	92,900	92,900
CAPITAL	-	660	4,800	4,800	10,800	10,800	10,800

GENERAL SESSIONS

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41220								
111	SALARIES	290,011	291,553	335,700	309,071	328,300	328,300	328,300
112	OVERTIME	2,801	4,174	4,200	6,100	4,000	4,000	4,000
119	AMERICAN RESCUE PREMIUM PAY	6,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	22,010	21,764	26,000	23,300	25,500	25,500	25,500
142	HEALTH INSURANCE	73,656	77,974	114,500	82,260	109,000	109,000	109,000
143	RETIREMENT/PENSION	15,344	14,320	16,800	16,250	24,900	24,900	24,900
145	OTHER INSURANCE	2,094	2,167	2,500	2,060	2,500	2,500	2,500
146	WORKER'S COMPENSATION	3,640	3,840	3,600	3,710	2,100	2,100	2,100
148	EMPLOYEE EDUCATION & TRAINING	326	277	300	520	500	500	500
190	EMPLOYMENT TESTING	-	80	100	50	100	100	100
211	POSTAGE	1,923	2,025	2,300	1,260	2,100	2,100	2,100
220	PRINTING & DUPLICATION	61	250	100	250	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	474	510	400	520	100	500	500
289	TRAVEL	-	-	-	574	-	-	-
290	CONTRACTUAL SERVICES	54,840	52,513	71,600	63,300	97,200	81,700	81,700
320	OPERATING SUPPLIES	5,520	6,533	5,500	7,780	9,700	6,700	6,700
326	CLOTHING AND UNIFORMS	-	-	-	524	-	-	-
331	GAS, OIL & FUEL	623	204	800	290	1,100	800	800
513	LIABILITY INSURANCE	1,179	1,235	1,200	1,200	700	700	700
798	VISA/MC CHARGE FEES	-	-	100	-	-	-	-
799	SUNDRY	59	91	300	100	300	300	300
940	TRANSFER TO CAPITAL	-	660	4,800	4,800	10,800	10,800	10,800
TOTAL GENERAL SESSIONS		480,561	480,170	590,800	523,919	619,000	600,600	600,600

PURPOSE STATEMENT

THE JUDICIAL DEPARTMENT IS RESPONSIBLE FOR PROVIDING FAIR, PROMPT, AND EFFICIENT ADMINISTRATION OF JUSTICE. THE DEPARTMENT'S EMPLOYEE INVOLVEMENT BEGINS WITH THE JUDICIAL COMMISSIONERS AT THE TIME OF ARREST AND CONTINUES THROUGH THE APPEARANCE OF THE DEFENDANT AND OF THE PARTIES BEFORE THE JUDGE. THE DEPARTMENT IS ALSO RESPONSIBLE FOR THE OPERATION OF THE TRAFFIC COURT PROGRAM.

MAJOR HIGHLIGHTS

SEPTEMBER 2022, THE NEWLY ELECTED JUDGE AND COURT CLERK COLLABORATED TO UNITE STAFFING AND STREAMLINE SERVICES. THE JUDGE AND CLERK COORDINATED EFFORTS ALLOWING THE COURT CLERK TO MORE EFFICIENTLY COLLECT COURT COSTS.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
TIME SPENT PER CALL (MIN.)	4.75	4.75	2.15*	1.31	2.7
TIME SPENT ISSUING WARRANTS (MIN.)	15	15	15	15	15

*FIGURES FROM NEWLY IMPLEMENTED STATISTICAL REPORT

WORKLOAD INDICATOR

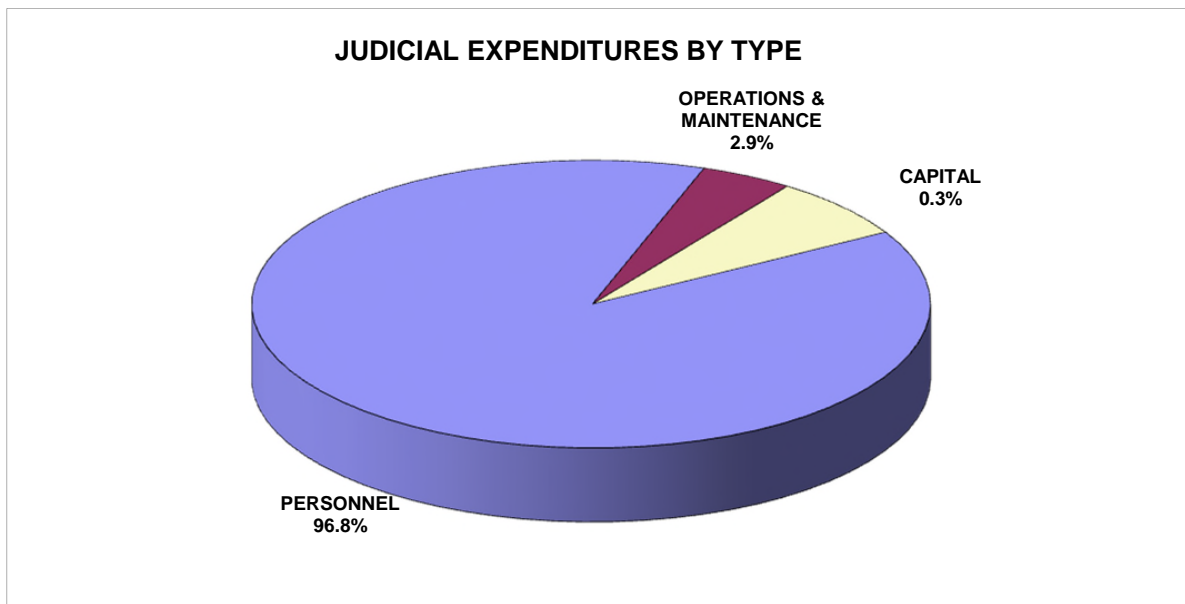
	Calendar Year				
	2018	2019	2020	2021	2022
JUDICIAL COMM. AFTER HOURS CALL OUT HOURS	980	752	882	776	877
JUDICIAL COMM. AFTER HOURS WARRANTS	1,920	1,769	1,533	1,433	1,500
FORFEITURE/SEIZURE HEARINGS	26	36	35	34	6
PHONE CALLS PROCESSED PER DAY	17	46	16	14	6
WARRANTS/SUMMONS ISSUED	3,123	6,010*	5,388	5,123	4,528
WARRANTS/SUMMONS SERVED	1,608	4,511*	3,928*	3,671	3,040
MISDEMEANOR CITATIONS	671	866*	1,313	1,088	1,135
ORDER OF PROTECTION DURING OFFICE HOURS	62	20	29	39	87
ORDER OF PROTECTION AFTER OFFICE HOURS	27	14	2	5	2
SEARCH WARRANTS ISSUED (NON DUI RELATED)	90	55	94	100	121
DUCES TECUM	129	88	117	147	59

*FIGURES FROM NEWLY IMPLEMENTED STATISTICAL REPORT

N/A=NOT AVAILABLE

JUDICIAL

PERSONNEL		Fiscal Year				
		19-20	20-21	21-22	22-23	23-24
E	JUDGE	1	1	1	1	1
F	COURT ADMINISTRATOR	0	0	0	1	1
F	ADMIN ASSISTANT	1	1	1	0	1
F	JUDICIAL ASSISTANT	1	1	1	0	0
F	JUDICIAL COMMISSIONER	1	1	1	1	0
F	LEGAL CLERK	1	1	1	1	0
TOTAL POSITIONS		5.0	5.0	5.0	4.0	3.0
FTE		5.0	5.0	5.0	4.0	3.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	429,153	441,597	483,100	314,462	383,300	383,300	383,300
OPERATIONS & MAINTENANCE	13,778	15,772	14,000	19,752	18,900	19,000	19,000
CAPITAL	-	3,489	1,600	1,600	30,100	30,100	30,100

JUDICIAL

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41210								
111	SALARIES	279,954	293,867	302,400	180,752	256,000	256,000	256,000
112	OVERTIME	42,424	33,711	50,800	29,920	32,000	32,000	32,000
119	AMERICAN RESCUE PREMIUM PAY	4,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	23,742	23,857	26,300	21,460	21,300	21,300	21,300
142	HEALTH INSURANCE	57,824	68,902	80,200	62,580	50,200	50,200	50,200
143	RETIREMENT/PENSION	16,855	17,394	19,300	15,980	19,800	19,800	19,800
145	OTHER INSURANCE	1,824	2,016	2,100	1,860	1,800	1,800	1,800
146	WORKER'S COMPENSATION	2,030	1,850	2,000	1,910	2,100	2,100	2,100
190	EMPLOYMENT TESTING	-	-	-	-	100	100	100
211	POSTAGE	-	31	-	40	-	-	-
220	PRINTING & DUPLICATION	-	-	-	-	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	851	950	1,200	1,130	1,500	2,300	2,300
289	TRAVEL	-	-	-	-	1,200	100	100
290	CONTRACTUAL SERVICES	2,495	3,503	3,400	5,650	4,800	4,800	4,800
320	OPERATING SUPPLIES	9,162	10,018	7,800	11,430	10,400	10,400	10,400
331	GAS, OIL & FUEL	-	-	-	-	100	500	500
513	LIABILITY INSURANCE	1,270	1,270	1,300	1,300	600	600	600
799	SUNDRY	-	-	300	202	200	200	200
940	TRANSFER TO CAPITAL	-	3,489	1,600	1,600	30,100	30,100	30,100
TOTAL JUDICIAL		442,931	460,858	498,700	335,814	432,300	432,400	432,400

TRAFFIC COURT

PURPOSE STATEMENT

THE TRAFFIC COURT DEPARTMENT ISSUES SUMMONSES AND PROCESSES CITATIONS FOR VIOLATIONS OF LAWS AND ORDINANCES OF THE TOWN. THE DEPARTMENT ALSO COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND SUBMITS THE NECESSARY TAXES TO THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

WE CONTINUE TO SEE INCREASED ONLINE PAYMENTS USAGE SINCE OPENING UP ACCESS TO THE PUBLIC TO PAY ADULT TRAFFIC CITATIONS AND CODES VIOLATIONS. THE ONLINE RECORDS SEARCH HAS PROVIDED A CONVENIENT MEANS BY WHICH THE PUBLIC AND OUTSIDE ENTITIES, SUCH AS THE TENNESSEE BUREAU OF INVESTIGATION AND ATTORNEYS, MAY ACCESS CASE INFORMATION.

PERFORMANCE MEASURES

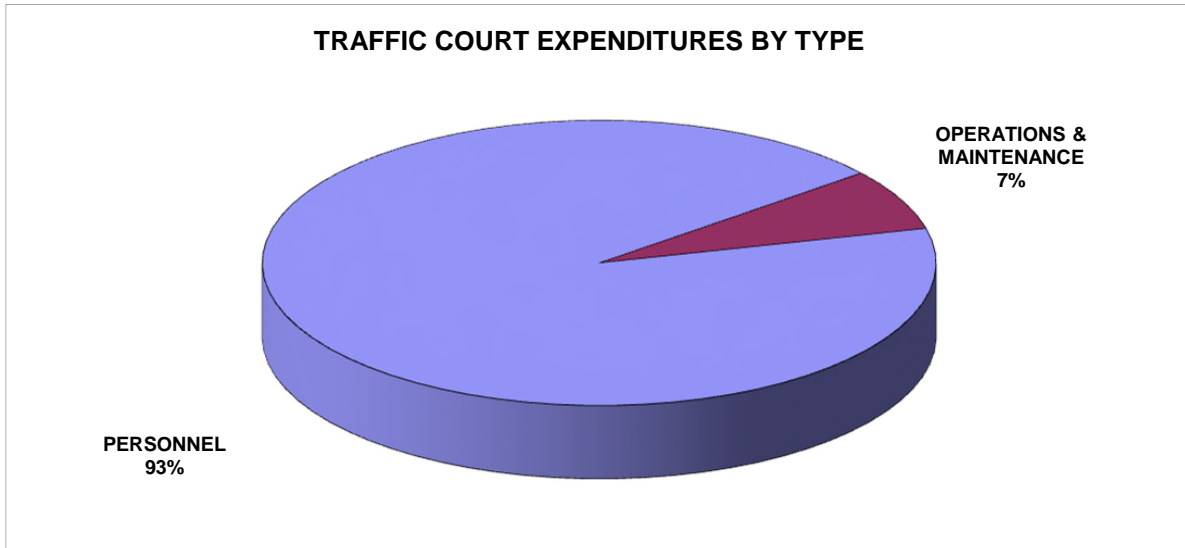
	Calendar Year				
	2018	2019	2020	2021	2022
SERVICE QUALITY					
TRAFFIC DOCKETS	50	50	50	53	48
CONTESTED TRAFFIC DOCKETS	12	11	12	12	12
CODES DOCKETS	21	19	20	20	23
					N/A=NOT AVAILABLE

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
TOTAL VIOLATIONS DISPOSITIONS	10,702	10,118	9,367	TBD	9,542
TRAFFIC SCHOOL REGISTERED	1,645	1,060	1,198	924	1,247
TRAFFIC SCHOOL ATTENDEES (PREV MONS)	1,392	1,183	922	802	1,161
ENVIRONMENTAL VIOLATIONS	N/A	N/A	N/A	174	134
ENVIRONMENTAL DISPOSITIONS	N/A	N/A	N/A	169	134

TRAFFIC COURT

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F DEPUTY COURT CLERK	3	3	3	3	3	
TOTAL POSITIONS	3.0	3.0	3.0	3.0	3.0	
FTE	3.0	3.0	3.0	3.0	3.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	203,129	209,745	229,400	196,317	222,300	222,300	222,300
OPERATIONS & MAINTENANCE	12,342	18,928	16,400	19,341	16,600	16,600	16,600
CAPITAL	-	-	-	-	-	-	-

TRAFFIC COURT

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41230								
111	SALARIES	127,694	133,688	137,000	129,927	145,900	145,900	145,900
112	OVERTIME	1,965	6,322	1,200	8,650	1,300	1,300	1,300
119	AMERICAN RESCUE PREMIUM PAY	4,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	9,491	9,996	10,600	10,460	11,300	11,300	11,300
142	HEALTH INSURANCE	50,792	50,901	68,800	39,050	50,200	50,200	50,200
143	RETIREMENT/PENSION	5,294	5,013	8,100	4,670	11,600	11,600	11,600
145	OTHER INSURANCE	863	890	1,100	780	1,100	1,100	1,100
146	WORKER'S COMPENSATION	2,520	2,700	2,400	2,540	800	800	800
148	EMPLOYEE EDUCATION & TRAINING	10	170	100	170	-	-	-
190	EMPLOYMENT TESTING	-	65	100	70	100	100	100
211	POSTAGE	253	737	-	670	-	100	100
220	PRINTING & DUPLICATION	17	-	100	-	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	-	9	-	10	-	-	-
290	CONTRACTUAL SERVICES	8,514	14,372	12,500	13,390	12,000	12,000	12,000
320	OPERATING SUPPLIES	3,063	3,346	2,500	4,700	4,100	4,100	4,100
331	GAS, OIL & FUEL	23	15	800	120	-	-	-
513	LIABILITY INSURANCE	449	449	400	400	300	300	300
798	VISA/MC CHARGE FEES	-	-	100	-	-	-	-
799	SUNDRY	23	-	-	51	100	-	-
TOTAL TRAFFIC		215,471	228,673	245,800	215,658	238,900	238,900	238,900

JUVENILE COURT

PURPOSE STATEMENT

THE JUVENILE COURT MAINTAINS THE MUNICIPAL TRAFFIC VIOLATIONS ISSUED TO MINOR DRIVERS FOR OFFENSES AGAINST THE TOWN'S MUNICIPAL ORDINANCES. THIS INCLUDES THOSE STATE LAW PROVISIONS KNOWN AS THE RULES OF THE ROAD. THE COURT PROVIDES FOR TRIAL AND ADJUDICATION OF THESE OFFENSES AND THE DEPARTMENT COLLECTS ALL FINES, COSTS, FEES AND TAXES AS A RESULT OF THE DISPOSITIONS IN THESE CASES. THE COURT REMITS THESE FEES TO THE RESPECTIVE GOVERNMENT AGENCIES, TO INCLUDE THOSE THAT ARE FORWARDED TO THE TOWN AND THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

CONSOLIDATED INTO TRAFFIC DEPARTMENT.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
SERVICE QUALITY					
NUMBER OF JUVENILE ARR. DOCKETS	12	12	10	TBD	
NUMBER OF JUVENILE RETURN DOCKETS	12	12	10	TBD	

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
TOTAL CASES (DOCKET COUNT)	551	680	634	TBD	
TOTAL VIOLATIONS DISPOSITIONS	830	661	611	TBD	
TRAFFIC SCHOOL REGISTERED	76	51	52	45	

JUVENILE COURT

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE	250	148	200	220	-	-	-
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41240								
211	POSTAGE	165	116	-	120	-	-	-
220	PRINTING & DUPLICATION	-	-	100	-	-	-	-
320	OPERATING SUPPLIES	85	32	100	100	-	-	-
798	VISA/MC CHARGE FEES	-	-	-	-	-	-	-
TOTAL JUVENILE		250	148	200	220	-	-	-

PROBATION

PURPOSE STATEMENT

THE PROBATION DEPARTMENT STRIVES TO ACHIEVE EXCELLENCE IN COMMUNITY SUPERVISION BY PROVIDING THE HIGHEST QUALITY SERVICES TO THE COURT, VICTIMS, OFFENDERS, THEIR FAMILIES, AND THE COMMUNITY.

MAJOR HIGHLIGHTS

CONDUCTED NINE 4 HOUR THEFT CLASSES AND FOUR 8 HOUR ANGER MANAGEMENT CLASSES DURING THE 2022 CALENDAR YEAR.

COLLECTED \$20432.35 IN VICTIM RESTITUTION.

COLLECTED \$132,376.77 IN COURT COSTS.

WORKLOAD INDICATOR

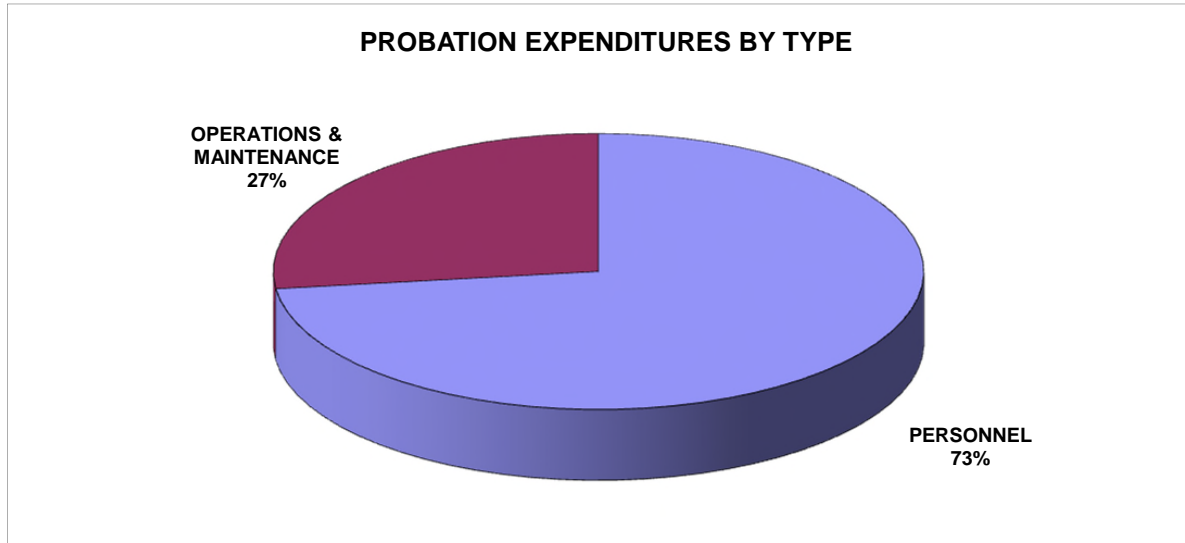
	Calendar Year				
	2018	2019	2020	2021	2022
CASES CLOSED SUCCESSFULLY*	N/A	69	30	33	30
TOTAL # OF CASES BEING SUPERVISED	N/A	555	512	433	399

N/A - NOT AVAILABLE. THE PROBATION DEPARTMENT WAS CREATED IN 2019.
* 2019 IS TOTAL CASES, WHICH ONLY COVERED THREE MONTHS. 2020 AMOUNT IS AVERAGE CASES PER MONTH.

PERSONNEL

STATUS POSITION	Fiscal Year				
	19-20	20-21	21-22	22-23	23-24
F CHIEF PROBATION OFFICER	0	1	1	1	1
F PROBATION OFFICER	0	2	2	2	2
TOTAL POSITIONS	0.0	3.0	3.0	3.0	3.0
FTE	0.0	3.0	3.0	3.0	3.0

PROBATION



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	196,831	176,312	222,700	203,695	234,300	234,300	234,300
OPERATIONS & MAINTENANCE	111,180	116,681	104,500	111,540	83,000	86,700	86,700
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41250								
111	SALARIES	131,938	121,561	133,800	141,485	147,900	147,900	147,900
112	OVERTIME	68	126	2,300	120	3,600	3,600	3,600
119	AMERICAN RESCUE PREMIUM PAY	4,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	9,939	8,862	10,500	9,400	11,600	11,600	11,600
142	HEALTH INSURANCE	42,287	40,973	68,800	46,460	58,800	58,800	58,800
143	RETIREMENT/PENSION	6,471	2,615	4,200	4,070	9,100	9,100	9,100
145	OTHER INSURANCE	858	855	1,100	950	1,200	1,200	1,200
146	WORKER'S COMPENSATION	770	710	700	710	800	800	800
151	EMP. EDUCATION & TRAINING	-	-	1,200	-	1,200	1,200	1,200
190	EMPLOYMENT TESTING	-	610	100	500	100	100	100
212	POSTAGE- PROBATION	201	133	300	130	500	300	300
233	MEMBERSHIP/REG. FEES	-	629	-	630	-	-	-
247	TELEPHONE SERVICES	562	2	100	-	-	-	-
293	CONTRACTUAL SERVICES	107,370	113,164	100,000	107,800	79,200	83,000	83,000
321	OPERATING SUPPLIES	2,422	2,191	2,800	2,380	2,800	2,800	2,800
332	GAS, OIL & FUEL	63	-	200	-	500	300	300
513	LIABILITY INSURANCE	562	562	600	600	-	-	-
799	SUNDRY	-	-	500	-	-	300	300
TOTAL PROBATION		308,011	292,993	327,200	315,235	317,300	321,000	321,000

INFORMATION SERVICES

PURPOSE STATEMENT

THE INFORMATION SERVICES TEAM'S MISSION:
TO SERVE OUR CITIZENS BY DELIVERING COST-EFFECTIVE, RELIABLE AND SECURE IT SERVICES TO ALL TOWN OF SMYRNA DEPARTMENTS AND BUSINESS PARTNERS.

THE INFORMATION SERVICES TEAM'S VISION:
TO BE A LEADER IN THE DELIVERY OF COLLABORATIVE TECHNOLOGY SOLUTIONS THAT SIMPLIFY CITIZEN ACCESS TO INFORMATION AND TOWN OF SMYRNA SERVICES.

THE INFORMATION SERVICES TEAMS GUIDING PRINCIPLES:

- WE ARE HERE TO SERVE THE CITIZENS OF THE TOWN OF SMYRNA AND THE DEPARTMENTS THAT SERVE THEM.
- WE WILL PROTECT THE TOWN OF SMYRNA INFORMATION AND ASSETS AS OUR TOP PRIORITY.
- WE WILL PROVIDE COST-EFFECTIVE AND RELIABLE IT SERVICES WITH A FOCUS ON THE TOTAL CUSTOMER EXPERIENCE
- WE WILL MINIMIZE COMPLEXITY BY CONSOLIDATING AND STANDARDIZING ON CORE TECHNOLOGIES AND SKILLS
- WE WILL DO IT RIGHT THE FIRST TIME.

MAJOR HIGHLIGHTS

- IMPROVED EMPLOYEE SECURITY AWARENESS AND PROVIDED CITIZEN AND FAMILY ACCESS TO PROFESSIONAL CYBER SECURITY EDUCATION
- RECEIVED TWO GRANTS TO SUPPORT TECHNICAL TRAINING FOR IT, FIRE AND PUBLIC WORKS
- CLOSED 2,578 SUPPORT DESK TICKETS
- COMPLETED THE MIGRATION OF ALL TOWN LOCATIONS TO THE UNITED FIBER NETWORK
- COMPLETED THE IMPLEMENTATION OF THE NEW INFORMATION TECHNOLOGY INFRASTRUCTURE UPGRADING THE SERVERS, STORAGE AND DATA CENTER NETWORK COMPONENTS PROVIDING IMPROVED PERFORMANCE, RELIABILITY AND REDUNDANCY
- COMPLETED THE IMPLEMENTATION OF A NEW DATA BACKUP AND RECOVERY SYSTEM
- UPDATED ALL SERVER OPERATING SYSTEMS TO FULLY SUPPORTED LEVELS
- COMPLETED THE UPGRADE OF OUR APPLICATION DEVELOPMENT ENVIRONMENT AND APPLICATIONS TO THE MOST RECENT VERSION
- PROVIDED TECHNICAL SUPPORT FOR DEPARTMENTS:
 - PARTNERED WITH THE FIRE DEPARTMENT TO SELECT AND IMPLEMENT A NEW SOFTWARE SYSTEM TO MANAGE DEPARTMENT ACTIVITIES AND SUPPORT NFIRS REPORTING
 - PARTNERED WITH PUBLIC WORKS TO SUPPORT THE I-24 CORRIDOR PROJECT
 - PARTNERED WITH TREASURY ON EMERGENCY IMPLEMENTATION OF NEW CARD READERS
 - PARTNERED WITH UTILITIES FOR NETWORK UPDATES TO THE WASTE WATER PLANT
 - PARTNERED WITH HR FOR FURTHER DEVELOPMENT OF THE CORE (HR) SYSTEM
 - PARTNERED WITH FINANCE TO FURTHER ENHANCE THE CTP APPLICATION

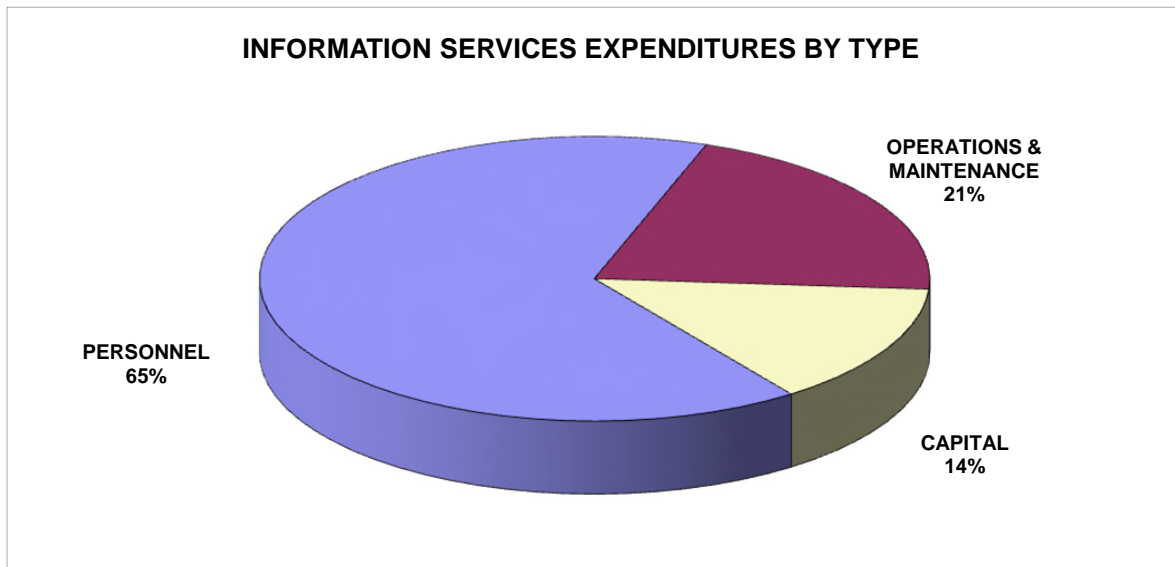
PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
% OF WORK ORDERS ANSWERED IN 4 HOURS	100%	99%	99%	99%	99%
% OF WORK ORDERS COMPLETED ON TIME	98%	99%	99%	99%	99%
SERVICE QUALITY					
NETWORK UPTIME PERCENTAGE	99.96%	99.97%	99.98%	99.99%	99.90%
NETWORK SERVICE INTERRUPTIONS	2	2	3	2	8
TELEPHONE SYSTEM UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.99%
% OF SYSTEMS W/O CATASTROPHIC FAILURE	99%	99%	99%	99%	99%

INFORMATION SERVICES

WORKLOAD INDICATOR	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS SERVICED	2,837	1,813	2,048	1,717	1,784
SERVERS MANAGED	81	86	91	84	86
WORKSTATIONS MANAGED	352	350	355	359	473
SITES SUPPORTED	19	19	19	22	22
TELEPHONE EXTENSIONS MANAGED	415	418	424	433	433

PERSONNEL STATUS POSITION	Fiscal Year				
	19-20	20-21	21-22	22-23	23-24
F IT DIRECTOR	0	0	1	1	1
F APPLICATIONS DEVELOPER	2	2	2	2	2
F IT MANAGER	1	1	0	0	0
F NETWORK ADMINISTRATOR	0	0	1	1	1
F SYSTEM ADMINISTRATOR	0	0	0	0	1
F IT SUPERVISOR	1	1	1	1	1
F IT TECHNICIAN II	1	1	1	1	0
F IT TECHNICIAN	2	2	1	1	2
TOTAL POSITIONS	7.0	7.0	7.0	7.0	8.0
FTE	7.0	7.0	7.0	7.0	8.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	591,917	690,055	764,800	775,200	1,013,300	1,008,200	1,008,200
OPERATIONS & MAINTENANCE	247,846	235,032	321,800	252,530	334,600	319,600	319,600
CAPITAL	19,197	21,789	102,000	324,233	212,900	212,900	212,900

INFORMATION SERVICES

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41640								
111	SALARIES	424,361	509,136	543,900	564,220	713,700	713,700	713,700
112	OVERTIME	1,852	7,391	3,800	13,590	8,800	8,800	8,800
119	AMERICAN RESCUE PREMIUM PAY	6,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	31,464	38,714	41,900	41,630	55,300	55,300	55,300
142	HEALTH INSURANCE	91,686	99,742	126,000	105,130	150,500	150,500	150,500
143	RETIREMENT/PENSION	23,725	21,734	23,800	27,660	53,100	53,100	53,100
145	OTHER INSURANCE	2,873	3,488	3,800	3,560	4,900	4,900	4,900
146	WORKER'S COMPENSATION	6,860	7,330	6,700	6,990	7,000	7,000	7,000
147	UNEMPLOYMENT INSURANCE	136	-	-	-	-	-	-
148	EMPLOYEE EDUCATION AND TRAINING	2,960	2,520	14,900	12,420	20,000	14,900	14,900
235	MEMBERSHIP/REGISTRATION	-	-	300	-	300	300	300
245	TELEPHONE SERVICES	4,901	7,542	5,000	7,190	5,000	5,000	5,000
261	REPAIR & MAINTENANCE/VEHICLES	18	-	900	-	400	400	400
269	REPAIR & MAINTENANCE/OTHER	1,322	175	2,500	80	2,500	2,500	2,500
290	CONTRACTUAL SERVICES	231,324	208,707	300,000	231,620	315,000	300,000	300,000
320	OPERATING SUPPLIES	5,838	9,286	8,000	8,700	8,000	8,000	8,000
331	GAS, OIL & FUEL	71	258	400	170	400	400	400
512	VEHICLE INSURANCE	1,310	1,000	1,300	1,300	1,500	1,500	1,500
513	LIABILITY INSURANCE	3,032	2,358	3,000	3,000	1,100	1,100	1,100
799	SUNDRY	30	5,706	400	470	400	400	400
940	TRANSFER TO CAPITAL	19,197	21,789	102,000	324,233	212,900	212,900	212,900
TOTAL INFORMATION SERVICES		858,960	946,876	1,188,600	1,351,963	1,560,800	1,540,700	1,540,700

PLANNING & CODES

PURPOSE STATEMENT

THE PLANNING & CODES DEPARTMENTS PROVIDE TECHNICAL ASSISTANCE TO THE SMYRNA MUNICIPAL PLANNING COMMISSION, THE BOARD OF ZONING APPEALS, THE HISTORIC ZONING COMMISSION, CONSTRUCTION BOARD OF APPEALS, AND THE TOWN COUNCIL TO ENSURE THAT ALL NEW RESIDENTIAL, COMMERCIAL, AND INDUSTRIAL DEVELOPMENTS MEET THE GUIDELINES SET FORTH IN THE ZONING ORDINANCE, SUBDIVISION REGULATIONS, DESIGN REVIEW MANUAL, HISTORIC DISTRICT DESIGN GUIDELINES, SIGN ORDINANCE, AND THE ADOPTED BUILDING AND LIFE SAFETY CODES TO SAFEGUARD NEIGHBORHOODS, THE COMMUNITY, AND THE INVESTMENTS OF CITIZENS. THE DEPARTMENTS ALSO PROVIDE MAPPING ASSISTANCE AND COORDINATE THE LONG RANGE PLANNING ACTIVITIES OF THE TOWN.

MAJOR HIGHLIGHTS

MAJOR CAPITAL EXPENDITURES INCLUDE AN UPDATE TO THE MAJOR THOROUGHFARE PLAN

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
ADDRESS PLATS WITHIN FIVE WORKING DAYS OF RECEIPT OF RECORDED PLAT	100%	100%	100%	100%	100%
PERFORM REQUESTED SITE PLAN INSPECTIONS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%
BUILDING PERMITS ISSUED IN THREE DAYS	100%	100%	100%	100%	100%
BUILDING INSPECTIONS IN ONE DAY	98%	90%	95%	98%	98%
ELECTRIC INSPECTIONS IN ONE DAY	98%	85%	90%	92%	92%
CODE COMPLAINTS RESPONDED TO WITHIN 5 DAYS	100%	100%	100%	100%	100%
PLANS REVIEW COMPLETED IN TEN DAYS	100%	100%	100%	100%	100%
SERVICE QUALITY					
RESPOND TO ALL CUSTOMER REQUESTS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

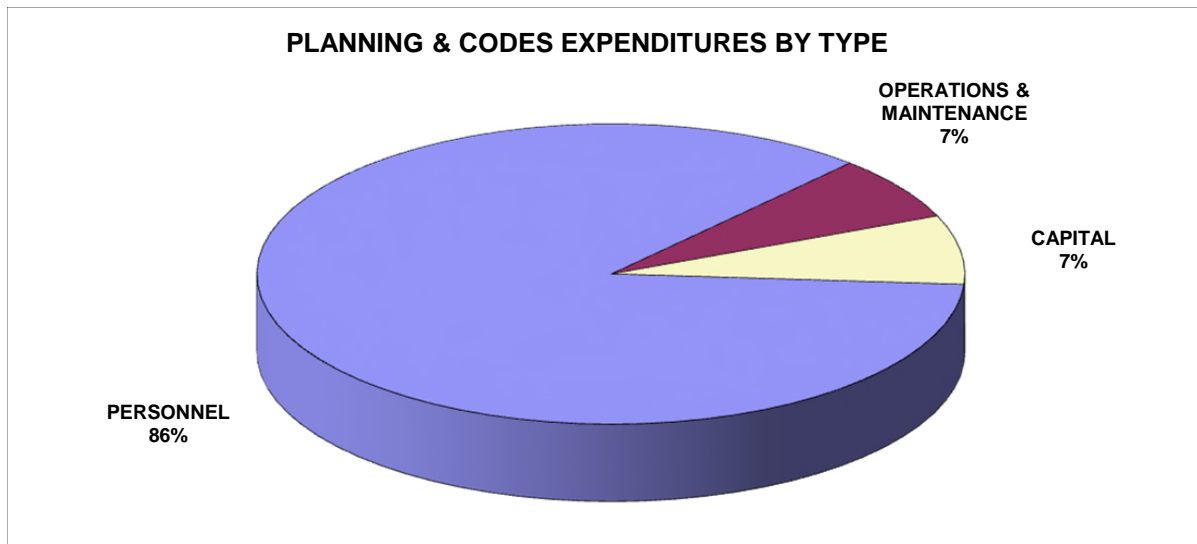
	Calendar Year				
	2018	2019	2020	2021	2022
BUILDING PERMITS ISSUED	904	1,047	1,461	978	672
BUILDING INSPECTIONS	11,133	13,566	19,309	13,726	10,780
ELECTRIC INSPECTIONS	3,396	5,076	8,950	6,279	5,447
CODE INSPECTIONS	3,934	3,417	2,004	1,574	3,175
PLANS REVIEW	113	111	103	138	128
LOTS REVIEWED	1,253	1,057	1,604	1,700	1,204
SITE PLANS REVIEWED	35	29	28	50	55
ZONING/ANNEXATION REQUESTS	31	52	25	37	41
OTHER*	21	12	9	12	3
SIGN VARIANCES	0	4	0	0	0
SETBACK VARIANCES	10	12	10	9	6
SPECIAL EXCEPTIONS	7	7	8	7	12
OTHER**	8	3	5	3	4

* INCLUDES ORDINANCE AMENDMENTS, PLANS, PLANS OF SERVICE, STREET CLOSURES, ETC.

** INCLUDES ACCESSORY STRUCTURE SIZE VARIANCES, HEIGHT VARIANCES, ETC.

PLANNING & CODES

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F BUILDING OFFICIAL	1	1	1	1	1	
F ADMINISTRATIVE ASSISTANT	1	2	2	2	2	
F BUILDING INSPECTOR	3	3	3	3	3	
F CODES INSPECTOR	2	2	2	2	2	
F ELECTRICAL INSPECTOR	1	2	2	2	2	
P ELECTRICAL INSPECTOR	0	0	0	1	1	
F PLANS EXAMINER & COMMERCIAL INSPECTOR	1	1	1	1	1	
F TOWN PLANNER	1	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F PERMIT TECHNICIAN	1	0	0	0	0	
F PLANNER	1	1	1	1	1	
F PLANNING TECHNICIAN	1	1	1	1	1	
TOTAL POSITIONS	14.0	15.0	15.0	16.0	16.0	
FTE	14.0	15.0	15.0	15.8	15.8	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	1,162,151	1,243,802	1,391,600	1,262,272	1,483,600	1,483,100	1,483,100
OPERATIONS & MAINTENANCE	116,923	112,143	103,700	115,340	113,700	119,900	119,900
CAPITAL	44,355	12,658	37,700	37,700	128,600	128,600	128,600

PLANNING & CODES

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41700								
111	SALARIES	809,350	864,381	937,400	886,382	1,015,600	1,015,600	1,015,600
112	OVERTIME	13,915	18,663	31,500	15,790	20,300	20,300	20,300
119	AMERICAN RESCUE PREMIUM PAY	19,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	61,803	65,003	74,200	66,250	79,300	79,300	79,300
142	HEALTH INSURANCE	178,038	214,855	263,300	213,410	250,800	250,800	250,800
143	RETIREMENT/PENSION	60,028	60,115	64,200	60,880	93,600	93,600	93,600
144	457B MATCH	261	261	300	260	300	300	300
145	OTHER INSURANCE	5,375	6,030	6,300	5,410	6,800	6,800	6,800
146	WORKER'S COMPENSATION	10,780	11,460	10,400	10,910	12,400	12,400	12,400
148	EMPLOYEE EDUCATION AND TRAINING	3,101	3,034	4,000	2,980	4,500	4,000	4,000
161	BOARD AND COMMITTEE MEMBERS	-	-	400	-	400	-	-
190	EMPLOYMENT TESTING	454	326	100	340	100	100	100
211	POSTAGE	2,055	1,835	2,000	2,050	2,000	2,000	2,000
220	PRINTING & DUPLICATION	1,985	1,856	1,800	1,250	1,800	1,800	1,800
235	MEMBERSHIP/REGISTRATION	15,970	1,666	2,000	1,640	1,900	1,900	1,900
237	ADVERTISING/LEGAL	140	154	300	-	300	300	300
245	TELEPHONE SERVICES	5,044	4,352	5,100	4,230	7,500	4,500	4,500
261	REPAIR & MAINTENANCE/VEHICLES	7,718	875	1,500	1,540	1,700	1,700	1,700
269	REPAIR & MAINTENANCE/OTHER	-	8	300	-	300	300	300
289	TRAVEL	-	800	1,900	1,900	2,300	2,300	2,300
290	CONTRACTUAL SERVICES	55,216	60,138	60,000	61,860	61,900	61,900	61,900
292	COMMUNITY APPEARANCE	2,764	10,276	2,000	6,230	2,000	7,500	7,500
320	OPERATING SUPPLIES	6,841	7,127	6,000	8,620	6,000	6,000	6,000
326	CLOTHING AND UNIFORMS	406	662	1,000	1,180	1,000	1,000	1,000
331	GAS, OIL & FUEL	6,771	11,033	7,500	12,570	7,500	12,000	12,000
512	VEHICLE INSURANCE	5,260	4,500	5,300	5,300	5,900	5,900	5,900
513	LIABILITY INSURANCE	6,064	6,064	6,100	6,100	10,100	10,100	10,100
799	SUNDRY	235	471	400	530	1,000	600	600
940	TRANSFER TO CAPITAL	44,355	12,658	37,700	37,700	128,600	128,600	128,600
TOTAL PLANNING & CODES		1,323,429	1,368,603	1,533,000	1,415,312	1,725,900	1,731,600	1,731,600

PURPOSE STATEMENT

THE PUBLIC WORKS DEPARTMENT PROVIDES ENGINEERING AND TECHNICAL SUPPORT SERVICES TO ALL DEPARTMENTS WITHIN THE TOWN OF SMYRNA. THE DEPARTMENT HAS MANAGEMENT RESPONSIBILITY FOR THE FOLLOWING DEPARTMENTS: STREETS, VEHICLE MAINTENANCE, STORM WATER, BUILDING & GROUNDS MAINTENANCE, AND MAPLEVIEW CEMETERY.

MAJOR HIGHLIGHTS

WROTE AND SUBMITTED A GRANT APPLICATIONS FOR MMAG. TDOT PROVIDED CONTRACTS FOR THE TAP (ENON SPRINGS SIDEWALKS), MMAG, AND CRSSA (ONH SIDEWALKS) GRANTS AND NTP TO NEPA FOR THE TAP AND CRSSA GRANTS. CURRENTLY WE ARE IN DESIGN PHASE FOR THE FLORENCE ROAD SIDEWALK PROJECT.

PERFORMANCE MEASURES

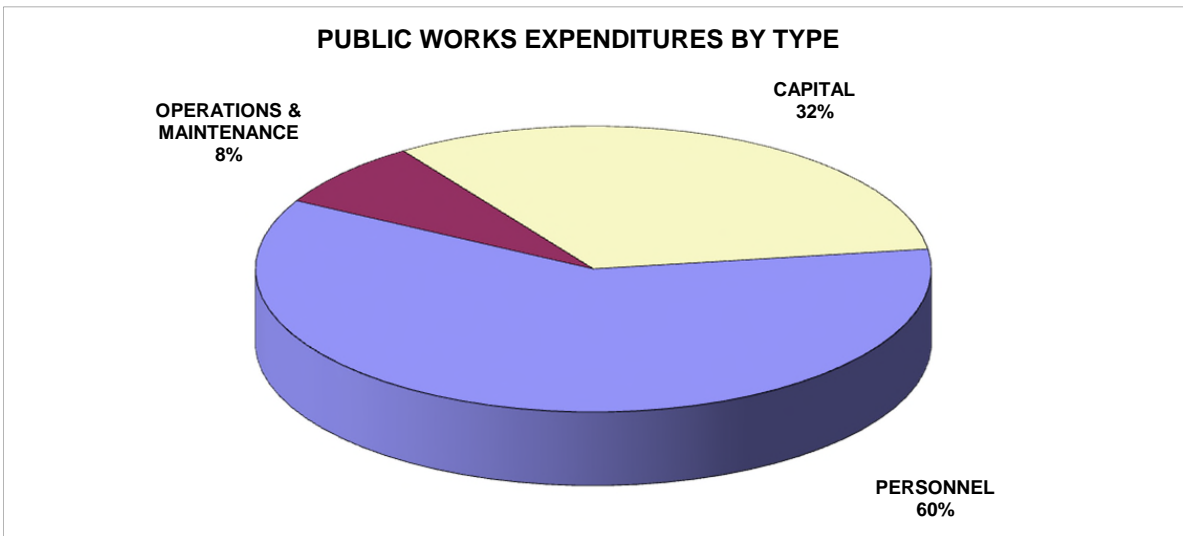
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
RESPOND TO PHONE CALLS IN 24 HOURS	98%	98%	98%	98%	98%
RESPOND TO INFORMATION REQUESTS IN 48 HOURS	99%	99%	99%	99%	100%
RESPOND TO CITIZENS & INTERNAL DEPTS IN 72 HOURS	100%	100%	100%	100%	99%
SERVICE QUALITY					
TRACK COMPLAINT CALLS AND FOLLOW-UP INFORMATION TO RESOLUTION	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

PROJECT	STATUS
STORMWATER UPGRADES	COMPLETED: LAKE FARM SUBDIVISION, MISC REPAIRS
PAVING & REPAIRS	IN PROGRESS: UPGRADE CHEVY CHASE DRAINAGE
BRIDGES/GUARDRAILS/SIDEWALK PROJECTS	MILLED & RESURFACED 25 LANE MILES & POTHOLES
AVG. OF 70-80 ONGOING PROJECTS UNDER INSP	REPAIRED GUARDRAILS, EVENT CTR FENCE, SIDEWALKS
PLANNING COMMISSION / STAFF SUPPORT	ROADWAY & DRAINAGE INSPECTION FOR COMMERCIAL & RESIDENTIAL PROJECTS
STORM WATER MANAGEMENT PROGRAM	REVIEW AND APPROVE PRELIMINARY PLATS, SITE PLANS, AND FINAL PLATS
TRAFFIC MANAGEMENT	ADOPT-A-HWY & ADOPT-A-STREAM. NPDES EROSION PROTECTION FOR CONSTRUCTION SITES
ITS PHASES I AND II	MAINT. & RETIMING OF 51 TRAFFIC SIGNALS, 3 NEW SIGNALS
MASTER STORM PROJECT	COMPLETED CONSTRUCTION
SAM RIDLEY WIDENING	APPLYING FOR GRANTS
SAM RIDLEY AT ONH INTERSECTION	COMPLETED CONSTRUCTION
WASHINGTON STREET PEDESTRIAN CROSSING	CURRENTLY IN DESIGN PHASE
FLORENCE ROAD SIDEWALKS	CURRENTLY IN ROW PHASE
NOLAN DRIVE RELOCATION	CURRENTLY IN NEPA PHASE
LEE VICTORY RECREATIONAL PARK ENTRANCE	COMPLETED CONSTRUCTION
LOWRY STREET PHASE I	CURRENTLY IN CONSTRUCTION PHASE
GENIE LANE	CURRENTLY IN CONSTRUCTION PHASE
SPRING HILL DRIVE EXTENSION	CURRENTLY IN ROW PHASE
LOWRY STREET PHASE II	CURRENTLY IN ROW PHASE
ITS PHASES 3, 4, AND 5	CURRENTLY IN NEPA PHASE
	AWAITING NTP TO CONSTRUCTION PHASE

PUBLIC WORKS

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	DIRECTOR OF PUBLIC WORKS	1	1	1	1	1
F	TOWN ENGINEER	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	TRAFFIC OPERATOR	0	0	1	1	1
F	TRAFFIC TECHNICIAN	1	1	0	0	0
TOTAL POSITIONS		4.0	4.0	4.0	4.0	4.0
FTE		4.0	4.0	4.0	4.0	4.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	346,160	421,237	468,700	459,908	512,600	512,600	512,600
OPERATIONS & MAINTENANCE	35,890	67,731	68,700	79,630	64,400	64,400	64,400
CAPITAL	-	1,456	-	-	275,300	275,300	275,300

PUBLIC WORKS

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41720								
111	SALARIES	263,073	313,012	345,900	341,218	375,600	375,600	375,600
112	OVERTIME	1,385	4,636	2,800	3,440	3,000	3,000	3,000
119	AMERICAN RESCUE PREMIUM PAY	1,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	19,871	24,052	26,700	26,030	29,000	29,000	29,000
142	HEALTH INSURANCE	33,836	49,594	57,200	56,470	61,100	61,100	61,100
143	RETIREMENT/PENSION	22,403	25,868	29,100	28,740	38,200	38,200	38,200
144	457B MATCH	261	177	300	50	100	100	100
145	OTHER INSURANCE	1,741	1,841	2,400	1,500	2,600	2,600	2,600
146	WORKER'S COMPENSATION	1,820	1,640	1,800	1,700	1,900	1,900	1,900
148	EDUCATION & TRAINING	150	417	1,900	760	1,000	1,000	1,000
149	EDUCATION & TRAINING-ENGINEERING	120	-	600	-	100	100	100
211	POSTAGE	462	196	300	180	300	300	300
234	MEMBERSHIP & REGIST.-ENGINEERING	370	177	300	240	200	200	200
235	MEMBERSHIP & REGISTRATION	-	-	100	-	500	500	500
237	ADVERTISING/LEGAL	-	56	100	-	-	-	-
245	TELEPHONE SERVICES	848	1,798	1,700	1,690	1,200	1,200	1,200
246	TELEPHONE SERVICES-ENGINEERING	-	-	1,000	-	800	800	800
254	ARCHITECTURAL/ENGINEERING	17,311	44,500	20,000	52,500	20,000	20,000	20,000
261	REPAIR & MAINTENANCE - VEHICLES	-	-	300	-	300	300	300
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,634	6,808	4,800	9,200	9,600	9,600	9,600
288	TRAVEL-ENGINEERING	-	-	1,000	1,000	1,100	1,100	1,100
289	TRAVEL	-	-	-	192	-	-	-
290	CONTRACTUAL SERVICES	8,865	6,508	29,500	6,410	26,000	26,000	26,000
320	OPERATING SUPPLIES	235	2,482	1,000	1,960	600	600	600
326	CLOTHING & UNIFORMS	-	450	500	620	500	500	500
331	GAS, OIL & FUEL	1,260	2,246	2,000	1,830	1,200	1,200	1,200
332	GAS, OIL & FUEL-ENGINEERING	-	-	2,000	-	-	-	-
341	TRAFFIC OPERATOR EQUIPMENT	-	-	1,900	1,408	200	200	200
512	VEHICLE INSURANCE	660	500	700	700	500	500	500
513	LIABILITY INSURANCE	1,011	1,011	1,000	1,000	600	600	600
799	SUNDRY	234	999	500	700	800	800	800
940	TRANSFER TO CAPITAL	-	1,456	-	-	275,300	275,300	275,300
TOTAL PUBLIC WORKS		382,050	490,424	537,400	539,538	852,300	852,300	852,300

ADMINISTRATION

PURPOSE STATEMENT

THE ADMINISTRATION DEPARTMENT PROVIDES LEADERSHIP AND SUPPORT SERVICES TO ENSURE THAT ALL TOWN ACTIVITIES ARE ADMINISTERED IN A FAIR AND CONSISTENT MANNER FOR ALL CITIZENS AND THAT THE POLICIES DEVELOPED BY THE TOWN COUNCIL ARE IMPLEMENTED EFFECTIVELY AND EFFICIENTLY.

MAJOR HIGHLIGHTS

CONTINUED TO UPDATE 5 YEAR STRATEGIC CAPITAL PROJECTS PLAN

PERFORMANCE MEASURES

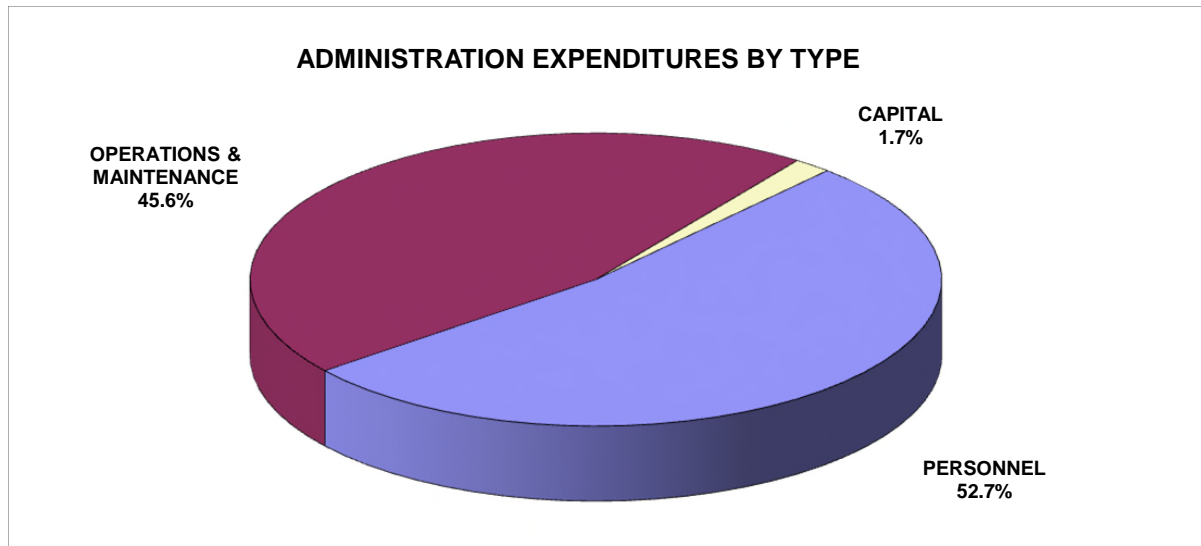
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
POPULATION SERVED PER EMPLOYEE	116	119	119	118	122
SERVICE QUALITY					
% OF AGENDA ITEMS PROVIDED TO COUNCIL WITHIN 4 DAYS PRIOR TO MEETING	99.5	99.5	99.5	99.5	99.5

WORKLOAD INDICATOR

	Calendar Year				
	2019	2020	2021	2021	2022
WORKERS COMP CLAIMS	25	32	27	27	27
PROPERTY & CASUALTY CLAIMS	38	37	42	42	42

ADMINISTRATION

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F TOWN MANAGER	1	1	1	1	1	
F ASSISTANT TOWN MANAGER	0	1	1	1	1	
F TOWN CLERK	0	0	0	1	1	
F EXECUTIVE ASSISTANT	1	1	1	1	1	
F PUBLIC INFORMATION OFFICER	1	1	1	1	1	
F MEDIA SERVICES MANAGER	1	0	0	0	0	
F MEDIA PROGRAM PRODUCER	0	1	1	1	1	
F SAFETY/LOSS CONTROL MANAGER	1	1	1	1	1	
F TOWN ATTORNEY	1	1	1	1	1	
F ASSISTANT TOWN ATTORNEY	0	0	0	0	1	
F STAFF ATTORNEY	1	1	1	1	0	
F PARALEGAL	2	2	2	1	1	
TOTAL POSITIONS	9.0	10.0	10.0	10.0	10.0	
FTE	9.0	10.0	10.0	10.0	10.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	1,145,271	1,265,782	1,372,900	1,293,632	1,505,900	1,505,500	1,505,500
OPERATIONS & MAINTENANCE	667,486	716,002	1,229,000	724,405	1,238,800	1,303,400	1,303,400
CAPITAL	-	233,354	35,600	327,035	50,500	50,500	50,500

ADMINISTRATION

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41990								
111	SALARIES	862,813	957,700	1,002,900	998,102	1,129,600	1,129,600	1,129,600
112	OVERTIME	728	955	3,000	370	3,000	3,000	3,000
119	AMERICAN RESCUE PREMIUM PAY	10,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	62,764	69,320	77,000	69,930	86,700	86,700	86,700
142	HEALTH INSURANCE	151,295	179,493	217,600	168,600	178,700	178,700	178,700
143	RETIREMENT/PENSION	41,906	44,441	54,600	42,910	87,400	87,400	87,400
145	OTHER INSURANCE	6,168	6,420	6,800	6,190	7,300	7,300	7,300
146	WORKER'S COMPENSATION	5,110	4,630	4,900	4,770	6,800	6,800	6,800
148	EMPLOYEE EDUCATION & TRAINING	2,463	758	2,600	850	2,600	2,600	2,600
149	EMP EDUC & TRAINING-ATTORNEY	1,092	1,617	2,700	1,410	2,700	2,700	2,700
150	EMP. EDUCATION & TRAINING-CHANNEL 3	429	80	600	80	900	500	500
190	EMPLOYMENT TESTING	3	368	200	420	200	200	200
211	POSTAGE	2,813	2,696	2,500	2,700	2,500	2,500	2,500
220	PRINTING & DUPLICATION	2,361	675	3,000	560	3,000	3,000	3,000
234	MEMBERSHIP/REG. FEES-ATTORNEY	3,113	3,335	1,800	3,290	1,800	1,800	1,800
235	MEMBERSHIP/REGISTRATION FEES	41,831	61,866	45,000	106,940	45,000	45,000	45,000
236	ADVERTISING & PROMOTIONS	-	-	20,000	-	20,000	20,000	20,000
237	ADVERTISING/LEGAL	9,638	12,460	20,000	12,690	20,000	20,000	20,000
241	UTILITY SERVICES	116,217	129,464	122,000	132,070	122,000	122,000	122,000
245	TELEPHONE SERVICES	34,324	29,129	35,000	26,400	35,000	35,000	35,000
246	TELEPHONE SERVICES-ATTORNEY	3,711	3,026	3,800	2,860	3,800	2,400	2,400
252	LEGAL SERVICES	26,375	36,265	40,000	2,360	40,000	40,000	40,000
253	AUDIT SERVICES	24,795	24,075	37,000	26,930	37,000	37,000	37,000
256	RE-APPRAISAL SERVICES	5,179	5,349	390,000	5,350	390,000	449,000	449,000
258	RTA/MID CUMBERLAND	27,000	17,000	20,000	4,470	20,000	20,000	20,000
261	REPAIR & MAINTENANCE - VEHICLES	363	1,447	500	580	500	500	500
269	REPAIR & MAINTENANCE - OTHER	3,220	1,504	1,000	2,420	1,000	1,000	1,000
270	REPAIR & MAINTENANCE - CHANNEL 3	6,040	-	1,000	-	1,000	1,000	1,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	9,267	11,627	14,400	14,000	14,400	14,400	14,400
286	RETREAT EXPENSE	495	-	1,000	-	1,000	1,000	1,000
288	TRAVEL-ATTORNEY	3,572	3,948	4,800	4,800	7,900	7,900	7,900
289	TRAVEL	-	2,113	7,500	7,500	8,700	8,700	8,700
290	CONTRACTUAL SERVICES	212,712	216,434	235,000	224,700	235,000	235,000	235,000
291	CONTRACTUAL SERVICES-CHANNEL 3	34,643	39,064	45,000	25,200	45,800	45,800	45,800
292	CONTRACTUAL SERVICES-ATTORNEY	16,021	20,295	60,000	19,360	60,000	60,000	60,000
320	OPERATING SUPPLIES	17,254	19,165	20,000	23,380	20,000	20,000	20,000
323	OPERATING SUPPLIES-CHANNEL 3	2,080	1,779	2,000	3,670	2,000	5,000	5,000
326	CLOTHING AND UNIFORMS	-	899	1,000	200	1,000	1,000	1,000
331	GAS, OIL & FUEL	819	639	1,000	960	1,000	1,000	1,000
511	BUILDING INSURANCE	4,915	6,403	6,600	6,600	8,400	8,400	8,400
512	VEHICLE INSURANCE	660	1,000	700	700	-	-	-
513	LIABILITY INSURANCE	13,056	17,354	13,100	13,100	17,200	17,200	17,200
520	SURETY BOND PREMIUM	1,650	2,700	2,500	4,700	2,000	2,000	2,000
700	EMPLOYEE ACTIVITIES	3,345	12,236	12,500	11,930	12,500	14,000	14,000
701	CHRISTMAS PARADE	-	-	2,500	835	2,500	2,500	2,500
715	ARTS COMMISSION EXPENSES	3,844	163	4,000	250	4,000	4,000	4,000
795	CREDIT CARD SERVICE CHARGES	200	240	300	250	300	300	300
797	EDUCATION REIMBURSEMENT	27,923	13,881	40,000	16,500	40,000	40,000	40,000
799	SUNDRY	8,050	17,771	12,500	16,150	12,500	15,000	15,000
940	TRANSFER TO CAPITAL	-	233,354	35,600	327,035	50,500	50,500	50,500
TOTAL ADMINISTRATION		1,812,757	2,215,138	2,637,500	2,345,072	2,795,200	2,859,400	2,859,400

BUILDING & GROUNDS MAINTENANCE

PURPOSE STATEMENT

THE BUILDING AND GROUNDS MAINTENANCE DEPARTMENT MAINTAINS ALL PUBLIC BUILDINGS IN A SAFE, EFFICIENT, AND COST EFFECTIVE MANNER. RESPONSIBILITIES ALSO INCLUDE FIFTY ONE SIGNALIZED INTERSECTIONS, NEW CONSTRUCTION SERVICES FOR ALL DEPARTMENTS, AND HOLIDAY LIGHTING.

MAJOR HIGHLIGHTS

MAJOR PROJECTS INCLUDED COMMENCEMENT OF CONSTRUCTION FOR A NEW BATHROOM FACILITY AT ROTARY SOCCER PARK, CONSTRUCTION OF A NEW STORAGE SHED FOR THE TOWN EVENT CENTER, OVERSAW THE REPLACEMENT OF BOILERS AND AIR CONDENSING COILS AT THE EVENT CENTER, REPLACEMENT AND REPAIRS TO SEVERAL HVAC UNITS FOR MULTIPLE TOWN BUILDINGS, AND INSTALLED / REPLACED PEDESTRIAN SIGNALS AT MULTIPLE LOCATIONS FOR ADA COMPLIANCE.

PERFORMANCE MEASURES

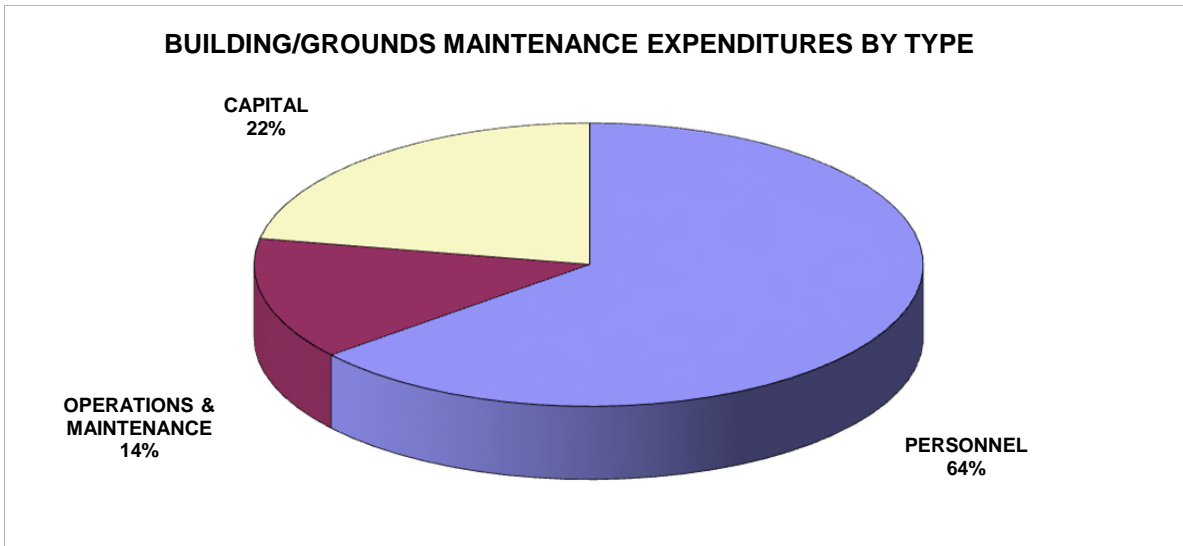
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
IN-HOUSE W/O EMERGENCIES WITHIN 1 HOUR	95%	97%	97%	97%	98%
TRAFFIC LIGHT EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 1 WEEK	75%	75%	80%	80%	80%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 2 WEEKS	35%	25%	30%	30%	25%
SERVICE QUALITY					
CITIZEN REQUESTS / COMPLAINTS - 8 HOURS	100%	100%	100%	100%	100%
TRACK CALLS, RESPOND, KEEP ON FILE - 1 DAY	82%	83%	84%	84%	83%
CONSTRUCTION SUPPORT FOR OTHER DEPARTMENTS	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
WORK ORDERS PERFORMED:					
TRAFFIC LIGHTS	157	205	195	208	208
SEASONAL LIGHTING	255	280	545	550	523
JANITORIAL AND LANDSCAPING	39	52	61	75	75
PREVENTATIVE MAINTENANCE	425	654	513	619	639
ELEC, PLUMBING, HVAC, CONSTRUCTION	586	646	583	624	642
IN-HOUSE CONST. FOR OTHER DEPTS.	102	116	80	92	97
TRAFFIC LIGHTS ON CALL NIGHTS / WEEKENDS					
ON-CALL 1 WORK ORDER PER WEEK	70	78	117	98	105

BUILDING & GROUNDS MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F MANAGER BUILDING/GROUNDS	1	1	1	1	1	
F SUPERVISOR BUILDING/GROUNDS	1	1	1	1	1	
F MAINTENANCE TECHNICIAN II	2	1	3	3	3	
F MAINTENANCE TECHNICIAN	5	5	3	4	4	
P MAINTENANCE TECHNICIAN	0	1	1	0	0	
TOTAL POSITIONS	9.0	9.0	9.0	9.0	9.0	
FTE	9.0	8.8	8.8	9.0	9.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	528,639	573,079	746,300	624,620	783,500	783,500	783,500
OPERATIONS & MAINTENANCE	165,672	151,114	183,300	171,120	170,600	171,000	171,000
CAPITAL	31,757	8,005	396,900	236,408	270,200	270,200	270,200

BUILDING & GROUNDS MAINTENANCE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41800								
111	SALARIES	354,169	392,714	458,700	447,070	493,400	493,400	493,400
112	OVERTIME	5,028	5,583	10,100	4,880	4,200	4,200	4,200
119	AMERICAN RESCUE PREMIUM PAY	11,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	27,396	29,068	35,900	30,550	38,100	38,100	38,100
142	HEALTH INSURANCE	82,850	97,534	194,700	94,990	159,100	159,100	159,100
143	RETIREMENT/PENSION	27,144	28,421	28,800	28,590	47,500	47,500	47,500
145	OTHER INSURANCE	2,529	2,918	3,200	2,910	3,600	3,600	3,600
146	WORKER'S COMPENSATION	11,550	13,450	11,100	12,290	34,800	34,800	34,800
148	EDUCATION & TRAINING	6,110	2,620	3,500	2,730	2,500	2,500	2,500
190	EMPLOYMENT TESTING	363	771	300	610	300	300	300
235	MEMBERSHIP & REGISTRATION	320	420	500	320	500	500	500
241	UTILITY SERVICES	5,599	6,365	5,900	6,070	5,900	6,300	6,300
245	TELEPHONE SERVICES	2,921	3,140	3,000	3,090	3,200	3,200	3,200
261	REPAIR & MAINTENANCE - VEHICLES	1,883	1,987	5,100	2,940	2,200	2,200	2,200
265	REPAIR & MAINTENANCE - GROUNDS	6,884	6,654	8,900	8,440	8,500	8,500	8,500
268	REPAIR & MAINTENANCE - BUILDINGS	11,083	8,556	11,000	7,920	11,000	11,000	11,000
269	REPAIR & MAINTENANCE - OTHER	12,318	11,400	13,000	10,160	12,000	12,000	12,000
290	CONTRACTUAL SERVICES	64,588	60,319	70,000	70,090	75,800	75,800	75,800
320	OPERATING SUPPLIES	1,391	2,162	3,300	3,800	2,600	2,600	2,600
326	CLOTHING & UNIFORMS	3,732	5,347	5,500	5,410	6,000	6,000	6,000
327	JANITORIAL SUPPLIES	15,195	10,873	12,000	8,670	11,000	11,000	11,000
331	GAS, OIL & FUEL	6,620	9,732	9,000	11,730	10,000	10,000	10,000
341	TOOLS	2,884	5,589	5,500	2,380	5,000	5,000	5,000
511	BUILDING INSURANCE	481	603	600	600	800	800	800
512	VEHICLE INSURANCE	5,260	4,000	5,300	5,300	4,900	4,900	4,900
513	LIABILITY INSURANCE	24,201	13,701	24,200	24,200	10,700	10,700	10,700
799	SUNDRY	312	266	500	-	500	500	500
940	TRANSFER TO CAPITAL	31,757	8,005	396,900	236,408	270,200	270,200	270,200
TOTAL BUILDING/GROUNDS MAINT.		726,068	732,198	1,326,500	1,032,148	1,224,300	1,224,700	1,224,700

FINANCE

PURPOSE STATEMENT

THE FINANCE DEPARTMENT PROVIDES THE ACCOUNTING FOR ALL REVENUES, EXPENDITURES AND DEBTS OF THE TOWN, MANAGES THE INVESTMENT OF IDLE FUNDS IN ACCORDANCE WITH STATE STATUTES, ACCOUNTS FOR ALL ASSETS, ASSISTS IN THE PREPARATION OF THE ANNUAL BUDGET, PREPARES THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, AND PROVIDES THE PAYROLL AND PURCHASING FUNCTIONS FOR THE TOWN.

MAJOR HIGHLIGHTS

CONVERTED TO NEW POINT OF SALE AND PAYROLL SOFTWARE WHICH FURTHER INTEGRATES ALL ASPECTS OF FINANCIAL SOFTWARE INTO THE SAME PROGRAM.

PERFORMANCE MEASURES

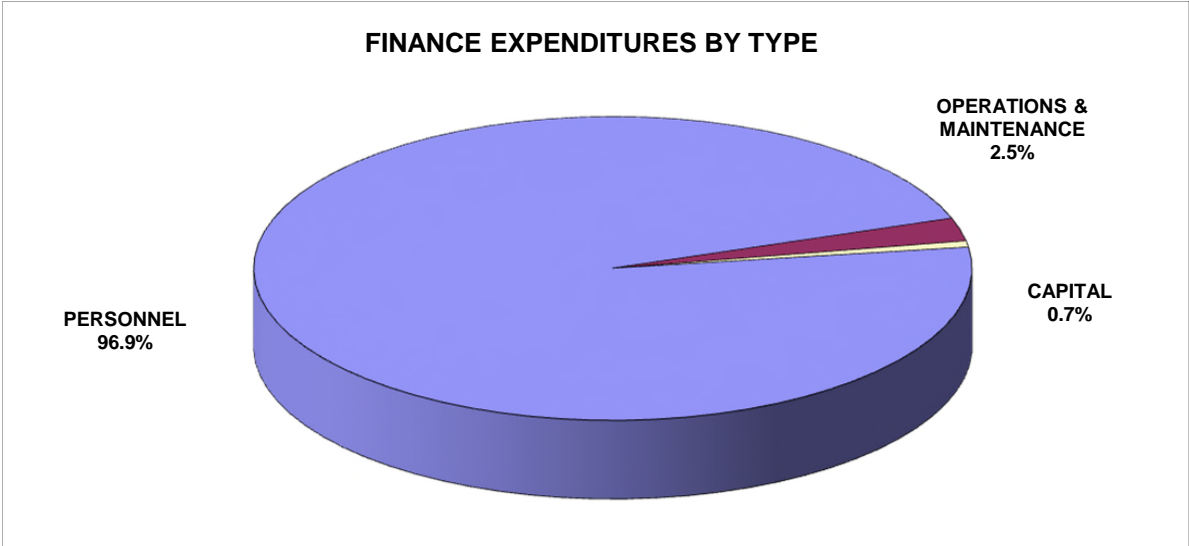
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
% OF INVOICES PROCESSED IN 14 DAYS	100%	100%	100%	100%	100%
AVERAGE HOURS TO PREPARE BID	3.5	3.5	3.5	3.5	3.5
SERVICE QUALITY					
% OF INVOICES CODED AND ROUTED CORRECTLY	99.99%	99.99%	99.99%	99.99%	99.99%
SURPLUS EQUIPMENT SALES					
NUMBER OF SALES	3	4	3	5	6
NET AMOUNT COLLECTED	51,699	63,001	69,554	146,239	146,239

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
CHECKS PROCESSED	4,611	5,106	5,053	5,165	6,295
AMOUNT PAID FOR PRODUCTS/SERVICES (MILLIONS)	24.4	38.3	51.1	57.6	63.3
PURCHASE ORDERS ISSUED	134	134	123	132	142
AMOUNT PURCHASED ON COMPETITIVE BID (MILLIONS)	7.9	18.1	16.1	18.7	19.6
NUMBER OF PCARD PURCHASES	6,447	7,262	5,615	6,077	6,432
AMOUNT OF PCARD PURCHASES (MILLIONS)	3.4	3.3	2.5	3.0	3.2

FINANCE

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	FINANCE DIRECTOR / ASST. TOWN MANAGER	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	FINANCE/ACCOUNTING MANAGER	1	1	1	1	1
F	FINANCIAL ANALYST	2	2	3	2	2
F	ACCOUNTANT	1	1	0	1	0
F	ACCOUNTING CLERK	3	3	3	3	4
TOTAL POSITIONS		9.0	9.0	9.0	9.0	9.0
FTE		9.0	9.0	9.0	9.0	9.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	775,841	788,325	911,300	817,115	977,600	977,600	977,600
OPERATIONS & MAINTENANCE	18,133	21,348	21,300	27,690	26,900	24,900	24,900
CAPITAL	4,333	3,737	1,600	1,600	6,700	6,700	6,700

FINANCE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41991								
111	SALARIES	546,221	546,739	618,800	555,855	659,600	659,600	659,600
112	OVERTIME	3,187	2,498	2,400	4,600	3,600	3,600	3,600
119	AMERICAN RESCUE PREMIUM PAY	10,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	41,116	39,628	47,600	41,630	50,800	50,800	50,800
142	HEALTH INSURANCE	116,585	141,040	183,200	153,970	176,400	176,400	176,400
143	RETIREMENT/PENSION	50,978	49,958	50,100	52,080	76,000	76,000	76,000
144	457B MATCH	261	261	300	260	300	300	300
145	OTHER INSURANCE	3,626	3,907	4,300	3,790	4,600	4,600	4,600
146	WORKER'S COMPENSATION	3,150	3,060	3,000	3,040	3,200	3,200	3,200
148	EMPLOYEE EDUCATION & TRAINING	-	1,125	1,500	1,780	3,000	3,000	3,000
190	EMPLOYMENT TESTING	217	109	100	110	100	100	100
211	POSTAGE	2,576	2,629	2,700	2,870	2,700	2,700	2,700
235	MEMBERSHIP/REGISTRATION FEES	3,658	2,911	4,000	3,810	4,000	3,500	3,500
245	TELEPHONE SERVICES	495	503	500	510	500	500	500
282	EMPLOYEE AUTOMOBILE ALLOWANCE	-	1,990	-	4,400	5,000	4,800	4,800
290	CONTRACTUAL SERVICES	2,787	3,312	3,000	3,170	3,000	3,000	3,000
320	OPERATING SUPPLIES	6,813	6,200	7,000	8,950	7,000	7,000	7,000
331	GAS, OIL & FUEL	279	252	400	450	1,700	400	400
513	LIABILITY INSURANCE	-	1,797	1,700	1,700	1,000	1,000	1,000
520	SURETY BOND PREMIUM	1,525	1,225	1,300	1,300	1,300	1,300	1,300
799	SUNDRY	-	529	700	530	700	700	700
940	TRANSFER TO CAPITAL	4,333	3,737	1,600	1,600	6,700	6,700	6,700
TOTAL FINANCE		798,307	813,410	934,200	846,405	1,011,200	1,009,200	1,009,200

PURPOSE STATEMENT

THE TREASURY DEPARTMENT COLLECTS FEES FOR BUSINESS LICENSES, UTILITY PAYMENTS, AND MISCELLANEOUS RECEIPTS FROM THE CITIZENS AND GENERAL PUBLIC TO ALLOCATE THE REVENUE COLLECTED TO THE APPROPRIATE TOWN SERVICES.

MAJOR HIGHLIGHTS

BEGAN THE NEW YEAR WITH A NEW MANAGER FOLLOWING DIANNE'S RETIREMENT. ALSO BEGAN TRAINING ADMIN ASSISTANTS WITH NEW RESPONSIBILITIES SUCH AS DAILY BALANCING AND REPORTS. OUR PART-TIME POSITION AT THE DRIVE THRU TRANSITIONED TO FULL-TIME. ATTENDED MEETINGS WITH UMS AND CITY WORKS REPRESENTATIVE. OUR DEPARTMENT CONTINUED CROSS-TRAINING WITH IN OUR DEPARTMENT. WE ALSO BEGAN A NEW ACH FILE ARRANGEMENT WITH CONSERVIVE TO DEAL WITH MULTIPLE PAYMENTS.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
PERCENT OF CALLS ANSWERED WITHIN 2 RINGS	100%	100%	100%	100%	100%
PERCENT OF PAYMENTS KEYED IN DAILY	100%	100%	100%	100%	100%
PERCENT OF CALLS RETURNED DAILY	100%	100%	100%	100%	100%
PERCENT OF BALANCED DEPOSITS	100%	100%	100%	100%	100%

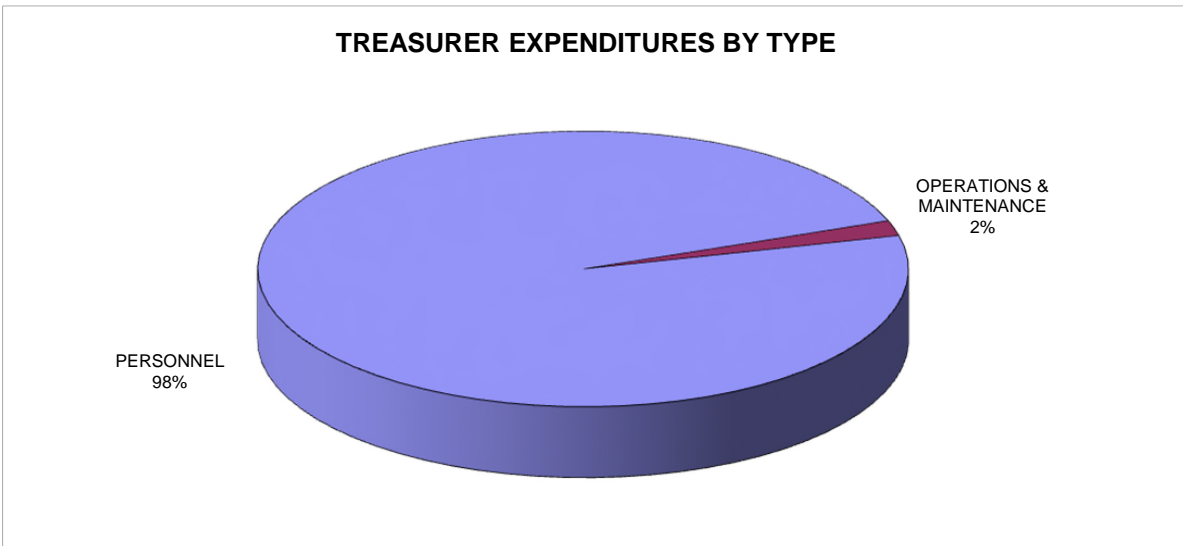
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
TOTAL # UTILITY PAYMENTS	88,889	62,546	58,378	56,981	55,012
TOTAL # OTHER PAYMENTS	27,560	9,184	12,674	10,371	9,133
INCOMING CALLS	29,144	20,546	24,711	24,280	23,715
BUSINESS TAX CALLS	977	1,138	1,238	1,084	1,323
CUSTOMERS SERVED IN PERSON	45,986	46,051	40,099	40,754	45,951
CREDIT CARD CALLS/PAYMENTS	15,564	1,518	2,343	1,962	1,914
BUSINESS LICENSES ISSUED	2,122	582	2,271	2,515	2,744
IMPACT FEE PAYMENTS	429	573	846	546	1,094
LOCK BOX PAYMENTS PROCESSED	35,551	30,883	27,429	23,746	21,837
VANCO PAYMENTS	N/A	27478	27644	28,068	27,602
ALL ELECTRONIC PAYMENTS	7713	54052	62,397	71,464	77,381
NUMBER OF CHECKS SCANNED	44746	35643	34,550	32,986	30,952
CITIWORKS ENTRIES	N/A	N/A	8027	6787	5,964

N/A - NOT AVAILABLE

TREASURY

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	TREASURY MANAGER	0	0	0	1	1
F	ADMINISTRATIVE ASSISTANT	1	1	2	2	2
F	CUSTOMER SERVICE REPRESENTATIVE	3	3	2	3	3
P	CUSTOMER SERVICE REPRESENTATIVE	1	1	1	0	0
F	OFFICE COORDINATOR	1	1	1	0	0
F	TOWN TREASURER/CLERK	1	1	1	0	0
TOTAL POSITIONS		7.0	7.0	7.0	6.0	6.0
FTE		6.8	6.8	6.8	6.0	6.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	465,919	463,311	467,800	412,762	473,600	473,600	473,600
OPERATIONS & MAINTENANCE	8,329	7,272	16,000	7,247	12,900	8,600	8,600
CAPITAL	-	-	7,300	7,300	-	-	-

TREASURY

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41992								
111	SALARIES	315,523	312,607	277,500	261,001	302,800	302,800	302,800
112	OVERTIME	333	339	3,100	570	1,500	1,500	1,500
119	AMERICAN RESCUE PREMIUM PAY	8,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	23,390	22,861	21,500	19,360	23,300	23,300	23,300
142	HEALTH INSURANCE	78,678	89,617	126,000	94,810	100,300	100,300	100,300
143	RETIREMENT/PENSION	33,275	34,073	33,500	32,580	41,200	41,200	41,200
145	OTHER INSURANCE	2,126	2,034	2,100	1,620	2,300	2,300	2,300
146	WORKER'S COMPENSATION	3,850	1,780	3,700	2,750	1,900	1,900	1,900
148	EMPLOYEE EDUCATION & TRAINING	135	-	300	-	200	200	200
190	EMPLOYMENT TESTING	109	-	100	71	100	100	100
211	POSTAGE	1,781	1,814	1,700	1,860	2,000	2,000	2,000
235	MEMBERSHIP/REGISTRATION FEES	669	75	300	80	300	100	100
245	TELEPHONE SERVICES	495	233	500	70	-	500	500
269	REPAIR & MAINTENANCE - OTHER	56	110	500	-	300	300	300
283	EMPLOYEE CELL PHONE ALLOWANCE	-	-	-	517	-	-	-
290	CONTRACTUAL SERVICES	553	483	5,400	530	5,400	800	800
320	OPERATING SUPPLIES	2,847	2,348	5,000	2,390	3,000	3,000	3,000
331	GAS, OIL & FUEL	828	909	1,000	750	800	800	800
513	LIABILITY INSURANCE	-	1,067	1,000	1,000	600	600	600
520	SURETY BOND PREMIUM	1,100	184	100	-	-	-	-
799	SUNDRY	-	49	500	50	500	500	500
940	TRANSFER TO CAPITAL	-	-	7,300	7,300	-	-	-
TOTAL TREASURER		474,248	470,583	491,100	427,309	486,500	482,200	482,200

HUMAN RESOURCES

PURPOSE STATEMENT

THE HUMAN RESOURCES DEPARTMENT PERFORMS HUMAN RESOURCES MANAGEMENT FOR ALL TOWN EMPLOYEES TO INCLUDE RECRUITMENT, SELECTION, TESTING, AND ORIENTATION OF NEW HIRES. THE DEPARTMENT ADMINISTERS THE COMPREHENSIVE FRINGE BENEFIT PACKAGE, MEDICAL LEAVES, AND LEAVES OF ABSENCES. THE DEPARTMENT ALSO REVIEWS, RECOMMENDS, AND IMPLEMENTS TOWN POLICIES AND PROCEDURES, CLASSIFICATION AND SALARY ADMINISTRATION, PERFORMANCE MANAGEMENT, EMPLOYEE RELATIONS, EMPLOYEE WELLNESS PROGRAMS, LEGAL COMPLIANCE AND EMPLOYEE TRAINING. ASSISTANCE IS PROVIDED TO DEPARTMENT HEADS AND SUPERVISORS TO ENSURE FAIRNESS AND CONSISTENCY FOR HIRING, PROMOTIONS, DISCIPLINARY ACTIONS, PERFORMANCE EVALUATIONS, TERMINATIONS AND DAILY POLICY INTERPRETATION.

MAJOR HIGHLIGHTS

THE HR DEPARTMENT HAD A BUSY BUT SUCCESSFUL 2022. THE FOLLOWING ARE SOME OF THE HIGHLIGHTS OF THIS CALENDAR YEAR:

- AS MUCH OF THE COUNTRY ALSO EXPERIENCED, THE TOWN HAD A LARGER THAN NORMAL TURNOVER DURING THE "GREAT RESIGNATION". WE HIRED 145 NEW EMPLOYEES IN 2022.
- IMPLEMENTED NEW PAY STRUCTURE FOR EMPLOYEES TO ENSURE THAT OUR EMPLOYEES WERE PAID COMPETITIVELY. INCREASED OUR PAY MODEL FROM MATCHING THE MARKET AVERAGE (50TH PERCENTILE) TO PAYING AT THE 70 PERCENTILE.
- ASSISTED EMPLOYEES WITH 75 FAMILY MEDICAL LEAVE (FMLA) REQUESTS
- RECOMMENDED REVISIONS TO THE TOWN'S BENEFIT PACKAGE TO INCLUDE ENHANCEMENTS TO PTO ACCRUAL, TUITION REIMBURSEMENT PROGRAM, MEDICAL PLAN, AND RETIREMENT PLAN.
- DEVELOPED AND DISSEMINATED TOTAL COMPENSATION STATEMENTS TO ALL FULL TIME EMPLOYEES
- PROMOTED NEW WELLNESS COORDINATOR AND HIRED FULL TIME HEALTH COACH WHO CONTINUE TO TAKE OUR WELLNESS INITIATIVES TO NEW HEIGHTS AND INCREASED PARTICIPATION BY EMPLOYEES.

PERFORMANCE MEASURES

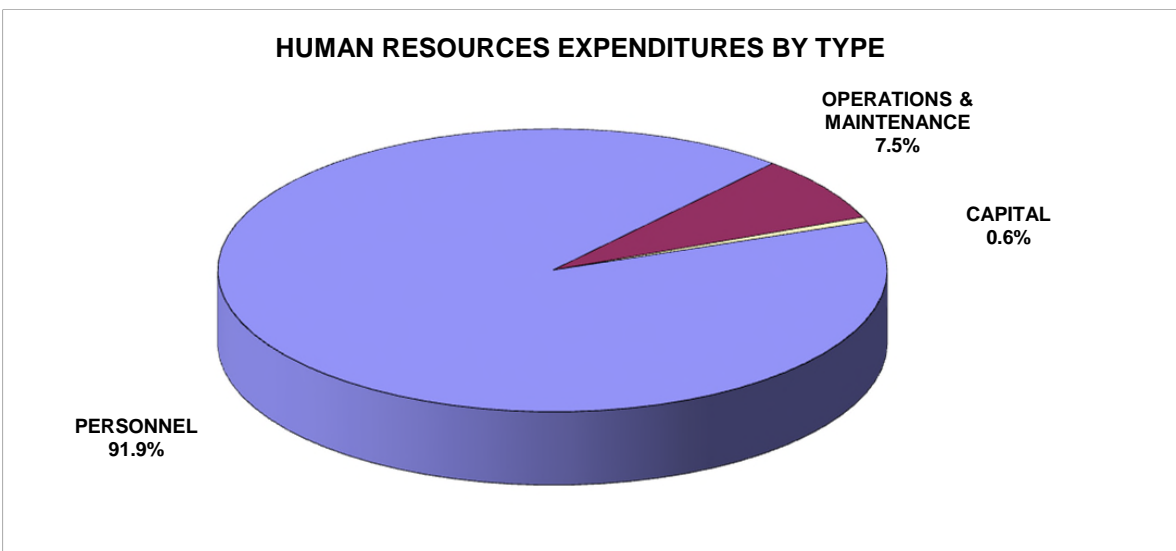
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
TURNOVER RATE	22%	21%	15%	23%	30%
SERVICE QUALITY					
TRAINING CLASSES OFFERED	46	42	20	35	37

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
NEW HIRES	101	126	57	132	145
TRANSFERS/PROMOTIONS	53	47	58	90	55
TERMINATIONS	28	49	6	16	12
RESIGNATIONS	76	40	58	88	121
RETIREMENTS	1	2	3	4	6
APPLICATIONS PROCESSED	1,517	1,605	1,629	1,759	1,763
FAMILY MEDICAL LEAVES	74	71	245	175	75

HUMAN RESOURCES

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F HUMAN RESOURCES DIRECTOR	1	1	1	1	1	
F HR GENERALIST	1	1	1	1	1	
F BENEFITS COORDINATOR	1	1	1	1	1	
F HR REPRESENTATIVE	0	0	0	0	1	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	0	
F WELLNESS COORDINATOR	1	1	1	1	1	
F HEALTH COACH	0	0	0	1	1	
P FITNESS TRAINER	1	1	1	0	0	
TOTAL POSITIONS	6.0	6.0	6.0	6.0	6.0	
FTE	5.8	5.8	5.8	6.0	6.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	465,354	505,609	613,700	548,875	699,300	688,800	688,800
OPERATIONS & MAINTENANCE	48,888	38,521	61,600	44,170	56,000	56,200	56,200
CAPITAL	-	7,634	2,500	2,500	4,200	4,200	4,200

HUMAN RESOURCES

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-41993								
111	SALARIES	341,528	362,983	407,200	402,185	451,600	451,600	451,600
112	OVERTIME	320	204	1,100	300	1,600	1,600	1,600
119	AMERICAN RESCUE PREMIUM PAY	7,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	25,161	26,687	31,300	28,530	34,700	34,700	34,700
142	HEALTH INSURANCE	70,269	90,051	126,000	93,740	100,300	100,300	100,300
143	RETIREMENT/PENSION	16,493	19,412	21,800	19,110	35,200	35,200	35,200
145	OTHER INSURANCE	2,202	2,656	2,700	2,610	3,200	3,200	3,200
146	WORKER'S COMPENSATION	1,890	1,850	1,900	1,880	2,000	2,000	2,000
147	UNEMPLOYMENT INSURANCE	(51)	-	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	433	1,657	21,500	350	70,500	60,000	60,000
190	EMPLOYMENT TESTING	109	109	200	170	200	200	200
211	POSTAGE	121	194	100	180	100	100	100
220	PRINTING & DUPLICATION	-	-	200	-	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	1,962	737	1,600	1,010	1,600	1,600	1,600
237	ADVERTISING - LEGAL	2	132	500	10	500	300	300
245	TELEPHONE SERVICES	1,610	1,496	1,600	1,520	900	1,300	1,300
269	REPAIR & MAINTENANCE - OTHER	-	-	300	-	300	300	300
289	TRAVEL	-	1,394	7,600	7,600	8,300	8,300	8,300
290	CONTRACTUAL SERVICES	40,590	27,059	43,200	27,040	36,300	36,300	36,300
320	OPERATING SUPPLIES	4,292	5,461	4,500	4,980	6,400	6,400	6,400
331	GAS, OIL & FUEL	-	-	100	-	100	100	100
513	LIABILITY INSURANCE	-	1,067	1,100	1,100	600	600	600
799	SUNDRY	311	981	800	730	700	700	700
940	TRANSFER TO CAPITAL	-	7,634	2,500	2,500	4,200	4,200	4,200
TOTAL HUMAN RESOURCES		514,242	551,764	677,800	595,545	759,500	749,200	749,200

PURPOSE STATEMENT

THE POLICE DEPARTMENT IS DEDICATED TO THE DELIVERY OF PROFESSIONAL POLICE SERVICE IN PARTNERSHIP WITH THE COMMUNITY THAT ENHANCES THE QUALITY OF LIFE IN SMYRNA BY PROVIDING A SAFE ENVIRONMENT THROUGH THE PROTECTION OF LIFE AND PROPERTY WITHIN THE FRAMEWORK OF THE UNITED STATES CONSTITUTION AND SERVICE WITH INTEGRITY AND RESPECT.

MAJOR HIGHLIGHTS

FOR THE 2023-2024 BUDGET THE SPD WILL BE REQUESTING FUNDS TO BEGIN THE ACCREDITATION PROCESS FOR THE DEPARTMENT. ACCREDITATION IS A NATIONAL STANDARD FOR MOST POLICE DEPARTMENTS THROUGHOUT THE COUNTRY. CALEA IS THE NATIONAL ORGANIZATION THAT WILL COME TO DEPARTMENTS TO REVIEW POLICIES, STANDARDS AND PROCEDURES TO ENSURE THEY MEET BEST PRACTICES FOR LAW ENFORCEMENT. THE SPD ALSO BE REQUESTED TO ADD TO ASSISTANT CHIEF POSITIONS IN ORDER TO PREPARE THE ORGANIZATION FOR THE FUTURE. THE TWO POSITIONS WILL OVERSEE DAY TO DAY FUNCTION OF ALL UNITS AND DIVISIONS AND BE RESPONSIBLE FOR LARGE SCALE PROJECTS AS THE SPD EXPANDS AND GROWS TO MEET FUTURE NEEDS OF THE COMMUNITY. SPD WILL ALSO BE REQUESTING TWO MORE POSITIONS FOR POLICE OFFICERS. AS THE TOWN'S POPULATION GROWS, THE NEED FOR MORE OFFICERS WILL INCREASE. ADDING ADDITIONAL PATROL OFFICERS WILL ALSO GIVE THE SPD THE ABILITY TO EXPAND OTHER SPECIALIZED UNITS IN THE DEPARTMENT. (TRAINING, WARRANTS, TRAFFIC AND COMMUNITY OUTREACH). THE SPD WILL BE REQUESTING MORE POLICE VEHICLES FOR NEWLY ADDED PATROL OFFICERS AND DETECTIVES.

PERFORMANCE MEASURES

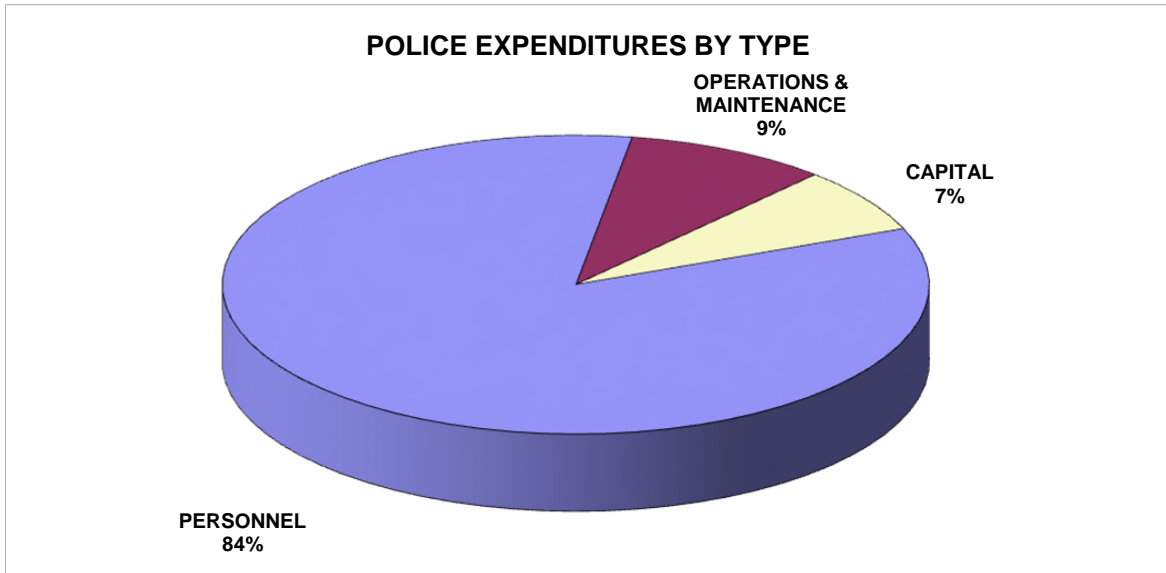
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
AVERAGE RESPONSE IN MINUTES	6:51	7:03	6:18	6:47	6:24
PERCENT OF 911 CALLS ANSWERED IN 10 SECONDS OR LESS	100%	100%	100%	100%	100%
SERVICE QUALITY					
PERCENT OF IN-SERVICE COMPLETION	100%	100%	100%	100%	100%
PERCENT OF UNCOMMITTED TIME	30.5%	25.1%	26.0%	22.6%	26.5%
POLICE CALLS RATE PER 1,000 POPULATION	1,212	1,322	1,259	1,091	972

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
SERIOUS CRIMES	315	442	480	421	332
REPORTS TAKEN	8,096	7,833	6,992	7,480	7,136
TRAFFIC ACCIDENTS DISPATCHED	3,868	3,488	4,264	3,216	3,985
911 CALLS ANSWERED	12,598	13,785	14,567	17,368	20,527
INCOMING ADMINISTRATIVE CALLS	110,914	109,068	93,700	91,316	86,890
NUMBER OF DISPATCHED CALLS	72,563	80,485	77,037	77,290	73,038
CITATIONS ISSUED	9,480	9,921	8,473	8,521	9,529
CASES ASSIGNED TO DETECTIVE	2,856	3,202	3,082	3,486	2,825
DEPARTMENT CLEARANCE RATE	270	344	366	326	241
PERCENT SOLVED	51.0%	49.7%	55.4%	52.0%	43.78%

POLICE

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F PUBLIC SAFETY COUNSELOR	0	0	0	1	1	
F COMMUNITY SERVICE COOR	1	1	1	1	1	
F CUSTODIAN	1	1	1	1	1	
F POLICE CHIEF	1	1	1	1	1	
F ASSISTANT POLICE CHIEF	0	0	0	0	2	
F POLICE CAPTAIN	2	2	2	2	2	
F POLICE LIEUTENANT	3	3	4	3	3	
F POLICE SERGEANT	8	8	7	7	6	
F POLICE CORPORAL	4	4	4	4	4	
F POLICE OFFICER/TRAINEE	60	62	66	72	74	
F DETECTIVE LIEUTENANT	1	1	1	1	1	
F DETECTIVE SERGEANT	1	1	1	2	2	
F DETECTIVE	11	11	11	11	12	
F TELECOMMUNICATION COORDINATOR	1	1	1	1	1	
F TELECOMMUNICATOR MANAGER	0	0	0	0	1	
F TELECOMMUNICATION SUPERVISOR	3	3	3	3	3	
F TELECOMMUNICATOR	15	15	15	16	16	
F RECORDS CLERK	4	4	4	3	3	
TOTAL POSITIONS	117.0	119.0	123.0	130.0	135.0	
FTE	117.0	119.0	123.0	130.0	135.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	9,457,253	9,902,274	12,422,000	10,348,788	13,176,400	13,251,400	13,251,400
OPERATIONS & MAINTENANCE	1,178,555	1,181,463	1,227,100	1,284,020	1,425,500	1,470,500	1,470,500
CAPITAL	118,850	292,208	245,400	199,176	1,118,900	1,118,900	1,118,900

POLICE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-42100								
111	SALARIES	6,361,225	6,687,684	8,079,700	7,129,998	8,791,900	8,791,900	8,791,900
112	OVERTIME	228,527	313,137	362,400	347,430	395,300	395,300	395,300
119	PREMIUM PAY	239,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	501,463	516,971	646,200	538,510	703,000	703,000	703,000
142	HEALTH INSURANCE	1,415,671	1,637,038	2,537,700	1,600,360	2,269,200	2,269,200	2,269,200
143	RETIREMENT/PENSION	377,579	399,988	446,800	411,800	718,300	718,300	718,300
144	457B MATCH	782	782	800	710	800	800	800
145	OTHER INSURANCE	41,041	46,203	56,500	43,040	60,700	60,700	60,700
146	WORKER'S COMPENSATION	209,930	223,470	209,200	216,320	224,500	224,500	224,500
147	UNEMPLOYMENT INSURANCE	62	131	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	69,199	66,637	70,000	48,950	-	75,000	75,000
190	EMPLOYEE TESTING	12,774	10,068	12,700	11,500	12,700	12,700	12,700
191	IMMUNIZATION	-	165	-	170	-	-	-
211	POSTAGE	1,486	888	2,000	1,120	2,000	2,000	2,000
216	RADIO/COMMUNICATION REPAIRS	455	513	1,800	-	1,800	1,800	1,800
220	PRINTING & DUPLICATION	6,371	6,872	7,000	4,620	7,000	7,000	7,000
235	MEMBERSHIP/REGISTRATION FEES	7,782	11,033	14,200	15,980	14,200	41,700	41,700
236	ADVERTISING & PROMOTIONS	561	766	1,200	1,120	1,200	1,200	1,200
238	COMMUNITY AWARENESS	452	4,141	4,000	4,050	4,000	4,000	4,000
245	TELEPHONE SERVICES	50,505	50,645	52,500	51,400	52,500	52,500	52,500
261	REPAIR & MAINTENANCE/VEHICLES	98,823	90,346	82,000	98,570	82,000	95,000	95,000
269	REPAIR & MAINTENANCE - OTHER	19,962	993	21,600	10,090	21,600	21,600	21,600
287	TRAVEL/EXTRADITIONS	20,205	9,605	12,500	12,500	12,500	11,000	11,000
289	TRAVEL	14,349	5,414	25,000	25,000	50,700	14,000	14,000
290	CONTRACTUAL SERVICES	336,990	293,090	325,000	306,490	325,000	330,200	330,200
310	OFFICE SUPPLIES	13,812	12,338	15,000	11,910	15,000	15,000	15,000
320	OPERATING SUPPLIES	74,370	78,038	73,800	97,060	73,800	73,800	73,800
326	CLOTHING AND UNIFORMS	47,944	44,763	65,000	46,740	65,000	50,000	50,000
331	GAS, OIL & FUEL	146,141	241,703	190,000	261,190	190,000	242,500	242,500
511	BUILDING INSURANCE	4,980	6,601	6,700	6,700	7,300	7,300	7,300
512	VEHICLE INSURANCE	52,560	49,960	52,600	52,600	53,900	53,900	53,900
513	LIABILITY INSURANCE	261,277	261,277	261,300	261,300	432,100	432,100	432,100
742	INVESTIGATIVE ACTIVITIES	14,490	12,272	13,600	15,360	13,600	13,600	13,600
799	SUNDRY	5,040	205	300	220	300	300	300
940	TRANSFER TO CAPITAL	118,850	292,208	245,400	199,176	1,118,900	1,118,900	1,118,900
TOTAL POLICE		10,754,658	11,375,945	13,894,500	11,831,984	15,720,800	15,840,800	15,840,800

FIRE

PURPOSE STATEMENT

THE FIRE DEPARTMENT IS COMMITTED TO SERVING THE CITIZENS AND VISITORS OF THE TOWN WITH THE HIGHEST LEVELS OF LIFE AND PROPERTY PROTECTION. WE WILL ACHIEVE THIS THROUGH PREVENTION, EDUCATION, PREPARATION, RESPONSE AND SUPPRESSION. THE DEPARTMENT WILL DELIVER ALL SERVICES WITH THE HIGHEST LEVEL OF CARE, PROFESSIONALISM, AND COMPASSION SHOWN TO ALL THOSE AFFECTED OR IN NEED OF SERVICE.

MAJOR HIGHLIGHTS

COMPLETION OF STATION 1 ADDITION
 START THE CONSTRUCTION OF A NEW PUBLIC SAFETY BUILDING ON JEFFERSON PIKE.
 START THE PURCHASE PROCESS OF A 110FT. AERIAL APPARATUS
 IMPLEMENT THE CHILD SAFETY PASSENGER PROGRAM AND CERTIFY 15 PERSONNEL TO BE CHILD SAFETY PASSENGER TECHNICIANS

PERFORMANCE MEASURES

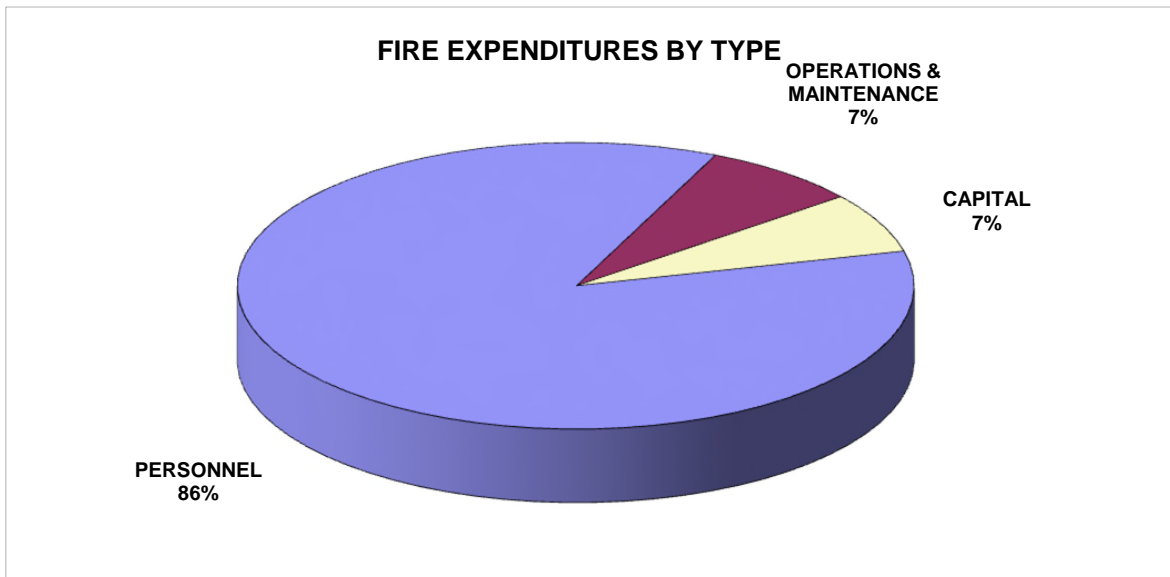
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
AVERAGE RESPONSE TIME TO PRIORITY ONE CALLS (MINUTES)	7:78	6:10	7:25	7:19	6:17
PEOPLE REACHED WITH PUBLIC EDUCATION	22,157	24,157	2,190	12,121	14,104
NUMBER OF TRAINING HOURS	34,918	37,840	36,558	34,690	40,697
SERVICE QUALITY					
FIREFIGHTERS CERTIFIED IN BASIC/LIVE FIRE	84	92	96	90	93
FIREFIGHTERS RECEIVING FULL ISO IN HOUSE COMPANY TRAINING	81	84	91	92	87
FIREFIGHTERS CERTIFIED IN VEHICLE EXTRICATION	82	89	92	90	90
FIREFIGHTERS CERTIFIED IN CPR, FIRST AID, AED	83	89	96	93	93
FIREFIGHTERS CERTIFIED AS HAZ-MAT TECH	20	20	20	20	20
PERSONNEL WITH NIMS TRAINING	86	94	100	95	95
FIREFIGHTERS WITH LEVEL 1 FIRE COMMISSION	79	88	94	87	89

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
DISPATCH CALLS FOR SERVICE	2,024	2,425	2,334	2,551	2,626
PRE-FIRE PLANNING INSPECTIONS	1,505	1,549	635	1,858	2,051
HYDRANT INSPECTIONS	3,574	3,740	3,854	4,026	4,146
BURN PERMITS	277	309	361	291	261
STRUCTURE FIRES	69	57	51	51	66

FIRE

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F OFFICE COORDINATOR	1	1	1	1	1	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F FIRE CHIEF	1	1	1	1	1	
F ASSISTANT FIRE CHIEF	3	3	3	3	3	
F FIRE CAPTAIN	3	3	3	3	3	
F FIRE CAPTAIN INVESTIGATOR	1	1	1	1	1	
F FIRE LIEUTENANT	15	15	15	15	18	
F FIREFIGHTER ENGINE DRIVER	23	23	23	23	23	
F FIREFIGHTER LADDER DRIVER	17	20	17	20	20	
F FIREFIGHTER (ALL CERT LEVELS)	37	34	37	37	37	
TOTAL POSITIONS	102.0	102.0	102.0	105.0	108.0	
FTE	102.0	102.0	102.0	105.0	108.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	8,943,487	9,217,826	10,527,800	9,742,281	11,116,700	11,094,900	11,094,900
OPERATIONS & MAINTENANCE	685,910	710,055	938,800	797,840	984,000	983,300	983,300
CAPITAL	147,796	35,319	192,000	163,382	881,900	881,900	881,900

FIRE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-42200								
111	SALARIES	6,230,988	6,502,611	7,035,500	6,970,321	7,668,800	7,668,800	7,668,800
112	OVERTIME	28,718	29,755	53,600	38,710	41,100	41,100	41,100
119	AMERICAN RESCUE PREMIUM PAY	220,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	467,558	474,693	542,500	497,840	589,900	589,900	589,900
142	HEALTH INSURANCE	1,469,500	1,699,733	2,255,700	1,690,280	1,931,500	1,931,500	1,931,500
143	RETIREMENT/PENSION	317,534	333,985	390,400	347,760	574,800	574,800	574,800
145	OTHER INSURANCE	40,303	44,856	49,400	42,230	53,400	53,400	53,400
146	WORKER'S COMPENSATION	139,090	106,680	139,600	123,140	189,300	189,300	189,300
147	UNEMPLOYMENT INSURANCE	(1,205)	3,025	-	7,150	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	28,526	18,107	45,000	21,880	51,800	30,000	30,000
190	EMPLOYMENT TESTING	1,413	4,381	2,400	2,970	2,400	2,400	2,400
191	IMMUNIZATION	562	-	13,700	-	13,700	13,700	13,700
211	POSTAGE	274	351	600	270	600	600	600
220	PRINTING & DUPLICATION	269	2,245	2,700	1,120	2,700	2,700	2,700
235	MEMBERSHIP/REGISTRATION FEES	1,457	1,530	2,500	2,240	2,500	23,600	23,600
236	ADVERTISING & PROMOTIONS	3,480	6,936	10,000	7,490	10,000	10,000	10,000
237	ADVERTISING/LEGAL	273	595	1,200	840	1,200	1,200	1,200
241	UTILITY SERVICES	69,490	81,304	80,000	81,170	-	80,000	80,000
245	TELEPHONE SERVICES	33,725	43,322	40,000	42,150	40,000	40,000	40,000
261	REPAIR & MAINTENANCE/VEHICLES	86,428	74,284	120,000	97,120	138,000	120,000	120,000
265	REPAIR & MAINTENANCE/GROUNDS	-	177	4,000	-	4,000	4,000	4,000
269	REPAIR & MAINTENANCE/OTHER	67,097	47,340	54,600	62,550	62,800	62,800	62,800
289	TRAVEL	7,231	44,272	89,600	89,600	117,700	67,900	67,900
290	CONTRACTUAL SERVICES	176,791	131,965	179,900	146,870	206,900	195,000	195,000
310	OFFICE SUPPLIES	1,405	1,373	2,000	1,380	2,300	2,300	2,300
320	OPERATING SUPPLIES	61,729	57,518	85,000	38,840	97,800	85,000	85,000
321	CHEMICAL SUPPLIES	750	1,917	2,000	1,920	2,000	-	-
326	CLOTHING AND UNIFORMS	83,717	113,113	125,000	108,750	143,800	143,800	143,800
327	JANITORIAL SUPPLIES	-	633	5,000	170	5,800	-	-
331	GAS, OIL & FUEL	29,159	48,034	66,000	57,360	79,200	79,200	79,200
341	TOOLS	1,519	616	1,000	-	1,000	1,000	1,000
511	BUILDING INSURANCE	10,388	13,672	13,900	13,900	16,200	16,200	16,200
512	VEHICLE INSURANCE	17,080	12,990	17,100	17,100	12,800	12,800	12,800
513	LIABILITY INSURANCE	27,016	27,016	27,000	27,000	25,500	25,500	25,500
799	SUNDRY	6,632	(1,148)	9,700	-	11,200	9,700	9,700
940	TRANSFER TO CAPITAL	147,796	35,319	192,000	163,382	881,900	881,900	881,900
TOTAL FIRE		9,777,193	9,963,200	11,658,600	10,703,503	12,982,600	12,960,100	12,960,100

PURPOSE STATEMENT

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

MAJOR HIGHLIGHTS

OUR CONTRACTOR MILLED AND RESURFACED APPROXIMATELY 25 LANE MILES OF ROADWAY INCLUDING STREETS IN LAKE FARM SUBDIVISION AS PART OF THE STORM WATER UPGRADES AND STRIPED APPROXIMATELY 45 MILES OF ROADWAY. WE REPAIRED MULTIPLE SINKHOLES THAT WERE EITHER IN THE RIGHT-OF-WAY OR A DRAINAGE EASEMENT AND INSPECTED APPROXIMATELY 80 CONSTRUCTION SITES.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	81%	82%	82%	82%	80%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	84%	85%	85%	85%	84%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	87%	90%	88%	89%	88%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	97%	97%	96%	96%	95%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	97%	96%	96%	96%	95%
CITIZEN GENERATED WORK ORDERS - 48 HOURS	98%	98%	96%	97%	96%
CITIZEN GENERATED WORK ORDERS - 73 HOURS	98%	99%	98%	98%	97%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	100%	99%	99%

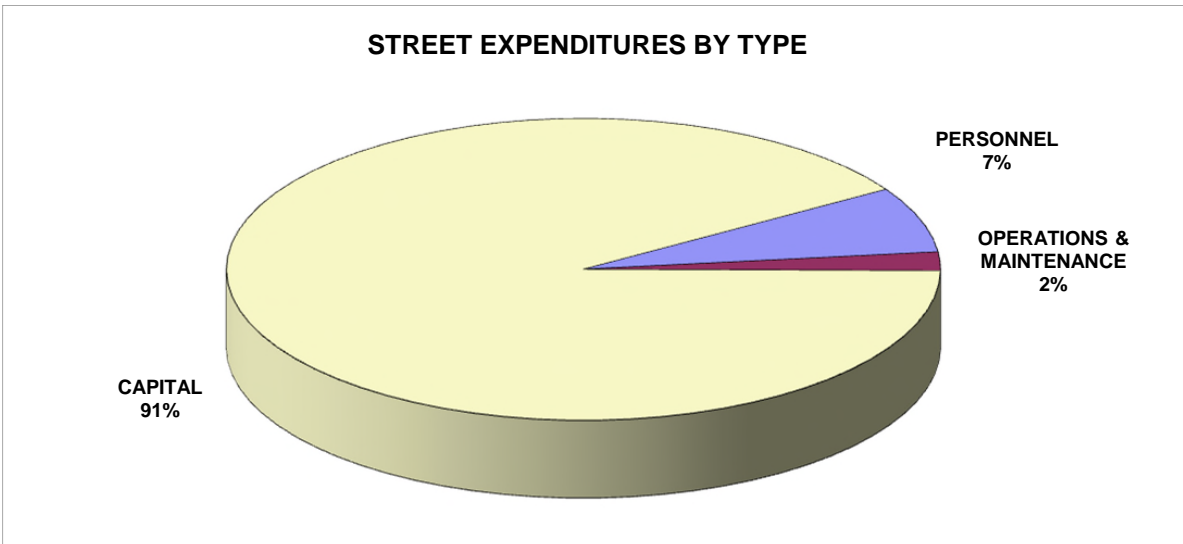
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
WORK ORDERS PROCESSED	984	984	847	879	870
BRUSH SERVICE-LOCATIONS	14,900	15,200	15,250	15,255	15,270
LANE MILES	653	603*	623*	628	632
TONS OF SALT SPREAD	384	10	6	414	385
TRAFFIC CONTROL SIGNS INSTALLED	529	560	545	589	532
PROJECT INSPECTIONS	102	98	96	99	104
BRUSH LOADS HAULED	973	980	950	1,020	1,043
TONS OF PAVEMENT - POTHOLES/PATCHING	280	320	360	395	385
TONS OF PAVEMENT - OVERLAYS	7,620	7,509	11,958	113,254	12,540

* UTILIZED A GPS SHAPEFILE TO MORE ACCURATELY CALCULATE ROAD MILEAGE

STREET

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	STREETS SUPERVISOR	0.5	0.5	0.5	0.5	0.5
F	TRAFFIC SIGN TECHNICIAN	1	1	1	1	1
F	LIGHT EQUIPMENT OPERATOR	0	0	3	2	2
P	LIGHT EQUIPMENT OPERATOR	0	0	1	1	1
P	COMMUNITY SERVICE	2	2	0	2	2
F	EQUIPMENT OPERATOR	1.5	1.5	0	0	0
F	LEAD EQUIPMENT OPERATOR	0	0	0	0	0
F	UTILITY WORKER	1.5	1.5	0	0	0
P	UTILITY WORKER	1	1	0	0	0
TOTAL POSITIONS		8.0	8.0	6.0	7.0	7.0
FTE		7.4	7.4	5.8	6.4	6.4



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	319,865	380,931	436,200	367,656	460,800	460,800	460,800
OPERATIONS & MAINTENANCE	241,348	287,894	50,500	216,759	129,700	129,700	129,700
CAPITAL	382,050	771,828	5,153,200	5,397,671	5,945,800	5,945,800	5,945,800

STREET

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-43100								
111	SALARIES	171,661	218,277	232,900	200,026	244,500.00	244,500	244,500
112	OVERTIME	10,876	15,592	10,000	17,310	15,300	15,300	15,300
113	LITTER CONTROL	2,814	2,162	20,700	850	21,800	21,800	21,800
119	AMERICAN RESCUE PREMIUM PAY	7,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	14,208	17,652	20,200	18,430	21,600	21,600	21,600
142	HEALTH INSURANCE	45,606	56,162	80,200	59,640	61,100	61,100	61,100
143	RETIREMENT/PENSION	59,882	62,419	62,900	63,120	70,300	70,300	70,300
145	OTHER INSURANCE	1,297	1,383	1,700	1,450	1,700	1,700	1,700
146	WORKER'S COMPENSATION	6,090	6,760	6,000	6,360	23,100	23,100	23,100
148	EDUCATION & TRAINING	-	277	1,100	280	900	900	900
190	EMPLOYMENT TESTING	431	247	500	190	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	96	306	200	310	300	300	300
237	ADVERTISING/LEGAL	280	-	100	399	400	400	400
241	UTILITY SERVICES	1,168	1,404	1,400	1,690	1,800	1,800	1,800
245	TELEPHONE SERVICES	1,560	1,338	1,300	1,340	1,300	1,300	1,300
261	REPAIR & MAINTENANCE/VEHICLES	65,542	29,595	7,000	23,750	9,000	9,000	9,000
269	REPAIR & MAINTENANCE - OTHER	42,477	123,317	4,000	66,630	5,000	5,000	5,000
290	CONTRACTUAL SERVICES	72,226	51,004	1,800	32,360	6,200	6,200	6,200
320	OPERATING SUPPLIES	9,974	9,190	5,500	9,310	5,500	5,500	5,500
321	LITTER CONTROL SUPPLIES	578	2,125	500	1,300	500	500	500
326	CLOTHING AND UNIFORMS	3,122	4,979	5,000	5,820	5,000	5,000	5,000
331	GAS, OIL & FUEL	26,367	49,404	8,000	57,420	8,000	8,000	8,000
341	TOOLS	5,267	3,445	2,500	3,030	2,500	2,500	2,500
511	BUILDING INSURANCE	254	322	300	300	400	400	400
512	VEHICLE INSURANCE	8,540	6,490	8,500	8,500	4,000	4,000	4,000
513	LIABILITY INSURANCE	3,400	3,400	3,400	3,400	78,800	78,800	78,800
799	SUNDRY	497	1,575	1,000	1,200	1,000	1,000	1,000
940	TRANSFER TO CAPITAL	382,050	771,828	5,153,200	5,397,671	5,945,800	5,945,800	5,945,800
TOTAL STREET		943,263	1,440,653	5,639,900	5,982,086	6,536,300	6,536,300	6,536,300

VEHICLE MAINTENANCE

PURPOSE STATEMENT

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTIVE MAINTENANCE, AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

MAJOR HIGHLIGHTS

OUTFITTED 10 NEW POLICE CARS AND PUT THEM IN SERVICE.

COMPLETED THE ANNUAL AIR EMISSIONS TESTING ON ALL TOWN VEHICLES.

PERFORMANCE MEASURES

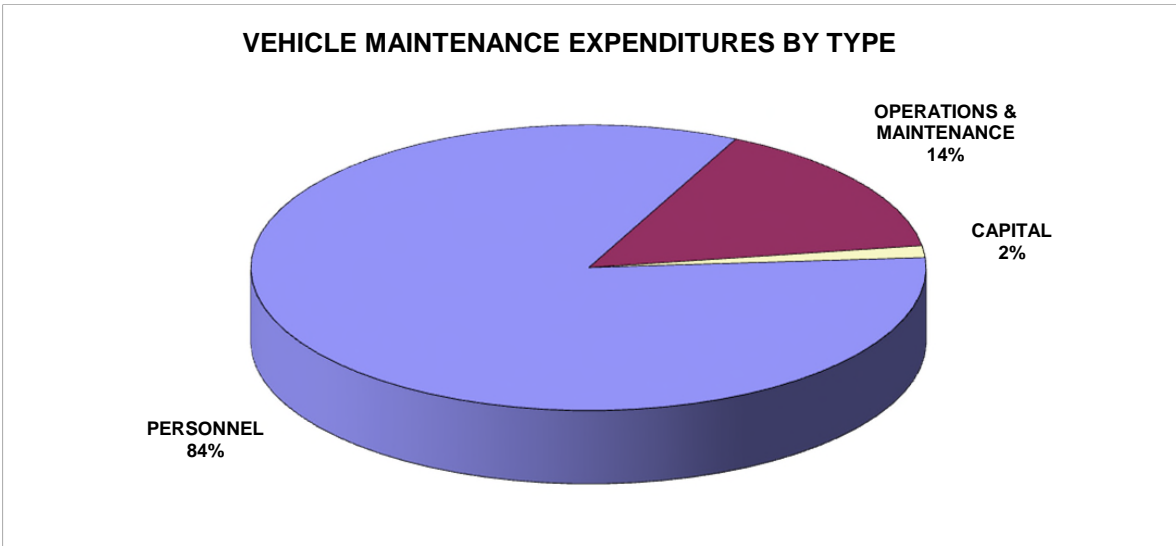
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN 1 WEEK	97%	97%	98%	98%	99%
WORK ORDERS COMPLETED WITHIN 2 WEEKS	98%	98%	99%	99%	99%
WORK ORDERS COMPLETED WITHIN 3 WEEKS	99%	99%	100%	100%	100%
WORK ORDERS COMPLETED WITHIN 4 WEEKS	100%	100%	100%	100%	100%
SERVICE QUALITY					
WORK ORDERS SCHEDULED WITHIN 1 HOUR	77%	79%	82%	80%	82%
WORK ORDERS SCHEDULED WITHIN 3 HOURS	89%	90%	90%	91%	91%
WORK ORDERS SCHEDULED WITHIN 6 HOURS	95%	95%	95%	95%	95%
WORK ORDERS SCHEDULED WITHIN 8 HOURS	96%	96%	96%	96%	96%
WORK ORDERS SCHEDULED WITHIN 24 HOURS	99%	99%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
WORK ORDERS PROCESSED	814	895	652	784	789
NUMBER OF VEHICLES MAINTAINED	255	160	259	265	268
PIECES OF EQUIPMENT MAINTAINED	91	200	188	198	202

VEHICLE MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	FLEET MANAGER	1	1	1	1	1
F	HEAVY EQUIPMENT MECHANIC	3	3	3	3	3
F	EQUIPMENT MECHANIC	1	1	1	1	1
TOTAL POSITIONS		5.0	5.0	5.0	5.0	5.0
FTE		5.0	5.0	5.0	5.0	5.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	330,775	362,533	443,700	404,523	453,600	453,600	453,600
OPERATIONS & MAINTENANCE	66,966	79,677	72,300	86,150	83,800	83,800	83,800
CAPITAL	9,140	9,928	12,000	10,000	7,300	7,300	7,300

VEHICLE MAINTENANCE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-43170								
111	SALARIES	218,799	245,403	279,000	278,453	303,400	303,400	303,400
112	OVERTIME	891	90	2,200	480	1,500	1,500	1,500
119	AMERICAN RESCUE PREMIUM PAY	6,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	16,786	19,019	21,600	20,030	23,400	23,400	23,400
142	HEALTH INSURANCE	55,062	63,523	103,100	69,260	72,100	72,100	72,100
143	RETIREMENT/PENSION	30,029	30,978	33,200	32,880	41,300	41,300	41,300
145	OTHER INSURANCE	1,495	1,875	2,100	1,870	2,200	2,200	2,200
146	WORKER'S COMPENSATION	1,330	1,280	1,300	1,310	8,700	8,700	8,700
148	EDUCATION & TRAINING	-	-	1,000	-	800	800	800
190	EMPLOYMENT TESTING	383	365	200	240	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	137	-	100	50	100	100	100
241	UTILITY SERVICES	12,909	16,013	13,500	16,400	14,500	14,500	14,500
245	TELEPHONE SERVICES	1,121	1,157	800	960	700	700	700
261	REPAIR & MAINTENANCE/VEHICLES	3,731	705	1,000	1,270	1,000	1,000	1,000
269	OTHER REPAIR & MAINTENANCE	3,322	3,193	4,000	3,340	4,500	4,500	4,500
290	CONTRACTUAL SERVICES	4,632	5,241	4,500	5,050	4,500	4,500	4,500
320	OPERATING SUPPLIES	20,876	29,443	26,000	23,580	28,000	28,000	28,000
326	CLOTHING AND UNIFORMS	2,248	2,812	3,700	3,600	3,700	3,700	3,700
331	GAS, OIL & FUEL	10,456	11,593	10,000	20,690	17,000	17,000	17,000
341	TOOLS	3,354	5,538	4,000	6,710	4,000	4,000	4,000
511	BUILDING INSURANCE	865	1,177	1,200	1,200	1,800	1,800	1,800
512	VEHICLE INSURANCE	1,970	1,500	2,000	2,000	1,500	1,500	1,500
513	LIABILITY INSURANCE	1,289	1,289	1,300	1,300	2,300	2,300	2,300
799	SUNDRY	56	16	200	-	200	200	200
940	TRANSFER TO CAPITAL	9,140	9,928	12,000	10,000	7,300	7,300	7,300
TOTAL VEHICLE MAINTENANCE		406,881	452,138	528,000	500,673	544,700	544,700	544,700

CEMETERY

PURPOSE STATEMENT

THE TOWN OF SMYRNA MANAGES AND MAINTAINS MAPLEVIEW CEMETERY FOR THE DIGNITY OF ITS CLIENTS. WE STRIVE TO PROVIDE RESPECTFUL AND AFFORDABLE INTERMENT THAT MEETS THE CULTURAL, ECONOMIC, RELIGIOUS, AND SOCIAL NEEDS OF THE COMMUNITY.

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
GRAVES SOLD	88	140	156	159	157
INTERMENTS	93	91	124	144	132

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-43400								
245	TELEPHONE SERVICES	1,230	1,314	1,200	1,320	1,400	1,400	1,400
290	CONTRACTUAL SERVICES	25,150	26,400	24,200	28,230	28,000	28,000	28,000
341	TOOLS	426	870	500	1,060	1,000	1,000	1,000
799	SUNDRY	-	-	-	48	-	-	-
TOTAL CEMETERY		26,806	28,584	25,900	30,658	30,400	30,400	30,400

HEALTH, WELFARE & CULTURE

PURPOSE STATEMENT

THE POLICY OF THE TOWN OF SMYRNA FOR HEALTH, WELFARE, & CULTURE (NON-PROFIT ORGANIZATIONS) FUNDING IS TO PROVIDE SUFFICIENT RESOURCES NECESSARY TO SUSTAIN A HIGH LEVEL OF COMMUNITY SERVICES FOR THE CITIZENS OF SMYRNA.

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-44000								
INTERGOVERNMENTAL								
721	RUTHERFORD CO. DEPT OF HEALTH	4,500	4,500	4,500	4,500	4,500	4,500	4,500
724	SMYRNA LINEBAUGH LIBRARY OPER BUD	383,725	397,402	412,863	412,863	445,667	416,950	416,950
766	SMYRNA LINEBAUGH LIBRARY CAPITAL	-	-	-	-	-	-	-
729	RUTHERFORD CO RABIES CONTROL	35,000	35,000	40,000	40,000	40,000	40,000	40,000
758	TN REHABILITATION CENTER	3,500	3,500	3,500	3,500	3,500	3,500	3,500
765	RUTHERFORD CO. EMERG MGMT AGENCY	15,086	15,073	16,500	16,500	18,500	18,500	18,500
INTERGOVERNMENTAL SUB-TOTAL		441,811	455,475	477,363	477,363	512,167	483,450	483,450
NONPROFIT COMMUNITY DEVELOPMENT								
725	RUTHERFORD CO CHAMBER-TOURISM	20,000	20,000	20,000	20,000	20,000	20,000	20,000
742	RUTHERFORD CO. CHAMBER-ECON. DEV.	25,000	25,000	25,000	25,000	25,000	25,000	25,000
745	RUTHERFORD CO. CHAMBER-DEST. RUTH.	75,000	75,000	75,000	75,000	75,000	75,000	75,000
757	SISTER CITY-ZAMA	12,000	12,000	12,000	12,000	12,000	12,000	12,000
728	SAM DAVIS MEMORIAL ASSOC.	15,000	15,000	15,000	15,000	15,000	15,000	15,000
767	TRANSIT ALLIANCE OF MIDDLE TN	500	500	500	500	500	500	500
NONPROFIT COMM. DEV. SUB-TOTAL		147,500	147,500	147,500	147,500	147,500	147,500	147,500
NONPROFIT OTHER								
762	CHILD ADVOCACY CENTER	-	-	2,500	2,500	24,000	24,000	24,000
764	SMYRNA CHARITY ASSISTANCE FUND	35,000	35,000	35,000	35,000	35,000	35,000	35,000
NONPROFIT OTHER SUB-TOTAL		35,000	35,000	37,500	37,500	59,000	59,000	59,000
TOTAL HEALTH, WELFARE & CULTURE		624,311	637,975	662,363	662,363	718,667	689,950	689,950

GOLF COURSE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110	REVENUE							
34711	GREEN FEES	758,477	780,168	750,000	775,000	800,000	800,000	800,000
34712	DRIVING RANGE	80,312	84,664	80,000	88,584	85,000	85,000	85,000
34713	GREEN FEE PASSES	13,203	14,575	14,000	12,475	13,000	13,000	13,000
34714	LOCKER FEES	710	555	600	630	600	600	600
34715	SNACK BAR SALES	132,444	148,427	132,000	159,674	155,000	155,000	155,000
34716	PRO-SHOP SALES	89,863	88,203	80,000	95,101	90,000	90,000	90,000
34717	CART RENTALS	357,026	355,047	345,000	375,678	375,000	375,000	375,000
34718	GOLF CONVENIENCE FEES	32,666	33,347	32,000	41,098	29,000	29,000	29,000
34719	MISCELLANEOUS	25,122	23,058	4,000	4,277	4,000	4,000	4,000
34720	TOURNAMENT/HANDICAP REVENUE	3,461	2,650	2,800	2,474	2,800	2,800	2,800
34721	PULL CARTS	1,663	1,136	1,400	970	1,000	1,000	1,000
34722	TRAIL FEES	6,901	4,464	6,000	4,329	5,000	5,000	5,000
TOTAL GOLF COURSE REVENUE		1,501,848	1,536,294	1,447,800	1,560,290	1,560,400	1,560,400	1,560,400

GOLF COURSE

PURPOSE STATEMENT

SMYRNA GOLF COURSE WILL PROVIDE RECREATIONAL OPPORTUNITIES TO ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY FOR ALL CITIZENS. WE WILL PROMOTE AND MARKET SMYRNA GOLF COURSE AS A PREMIER PUBLIC FACILITY FOR GROWTH OF THE GAME, YOUTH PROGRAMMING, CORPORATE OUTINGS, LEAGUES AND DAILY PLAY.

MAJOR HIGHLIGHTS

SUCCESSFUL YEAR FOR ROUNDS AND REVENUE:
 * 40,347 ROUNDS REGULATION AND EXECUTIVE COMBINED

REVENUE 20.7% OVER PROJECTED/APPROVED REVENUE BUDGET
 EXPENSES 3.47% UNDER BUDGETED EXPENSE BUDGET
 HOSTED 8TH ANNUAL DRIVE, CHIP AND PUTT REGIONAL QUALIFIER
 ADDED A FIFTH CORPORATE LEAGUE
 VERY SUCCESSFUL UNITED WAY OUTING WITH RECORD FUNDS REALIZED
 22ND ANNUAL SPECIAL OLYMPICS STATE CHAMPIONSHIP
 HOME TO THREE HIGH SCHOOL AND FOUR MIDDLE SCHOOL GOLF TEAMS

PERFORMANCE MEASURES

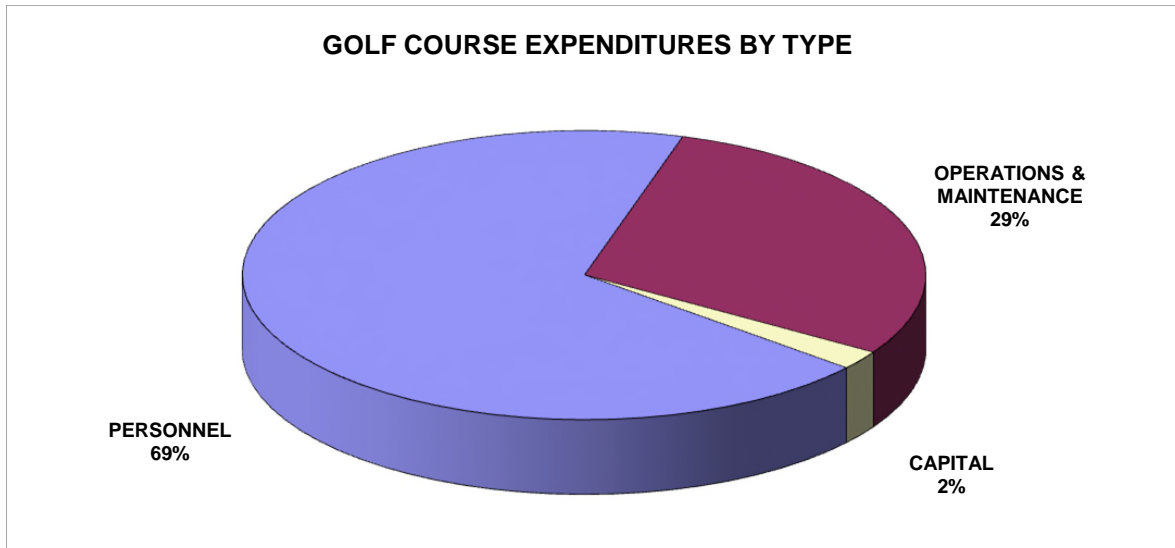
	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
FOOD COST PERCENTAGE	66.9%	66.5%	50.5%	63.0%	59.6%
MERCHANDISE COST PERCENTAGE	68.0%	69.4%	58.7%	70.6%	67.3%
PERSONNEL COST PERCENTAGE	59.3%	58.8%	63.0%	60.2%	55.4%
OPERATIONAL COST PERCENTAGE	40.7%	41.2%	37.0%	39.8%	44.6%

WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
ROUNDS/REGULATION	26,506	28,508	19,524	29,889	29,657
ROUNDS/EXECUTIVE	6,010	7,240	6,065	10,524	10,690
FOOTGOLF	655	718	582	834	678
ACRES MAINTAINED	219	219	219	219	219
CORPORATE LEAGUES	6	6	3	4	5
CORPORATE OUTINGS	15	19	12	26	18

GOLF COURSE

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F DIRECTOR OF GOLF COURSE	1	1	1	1	1	
F GOLF SUPERINTENDENT	1	1	1	1	1	
F ASSISTANT GOLF SUPERINTENDENT	1	1	1	1	1	
F ASSISTANT GOLF PROFESSIONAL	2	2	2	2	2	
F HEAVY EQUIPMENT MECHANIC	1	1	1	1	1	
F PRO SHOP MANAGER	1	1	1	1	1	
P GOLF SHOP ATTENDANT	0	0	0	0	1	
F HEAD CART ATTENDANT	0	0	0	1	1	
F CART ATTENDANT	1	1	1	0	0	
P CART ATTENDANT	4	4	4	4	4	
F GROUNDSKEEPER	4	4	3	4	4	
P GROUNDSKEEPER	5	4	5	4	4	
F SNACK BAR MANAGER	1	1	1	1	1	
F SNACK BAR ATTENDANT	0	0	0	1	1	
P SNACK BAR ATTENDANT	2	2	2	1	1	
TOTAL POSITIONS	24.0	23.0	23.0	23.0	24.0	
FTE	21.8	21.0	20.8	21.2	22.0	



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	893,528	922,442	1,188,200	979,511	1,235,100	1,235,100	1,235,100
OPERATIONS & MAINTENANCE	547,738	570,473	542,300	577,400	527,000	529,000	529,000
CAPITAL	41,437	170,346	22,000	76,500	38,300	38,300	38,300

GOLF COURSE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-44450								
111	SALARIES	631,138	654,186	815,000	699,361	872,300	872,300	872,300
112	OVERTIME	3,940	2,918	5,600	4,100	5,100	5,100	5,100
119	AMERICAN RESCUE PLAN	25,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	49,006	48,941	62,800	51,490	67,200	67,200	67,200
142	HEALTH INSURANCE	143,773	174,299	251,900	181,100	222,500	222,500	222,500
143	RETIREMENT/PENSION	21,667	22,008	31,400	24,360	54,000	54,000	54,000
145	OTHER INSURANCE	3,687	4,172	4,900	4,110	5,200	5,200	5,200
146	WORKER'S COMPENSATION	13,930	15,020	13,600	14,310	7,500	7,500	7,500
148	EDUCATION & TRAINING	300	198	2,500	200	800	800	800
190	EMPLOYMENT TESTING	587	700	500	480	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	3,150	2,921	3,900	1,730	3,000	3,000	3,000
237	ADVERTISING/LLEGAL	-	287	200	-	-	-	-
241	UTILITY SERVICES	27,605	31,007	27,000	32,450	32,000	32,000	32,000
245	TELEPHONE SERVICES	2,557	2,273	2,500	2,310	2,500	2,500	2,500
261	REPAIR & MAINTENANCE - VEHICLES	14,103	15,928	14,000	17,720	18,000	18,000	18,000
265	REPAIR & MAINTENANCE - GROUNDS	15,166	32,994	16,000	17,060	23,000	23,000	23,000
266	REPAIR & MAINTENANCE - MTNC BLDG	750	767	800	530	800	800	800
267	REPAIR & MAINTENANCE - IRRIGATION	4,999	7,654	5,000	8,280	5,000	5,000	5,000
269	REPAIR & MAINTENANCE - OTHER	1,675	1,091	1,200	1,170	1,300	1,300	1,300
290	CONTRACTUAL SERVICES	5,045	4,947	5,600	4,770	5,700	5,700	5,700
295	HANDICAP FEES	2,200	2,325	2,600	2,000	2,400	2,400	2,400
300	OPERATING SUPPLIES - MTNC BLDG	200	329	500	240	500	500	500
320	OPERATING SUPPLIES	3,618	1,604	2,500	1,710	2,500	2,500	2,500
321	CHEMICAL SUPPLIES	43,141	55,755	60,000	57,380	60,000	60,000	60,000
325	RANGE SUPPLIES	1,892	4,948	5,000	4,570	6,000	6,000	6,000
326	CLOTHING & UNIFORMS	2,187	2,489	2,500	2,490	2,500	2,500	2,500
327	JANITORIAL SUPPLIES	2,399	2,954	2,500	3,800	3,000	3,000	3,000
331	GAS, OIL & FUEL	10,747	16,698	15,000	18,600	25,000	25,000	25,000
351	PRO SHOP SUPPLIES FOR RESALE	63,402	59,328	60,000	64,860	60,000	60,000	60,000
352	FOOD SUPPLIES FOR RESALE	83,463	88,514	80,000	96,340	85,000	85,000	85,000
511	BUILDING INSURANCE	2,001	2,539	2,700	2,700	2,900	2,900	2,900
512	VEHICLE INSURANCE	660	500	700	700	500	500	500
513	LIABILITY INSURANCE	4,139	4,139	4,100	4,100	-	-	-
529	EQUIPMENT LEASE	29,982	32,481	33,000	33,000	33,000	-	-
531	EQUIPMENT LEASE - TEXTRON	29,992	34,989	35,000	35,000	-	35,000	35,000
532	LAND RENTAL (AIRPORT AUTHORITY)	150,984	120,000	120,000	120,000	122,400	122,400	122,400
798	BANK CARD SERVICE CHARGE	40,038	41,012	40,000	43,890	30,000	30,000	30,000
799	SUNDRY	1,643	-	-	-	-	-	-
940	TRANSFER TO CAPITAL	41,437	170,346	22,000	76,500	38,300	38,300	38,300
TOTAL GOLF COURSE EXPENDITURES		1,482,703	1,663,261	1,752,500	1,633,411	1,800,400	1,802,400	1,802,400

PARKS & RECREATION

PURPOSE STATEMENT

TO ENHANCE THE QUALITY OF LIFE FOR ALL CITIZENS OF THE SMYRNA COMMUNITY BY PROVIDING A DIVERSITY OF RECREATIONAL PROGRAMS, WELLNESS PROGRAMS, AND BOTH PASSIVE AND ACTIVE PARK FACILITIES, BY USING THE MOST EFFICIENT AND CUSTOMER SERVICE FRIENDLY METHODS POSSIBLE.

MAJOR HIGHLIGHTS

GRANT MATCH FOR TENNIS AND PICKLEBALL COURTS CONSTRUCTION
 PLAYGROUNDS FOR SHARP SPRINGS PARK AND GREGORY MILL PARK
 ASPHALT IMPROVEMENTS AND PARKING LOT CONSTRUCTION
 COMPLETION OF RESTROOMS AT CEDAR STONE PARK AND LEE VICTORY PARK
 COMPLETION OF TENNIS COURT RENOVATIONS AT LEE VICTORY PARK
 EXHIBIT RENTALS FOR THE SMYRNA OUTDOOR ADVENTURE CENTER
 SHADE CANOPY AT VOLUNTEER PARK

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
% OF PARKS BUDGET FUNDED THROUGH PARTNERSHIPS, VOLUNTEER EFFORTS, AND REVENUE GENERATION	37.0%	36.0%	20.0%	37.0%	39.0%
# OF ACRES MAINTAINED PER EMPLOYEE	32	27.5	25	24	23
SERVICE QUALITY					
PERCENT OF YOUTH AND PARENTS RATING PROGRAMS AND FACILITIES AS GOOD OR ABOVE	90.0%	90.0%	90.0%	90.0%	90.0%
% OF WORK ORDERS COMPLETED ON TIME	95.0%	96.0%	97.0%	97.0%	95.0%

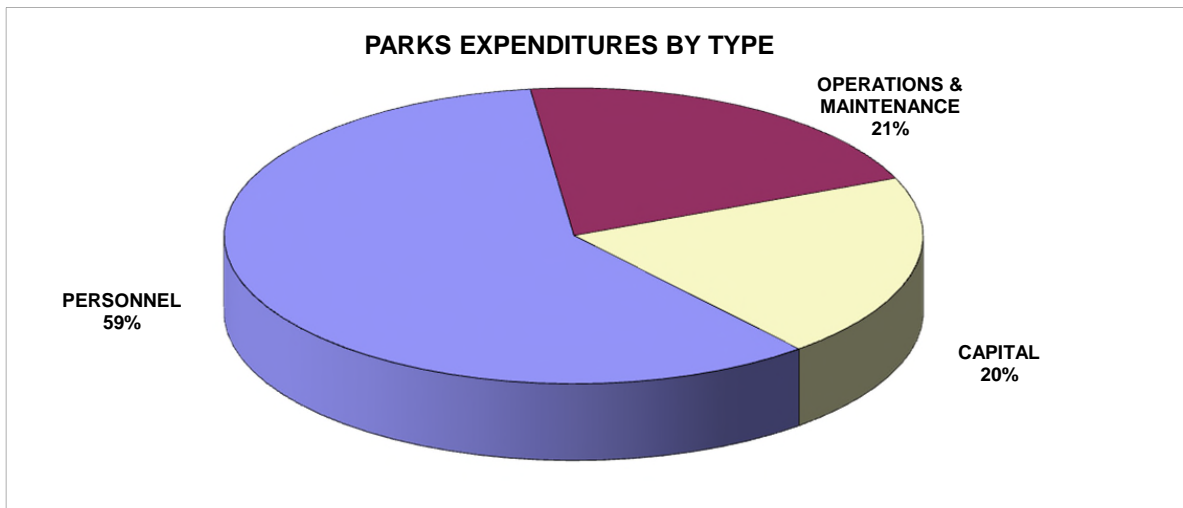
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
ACRES OF PARK FACILITIES	826	851	851	833	820
PARK USERS	1,655,518	1,675,997	1,082,308	1,436,325	1,794,165
LEAGUE PARTICIPANTS	5,769	5,487	2981*	5,209	6,474
LEAGUE TEAMS	608	544	284*	481	532
ADVENTURE CENTER PROGRAM PARTICIPANTS	8,200	6,815	1800*	4,741	10,974
SOAC & POOL VISITS (MEMBERSHIP & DAILY)	55,855	55,076	2,772*	50,083	59,877
NUMBER OF MEMBERSHIPS SOLD	271	268	20*	232	273
NUMBER OF SOAC ROOM RENTALS	383	361	60*	51	114
NUMBER OF POOL PARTIES, FUNBRELLA, & GM					
SPLASHPAD RENTALS	245	214	0*	130	141
NUMBER OF BUILDING & SHELTER RENTALS	1,375	1,349	652*	1,341	1,372
NUMBER OF FIELD RENTALS OUTSIDE LEAGUE USE	180	373	239*	449	730

*COVID-19 CLOSURES

PARKS & RECREATION

PERSONNEL		Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24	
F	DIRECTOR OF PARKS	1	1	1	1	1
F	ASSISTANT DIRECTOR OF PARKS & RECREATIOI	0	0	1	1	1
F	EXECUTIVE ASSISTANT	1	1	1	1	1
F	OFFICE COORDINATOR	0	0	1	1	1
F	ADMINISTRATIVE ASSISTANT	3	3	2	2	2
F	MAINTENANCE SUPERVISOR	2	2	2	2	2
F	MAINTENANCE TECHNICIAN II	4	4	4	4	4
F	MAINTENANCE TECHNICIAN	2	2	2	2	3
F	PROGRAM & AQUATIC COORDINATOR	1	1	1	1	1
S	ASSISTANT PROGRAM AND AQUATIC COOR.	0	0	0	1	1
S	HEAD LIFEGUARD	2	2	2	2	2
S	LIFEGUARD	27	27	27	27	27
S	PADDLE ADVENTURES ASSISTANT	0	0	1	1	1
S	SPLASH PAD ATTENDANT	4	4	4	4	3
S	CLERK	4	4	4	4	4
F	RECREATION PROGRAM SUPERVISOR	1	1	1	1	1
F	ATHLETIC EVENT COORDINATOR	1	1	1	1	2
F	ATHLETIC AND EVENT REPRESENTATIVE	0	0	1	1	1
F	LANDSCAPE LEADER	0	0	1	1	1
F	LEAD GROUNDSKEEPER	7	7	6	6	6
F	GROUNDSKEEPER	3	3	4	3	3
P	PARKS LABORER	9	11	11	11	9
S	PARKS LABORER	3	3	3	4	4
F	SITE SUPERVISOR	0	0	1	1	1
S	SITE SUPERVISOR	0	1	0	0	1
F	OUTDOOR CENTER MANAGER	1	1	1	1	1
F	SOAC RECREATION & PROGRAM COORDINATOR	1	1	1	1	1
F	PROGRAM SPECIALIST COORDINATOR	1	1	1	1	1
F	PROGRAM SPECIALIST	0	0	1	1	1
P	PROGRAM SPECIALIST	5	4	3	3	3
F	CUSTOMER SERVICE REPRESENTATIVE	0	1	1	1	1
S	SOAC CAMP COUNSELOR	0	0	0	0	1
F	OUTDOOR ADVENTURE CENTER ASSOCIATE	0	0	0	0	1
P	OUTDOOR ADVENTURE CENTER ASSOCIATE	7	5	5	9	7
F	PARK FACILITIES MANAGER	1	1	0	0	0
P	ATHLETIC AND EVENT ASSISTANT	1	1	0	0	0
P	LEAD GROUNDSKEEPER	0	0	0	1	0
TOTAL POSITIONS	92.0	93.0	95.0	101.0	100.0	
FTE	67.6	69.1	70.7	74.7	74.2	



PARKS & RECREATION

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	2,508,930	2,924,012	3,676,300	2,995,898	3,651,700	3,651,700	3,651,700
OPERATIONS & MAINTENANCE	1,105,365	1,241,428	1,148,900	1,320,079	1,268,600	1,275,100	1,275,100
CAPITAL	2,299,216	1,082,607	1,113,400	1,540,420	1,250,200	1,250,200	1,250,200

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-44700								
111	SALARIES	1,635,364	1,967,252	2,472,400	2,088,498	2,569,800	2,569,800	2,569,800
112	OVERTIME	38,955	47,918	48,100	51,580	49,400	49,400	49,400
119	AMERICAN RESCUE PREMIUM PAY	60,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	127,091	147,838	192,900	156,800	200,500	200,500	200,500
142	HEALTH INSURANCE	439,190	517,295	721,400	461,000	610,400	610,400	610,400
143	RETIREMENT/PENSION	69,942	82,749	96,200	87,820	154,500	154,500	154,500
145	OTHER INSURANCE	10,081	11,699	12,800	11,300	14,400	14,400	14,400
146	WORKER'S COMPENSATION	119,000	137,220	122,400	129,830	43,400	43,400	43,400
147	UNEMPLOYMENT INSURANCE	(891)	-	-	-	-	-	-
148	EDUCATION & TRAINING	3,395	6,412	3,700	3,960	3,400	3,400	3,400
190	EMPLOYEE TESTING	6,803	5,629	6,400	5,110	5,900	5,900	5,900
211	POSTAGE	199	237	500	150	400	400	400
220	PRINTING & DUPLICATION	718	1,678	2,000	1,660	1,600	1,600	1,600
235	MEMBERSHIPS/REGISTRATION	4,000	4,160	4,600	4,190	4,600	4,600	4,600
236	ADVERTISING & PROMOTIONS	1,945	3,829	3,400	3,920	3,300	3,300	3,300
241	UTILITY SERVICES	322,759	362,459	334,500	406,610	380,000	380,000	380,000
245	TELEPHONE SERVICES	4,073	4,660	4,700	4,700	4,700	4,700	4,700
261	REPAIR & MAINTENANCE/VEHICLES	17,553	28,815	16,000	21,590	18,000	18,000	18,000
265	REPAIR & MAINTENANCE/GROUNDS	73,153	54,254	55,300	63,480	56,800	56,800	56,800
268	REPAIR & MAINTENANCE/BUILDINGS	50,886	59,096	33,500	70,430	39,700	50,000	50,000
269	REPAIR & MAINTENANCE/OTHER	50,264	54,833	50,100	66,770	47,500	47,500	47,500
270	REPAIR & MAINTENANCE - KUSS MEMORIAL	4,363	-	-	-	-	-	-
289	TRAVEL	-	2,061	6,700	7,515	11,000	11,000	11,000
290	CONTRACTUAL SERVICES	299,697	292,994	273,000	284,350	280,800	280,800	280,800
291	CONTRACTUAL SERVICES/PROGRAMS	6,530	5,285	11,200	4,880	7,700	7,700	7,700
320	OPERATING SUPPLIES	7,394	8,156	11,000	7,960	11,000	10,000	10,000
321	CHEMICAL SUPPLIES	45,242	57,188	60,400	50,790	59,000	59,000	59,000
326	CLOTHING AND UNIFORMS	11,612	14,961	17,500	15,490	20,300	17,500	17,500
327	JANITORIAL SUPPLIES	32,170	38,850	34,000	45,880	42,500	42,500	42,500
331	GAS, OIL & FUEL	45,354	79,037	66,100	91,770	90,000	90,000	90,000
341	TOOLS	5,534	5,976	6,000	7,850	5,300	5,300	5,300
351	SUPPLIES FOR RESALE	3,133	5,488	6,500	7,300	6,500	6,500	6,500
511	BUILDING INSURANCE	20,776	26,992	27,900	27,430	29,400	29,400	29,400
512	VEHICLE INSURANCE	9,200	9,490	9,200	9,350	11,800	11,800	11,800
513	LIABILITY INSURANCE	24,538	30,915	24,500	27,730	41,900	41,900	41,900
530	EQUIPMENT RENTAL	6,331	-	1,000	294	1,000	1,000	1,000
532	LAND RENTAL(AIRPORT AUTHORITY)	13,440	13,440	13,600	13,600	13,700	13,700	13,700
710	RECREATION PROGRAMS	27,236	43,102	45,600	37,840	46,300	46,300	46,300
798	VISA/MC CHARGE FEES	3,964	9,052	8,300	9,630	9,000	9,000	9,000
799	SUNDRY	1,163	2,126	1,300	4,760	1,300	1,300	1,300
936	PARK FACILITIES	12,138	22,294	20,500	22,160	23,500	23,500	23,500
940	TRANSFER TO CAPITAL	2,299,216	1,082,607	1,113,400	1,540,420	1,250,200	1,250,200	1,250,200
TOTAL PARKS & RECREATION		5,913,511	5,248,047	5,938,600	5,856,397	6,170,500	6,177,000	6,177,000

EVENT CENTER

PURPOSE STATEMENT

THE SMYRNA EVENT CENTER IS A MULTI-PURPOSE MEETING AND BANQUET FACILITY THAT PROMOTES GROWTH IN THE BUSINESS COMMUNITY BY PROVIDING A PLACE TO HOST MEETINGS, TRAINING SESSIONS, CONFERENCES AND COMPANY GATHERINGS. FOR THE PUBLIC, IT IS A SOCIAL EVENT CENTER FOR GOVERNMENT MEETINGS, CULTURAL GATHERINGS, SCHOOL FUNCTIONS, PUBLIC AND PRIVATE ENTERTAINMENT AND SPECIALTY DINING EXPERIENCES. THE EVENT CENTER SERVES THE CITIZENS OF SMYRNA, RUTHERFORD COUNTY, AND MIDDLE TENNESSEE BY PROVIDING A WELL EQUIPPED MODERN FACILITY WITH CULINARY EXCELLENCE AND SUPERIOR CUSTOMER SERVICE.

MAJOR HIGHLIGHTS

THE SMYRNA EVENT CENTER HAS ADDED NEW MANAGEMENT AND ADMINISTRATION TO THE TEAM, AS WELL AS SOME NEW TEAM MEMBERS THIS YEAR. THE EVENT CENTER CELEBRATED EASTER AND MOTHER'S DAY BY HOSTING A LUNCH. THEY HAVE ALSO HOSTED SIEGEL, RIVERDALE, SMYRNA, STEWART CREEK, LAVERGNE, AND ROCKVALE HIGH SCHOOL ROTC BALLS.

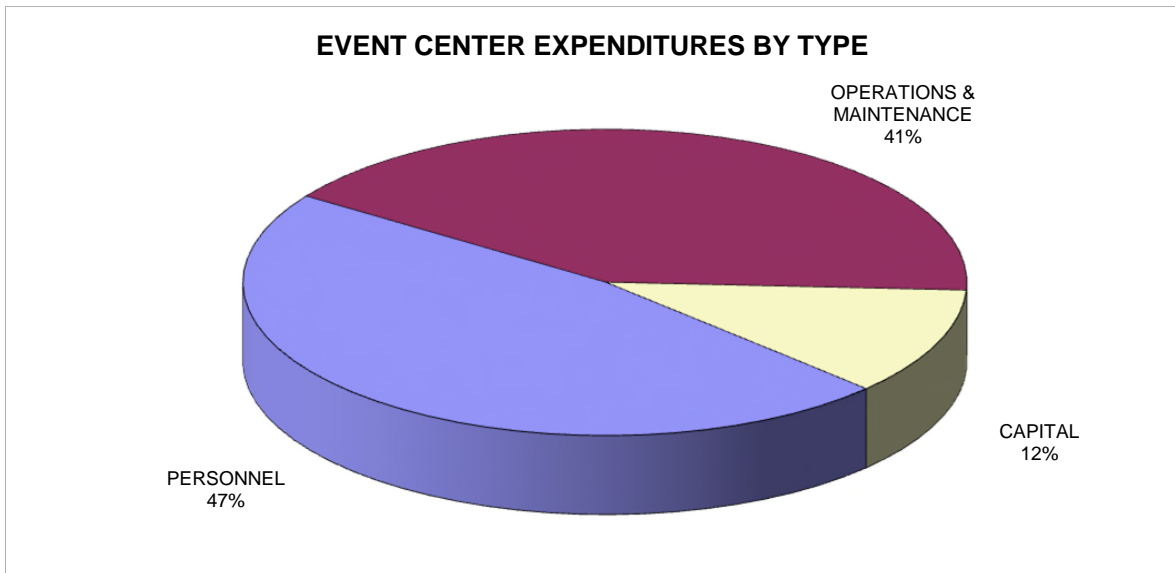
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
NUMBER OF FUNCTIONS	275	273	99*	178	235
MEALS SERVED	17,767	17,768	6,087*	9,111	10,387
PUBLIC LUNCH BUFFET	12,819	13,254	5,895*	10,676	11,239
POOL SNACK BAR GUESTS	5,021	5,075	0*	4,076	4,698

*COVID-19 CLOSURES

EVENT CENTER

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	GENERAL MANAGER	0	0	0	0	1
F	EVENT COORDINATOR	0	0	0	0	1
F	BANQUET CAPTAIN	1	1	1	1	1
P	BANQUET WAIT STAFF	10	7	8	8	5
F	HEAD CHEF	0	0	0	0	1
F	SOUS CHEF	1	1	1	1	1
F	COOK	2	2	2	2	2
F	KITCHEN STEWARD	2	4	3	3	1
S	KITCHEN STAFF	0	1	2	2	2
P	CUSTODIAN	0	0	0	0	1
F	EXEC CHEF/CONF CTR MGR	1	1	1	1	0
P	ASSISTANT BANQUET CAPTAIN	2	1	1	1	0
F	ASSISTANT MANAGER EVENT CENTER	1	1	1	1	0
P	KITCHEN STAFF	0	1	0	0	0
P	KITCHEN STEWARD	2	4	3	3	0
S	SNACK BAR ATTENDANT	0	3	0	0	0
P	COOK	1	1	1	1	0
TOTAL POSITIONS		23.0	28.0	24.0	24.0	16.0
FTE		21.4	22.0	20.0	18.2	13.8



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	477,740	540,268	609,200	480,636	539,800	539,800	539,800
OPERATIONS & MAINTENANCE	319,085	501,235	414,700	506,149	484,300	471,300	471,300
CAPITAL	116,693	-	12,800	63,896	130,000	130,000	130,000

EVENT CENTER

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
110-45000								
111	SALARIES	321,451	387,287	420,300	338,576	350,700	350,700	350,700
112	OVERTIME	2,397	4,070	7,800	4,610	5,100	5,100	5,100
119	AMERICAN RESCUE PREMIUM PAY	13,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	24,132	28,853	32,800	28,210	27,300	27,300	27,300
142	HEALTH INSURANCE	84,431	88,899	114,500	80,760	108,200	108,200	108,200
143	RETIREMENT/PENSION	23,161	22,740	25,200	20,600	32,300	32,300	32,300
145	OTHER INSURANCE	1,928	2,016	2,300	1,710	2,400	2,400	2,400
146	WORKER'S COMPENSATION	5,320	5,340	5,300	5,300	12,800	12,800	12,800
147	UNEMPLOYMENT INSURANCE	552	-	-	-	-	-	-
148	EDUCATION & TRAINING	445	-	500	-	500	500	500
190	EMPLOYEE TESTING	423	1,063	500	870	500	500	500
211	POSTAGE	16	-	100	-	100	100	100
220	PRINTING & DUPLICATION	472	120	300	160	300	300	300
235	MEMBERSHIPS/REGISTRATION	990	150	1,000	510	1,000	1,000	1,000
236	ADVERTISING/PROMOTIONS	-	154	200	-	200	200	200
241	UTILITIES	68,728	76,512	67,500	90,220	90,000	90,000	90,000
245	TELEPHONE SERVICES	2,171	3,977	2,500	3,150	2,500	500	500
264	REPAIR EVENT CENTER HVAC SYSTEM	1,165	3,992	1,800	2,740	1,800	1,800	1,800
269	REPAIR & MAINTENANCE - OTHER	17,911	26,164	20,000	35,120	32,000	32,000	32,000
290	CONTRACTUAL SERVICES	28,455	25,415	27,500	19,930	39,500	39,500	39,500
310	OFFICE SUPPLIES	900	1,452	1,000	5,020	2,000	2,000	2,000
311	SEASONAL SUPPLIES	1,040	1,744	1,300	850	1,300	1,300	1,300
318	LINEN SUPPLIES	9,073	16,547	15,000	19,940	17,500	17,500	17,500
319	PAPER SUPPLIES	892	5,911	5,300	4,810	6,000	6,000	6,000
320	OPERATING SUPPLIES	3,772	4,431	5,500	6,320	7,000	7,000	7,000
321	CHEMICAL SUPPLIES	1,075	6,657	4,500	5,630	4,500	4,500	4,500
326	CLOTHING & UNIFORMS	1,287	639	1,500	890	1,500	1,500	1,500
327	JANITORIAL SUPPLIES	585	1,348	2,000	1,610	2,000	3,000	3,000
331	GAS, OIL & FUEL	-	-	300	39	300	300	300
352	FOOD SUPPLIES FOR RESALE	175,631	316,616	250,000	298,590	255,000	255,000	255,000
513	LIABILITY INSURANCE	1,909	1,965	1,900	1,940	2,300	2,300	2,300
798	BANK CARD SERVICE CHARGES	3,013	7,422	5,000	8,500	5,000	5,000	5,000
799	SUNDRY	-	19	500	180	12,500	500	500
940	TRANSFER TO CAPITAL	116,693	-	12,800	63,896	130,000	130,000	130,000
TOTAL EVENT CENTER		913,518	1,041,503	1,036,700	1,050,681	1,154,100	1,141,100	1,141,100

TRANSFERS

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
110-50000								
792	TRANSFER TO CAPITAL PROJECTS	12,114,824	12,655,018	7,340,800	14,894,221	10,361,700	10,361,700	10,361,700
796	TRANSFER TO DEBT SERVICE	2,058,475	2,070,400	1,222,190	1,222,190	1,225,440	1,225,440	1,225,440
TOTAL TRANSFERS		14,173,299	14,725,418	8,562,990	16,116,411	11,587,140	11,587,140	11,587,140

SPECIAL REVENUE FUNDS



STATE STREET AID

<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
STATE STREET AID REVENUES	1,709,004	1,989,878	1,876,200	1,850,000	1,751,200	1,851,200	1,851,200
STATE STREET AID OPER. EXPENDITURES	2,078,952	2,135,316	2,310,000	2,380,370	2,360,000	1,960,000	1,960,000
OPERATING INCOME (LOSS)	(369,948)	(145,438)	(433,800)	(530,370)	(608,800)	(108,800)	(108,800)
TRANSFER TO CAPITAL	137,813	-	40,000	-	-	-	-
DEBT SERVICE	-	-	-	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	2,216,765	2,135,316	2,350,000	2,380,370	2,360,000	1,960,000	1,960,000
SURPLUS (DEFICIT)	(507,761)	(145,438)	(473,800)	(530,370)	(608,800)	(108,800)	(108,800)
BEGINNING FUND BALANCE	1,556,628	1,048,867	903,429	903,429	373,059	373,059	373,059
ENDING FUND BALANCE	1,048,867	903,429	429,629	373,059	(235,741)	264,259	264,259

STATE STREET AID

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
121	REVENUE							
33551	STATE GAS & MOTOR FUEL TAX	1,707,924	1,843,439	1,875,000	1,687,597	1,750,000	1,850,000	1,850,000
33555	STATE STREET CONTRACT MTNC	-	144,855	-	131,988	-	-	-
36100	INTEREST EARNED - CHECKING	1,080	1,584	1,200	18,788	1,200	1,200	1,200
37199	MISCELLANEOUS REVENUE	-	-	-	11,627	-	-	-
	TOTAL STATE STREET AID REVENUE	1,709,004	1,989,878	1,876,200	1,850,000	1,751,200	1,851,200	1,851,200

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
121-43120								
247	STREET LIGHTING (ELEC/MTNC)	344,739	372,475	350,000	392,460	350,000	350,000	350,000
249	TRAFFIC SIGNALS (REPAIR/MTNC)	18,331	35,699	55,000	16,440	20,000	20,000	20,000
268	REPAIR AND MAINTENANCE ROADS	243,940	207,681	120,000	163,570	200,000	200,000	200,000
342	SIGN PARTS & SUPPLIES	29,087	28,902	35,000	57,900	40,000	40,000	40,000
931	STREET PAVING	1,442,855	1,490,559	1,750,000	1,750,000	1,750,000	1,350,000	1,350,000
940	TRANSFER TO CAPITAL	137,813	-	40,000	-	-	-	-
	TOTAL STATE STREET AID EXPENDITURES	2,216,765	2,135,316	2,350,000	2,380,370	2,360,000	1,960,000	1,960,000

DRUG FUND

<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
DRUG FUND REVENUES	150,181	114,280	81,300	111,785	88,000	88,000	88,000
DRUG FUND EXPENDITURES	78,430	36,658	51,300	41,330	65,800	65,800	65,800
OPERATING INCOME (LOSS)	71,751	77,622	30,000	70,455	22,200	22,200	22,200
CAPITAL OUTLAY	19,233	44,143	-	-	-	-	-
TOTAL DRUG FUND EXPENDITURES	97,663	80,801	51,300	41,330	65,800	65,800	65,800
SURPLUS (DEFICIT)	52,518	33,479	30,000	70,455	22,200	22,200	22,200
BEGINNING FUND BALANCE	314,757	367,275	400,754	400,754	471,209	471,209	471,209
ENDING FUND BALANCE	367,275	400,754	430,754	471,209	493,409	493,409	493,409

DRUG FUND

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
125	REVENUE							
35141	COUNTY TRUSTEE'S OFFICE	21,581	16,808	40,000	17,139	20,000	20,000	20,000
35143	FORFEITURES/SEIZURES	89,203	39,703	20,000	40,738	35,000	35,000	35,000
35144	CONTRIBUTIONS/DONATIONS	2,000	200	1,000	-	-	-	-
36000	MISC. REVENUE	4,674	-	-	-	-	-	-
36100	INTEREST ON CHECKING	302	576	300	6,628	3,000	3,000	3,000
37200	SALE OF PROPERTY	32,421	56,993	20,000	47,280	30,000	30,000	30,000
	TOTAL DRUG REVENUE	150,181	114,280	81,300	111,785	88,000	88,000	88,000

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
125-42121								
112	AGENT'S ADVANCE	29,000	16,001	23,000	23,000	23,000	23,000	23,000
114	SURVEILLANCE EXPENSE	720	-	2,000	-	1,800	1,800	1,800
115	TRAINING	-	1,830	2,000	-	2,000	2,000	2,000
118	OPERATIONS	42,221	11,206	10,000	6,750	12,000	12,000	12,000
269	AUTO - REPAIRS	200	418	2,500	230	2,500	2,500	2,500
270	AUTO - TOW	4,040	3,083	3,800	3,840	5,000	5,000	5,000
289	TRAVEL	2,232	584	4,000	4,000	4,000	4,000	4,000
331	GAS, OIL & FUEL	-	53	-	-	-	-	-
400	DRUG - EQUIPMENT	-	3,305	4,000	3,310	4,000	4,000	4,000
404	K-9 EXPENSE	-	-	-	-	11,500	11,500	11,500
799	SUNDRY	17	178	-	200	-	-	-
941	AUTO - PURCHASE	19,233	44,143	-	-	-	-	-
	TOTAL DRUG FUND EXPENDITURES	97,663	80,801	51,300	41,330	65,800	65,800	65,800

IMPACT FEE

<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
IMPACT FEE REVENUES	3,044,086	2,705,694	3,085,200	4,373,519	3,835,200	3,835,200	3,835,200
IMPACT FEE EXPENDITURES	2,046,698	3,407,946	4,710,061	3,919,151	5,601,200	5,601,200	5,601,200
SURPLUS (DEFICIT)	997,388	(702,252)	(1,624,861)	454,368	(1,766,000)	(1,766,000)	(1,766,000)
BEGINNING FUND BALANCE	5,358,974	6,356,362	5,654,110	5,654,110	6,108,478	6,108,478	6,108,478
ENDING FUND BALANCE	6,356,362	5,654,110	4,029,249	6,108,478	4,342,478	4,342,478	4,342,478

FUND BALANCE BY FUNCTION

PUBLIC SAFETY	2,175,168	2,782,004	2,557,684	3,149,143	1,767,333	1,767,333	1,767,333
PARKS	1,269,051	1,133,656	1,041,302	1,220,885	571,401	571,401	571,401
ROADS	2,912,143	1,738,450	430,263	1,738,450	2,003,744	2,003,744	2,003,744
ENDING FUND BALANCE BY TYPE	6,356,362	5,654,110	4,029,249	6,108,478	4,342,478	4,342,478	4,342,478

IMPACT FEE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
126	REVENUE							
32012	IMPACT FEES - ROADS	1,807,921	1,736,505	1,900,000	3,075,267	2,500,000	2,500,000	2,500,000
32013	IMPACT FEES - PARKS	643,915	344,859	580,000	329,470	380,000	380,000	380,000
32014	IMPACT FEES - PUBLIC SAFETY	586,599	614,951	600,000	868,158	950,000	950,000	950,000
36100	INTEREST EARNED	5,651	9,379	5,200	100,624	5,200	5,200	5,200
	TOTAL IMPACT FEE REVENUE	3,044,086	2,705,694	3,085,200	4,373,519	3,835,200	3,835,200	3,835,200

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
126								
41700-291	IMPACT FEE STUDY	-	-	70,000	-	-	-	-
42200-750	TRANSFER TO CAP. PROJECTS-PUBLIC SAFETY	430,806	10,254	802,000	521,465	2,333,100	2,333,100	2,333,100
43100-750	TRANSFER TO CAP. PROJECTS-ROADS	-	1,580,389	1,850,211	1,811,836	900,000	900,000	900,000
43100-751	TRANSFER TO DEBT SERVICE FUND-ROADS	1,337,350	1,335,849	1,337,850	1,335,850	1,338,100	1,338,100	1,338,100
44700-750	TRANSFER TO CAP. PROJECTS-PARKS	278,542	481,454	650,000	250,000	1,030,000	1,030,000	1,030,000
	TOTAL IMPACT FEE EXPENDITURES	2,046,698	3,407,946	4,710,061	3,919,151	5,601,200	5,601,200	5,601,200

PROJECTS FUNDED	
PUBLIC SAFETY TRANSFER INCLUDES: FUNDING FOR THE ARCHITECTURAL DESIGN FOR THE NEW FIRE STATION	
PARKS TRANSFER INCLUDES: CEDAR STONE PARK DESIGN PHASE II TENNIS COURT AND PICKLEBALL COURTS FOR CEDAR STONE PARK LEE VICTORY RECREATION PARK - DESIGN AND CONSTRUCTION OF FREEDOM PLAYGROUND RESTROOMS GREGORY MILL PARK PLAYGROUND & AMENITIES	

STORM WATER

<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
STORM WATER REVENUES	1,880,950	1,918,353	1,838,200	1,930,849	1,925,000	1,940,000	1,940,000
STORM WATER EXPENDITURES	1,046,601	1,289,551	1,632,225	1,467,585	1,787,373	1,784,873	1,784,873
OPERATING INCOME (LOSS)	834,349	628,802	205,975	463,264	137,627	155,127	155,127
TRANSFER TO CAPITAL	1,398,786	450,407	643,300	547,731	1,103,000	1,103,000	1,103,000
TOTAL STORM WATER EXPENDITURES	2,445,387	1,739,958	2,275,525	2,015,316	2,890,373	2,887,873	2,887,873
SURPLUS (DEFICIT)	(564,437)	178,395	(437,325)	(84,467)	(965,373)	(947,873)	(947,873)
BEGINNING FUND BALANCE	3,854,471	3,290,034	3,468,429	3,468,429	3,383,962	3,383,962	3,383,962
ENDING FUND BALANCE	3,290,034	3,468,429	3,031,104	3,383,962	2,418,589	2,436,089	2,436,089

STORM WATER

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
127	REVENUE							
32012	STORMWATER FEE	1,526,008	1,538,785	1,525,000	1,550,000	1,588,000	1,588,000	1,588,000
32013	CONSOLIDATED STORM WATER	243,832	260,451	245,000	264,743	250,000	265,000	265,000
32015	PERMIT FEE	39,311	61,983	32,000	47,303	32,000	32,000	32,000
33189	FEMA GRANT	18,301	-	-	-	-	-	-
33555	STATE STREET CONTRACT MTNC	17,834	36,082	18,000	33,028	20,000	20,000	20,000
36007	MISC. REVENUE PAYROLL	1	13	-	-	-	-	-
36100	INTEREST INCOME	3,231	4,497	3,200	20,442	20,000	20,000	20,000
36910	AMERICAN RESCUE GRANT	16,500	-	-	-	-	-	-
37191	FORFEITED PENALTIES	15,932	16,542	15,000	15,333	15,000	15,000	15,000
	TOTAL STORM WATER REVENUE	1,880,950	1,918,353	1,838,200	1,930,849	1,925,000	1,940,000	1,940,000

STORM WATER

PURPOSE STATEMENT

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MUNICIPAL SEPARATE STORM SEWER SYSTEM (MS4) PHASE II PROGRAM. THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

MAJOR HIGHLIGHTS

COMPLETED REPAIRS TO STORM WATER DRAINAGE ISSUES AT OLD NASHVILLE HIGHWAY AND GENIE LANE, CEDAR FOREST SUBDIVISION, CHEVY CHASE, AND VARIOUS OTHER LOCATIONS. REMOVED BRUSH, FALLEN TREES, AND BROKEN LIMBS DURING MULTIPLE STORM EVENTS. REPAIRED SINKHOLES IN MULTIPLE LOCATIONS. HAULED OVER 50 TONS OF STREET SWEEPINGS TO THE LANDFILL.

PERFORMANCE MEASURES

	Calendar Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	82%	84%	83%	80%	78%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	84%	85%	84%	83%	80%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	91%	92%	92%	92%	91%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	97%	97%	97%	97%	95%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	92%	91%	92%	91%	91%
CITIZEN GENERATED WORK ORDERS - 48 HRS	94%	93%	93%	93%	92%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	96%	96%	96%	95%	95%
CITIZEN GENERATED WORK ORDERS - 1 MONTH	99%	99%	99%	99%	98%

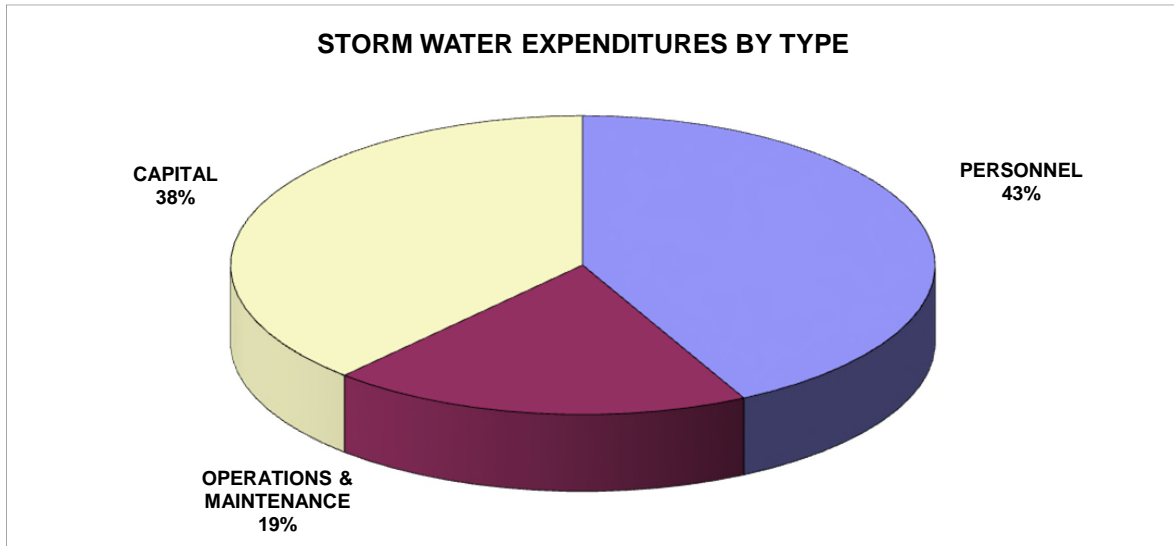
WORKLOAD INDICATOR

	Calendar Year				
	2018	2019	2020	2021	2022
WORK ORDERS PROCESSED	134	121	107	110	112
GREASE TRAPS INSPECTED MONTHLY	102	120	93	132	134
AVG. # ONGOING PROJECTS UNDER INSPECTION	62	71	61	75	77
DETENTION POND INSPECTIONS	251	320	252	323	326
MILES OF STREAMS INSPECTED	32	32	32	32	32
DISCHARGE SITES LOCATED	476	465	0	472	479
GRADING PERMITS ISSUED	41	44	32	53	43
NUMBER OF ILLICIT DISCHARGES	4	6	1	3	4
AS-BUILT INSPECTIONS	N/A	18	17	17	16

N/A - NOT AVAILABLE

STORM WATER

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	STREETS SUPERVISOR	0	0.5	0.5	0.5	0.5
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	CONSTRUCTION INSPECTOR	1	1	1	1	1
F	STORMWATER COORDINATOR	1	1	1	1	1
F	ENVIRONMENTAL TECH	1	1	1	1	1
F	HEAVY EQUIPMENT OPERATOR	2	2	2	3	3
F	EQUIPMENT OPERATOR	4.5	4.5	5.5	0	0
F	LIGHT EQUIPMENT OPERATOR	0	0	0	5.5	7
F	UTILITY WORKER	0.5	1.5	1.5	1.5	1
S	GIS INTERN	2	2	2	2	2
F	LEAD EQUIPMENT OPERATOR	1.5	1	1	0	0
TOTAL POSITIONS		15.0	16.0	17.0	17.0	18.0
FTE		14.0	15.0	16.0	16.0	17.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	730,818	959,940	1,151,700	1,056,968	1,225,300	1,225,300	1,225,300
OPERATIONS & MAINTENANCE	315,783	329,611	480,525	410,617	562,073	559,573	559,573
CAPITAL	1,398,786	450,407	643,300	547,731	1,103,000	1,103,000	1,103,000

STORM WATER

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
127-43900								
111	SALARIES	501,556	642,201	756,200	709,458	806,100	806,100	806,100
112	OVERTIME	23,804	30,551	27,900	39,450	29,900	29,900	29,900
119	AMERICAN RESCUE PREMIUM PAY	16,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	39,490	49,435	60,100	53,210	64,000	64,000	64,000
142	HEALTH INSURANCE	113,256	191,100	251,800	203,800	244,400	244,400	244,400
143	RETIREMENT/PENSION	22,547	30,121	39,900	35,540	61,400	61,400	61,400
145	OTHER INSURANCE	2,816	4,745	5,400	4,690	5,800	5,800	5,800
146	WORKER'S COMPENSATION	8,837	9,470	8,400	8,940	11,200	11,200	11,200
147	UNEMPLOYMENT INSURANCE	39	-	-	-	-	-	-
149	EDUCATION & TRAINING	650	1,800	1,500	1,660	2,000	2,000	2,000
190	EMPLOYMENT TESTING	1,323	517	500	220	500	500	500
211	POSTAGE	91	107	100	100	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	3,670	4,560	4,000	4,960	4,000	4,000	4,000
236	PUBLIC PROMOTIONS	11,764	9,540	10,000	7,570	10,000	10,000	10,000
237	ADVERTISING/LEGAL	-	609	100	610	-	-	-
245	TELEPHONE SERVICES	1,572	2,083	1,400	2,220	1,500	1,500	1,500
253	AUDIT SERVICES	734	913	1,000	1,030	1,000	1,000	1,000
254	ENGINEERING	12,695	1,593	15,000	2,000	10,000	8,000	8,000
261	REPAIR & MAINTENANCE - VEHICLES	451	1,131	10,000	9,820	14,000	14,000	14,000
269	REPAIR & MAINTENANCE - OTHER	-	-	69,000	41,932	70,000	70,000	70,000
290	CONTRACTUAL SERVICES	91,364	81,967	105,000	101,900	110,000	110,000	110,000
320	OPERATING SUPPLIES	2,346	2,098	3,000	2,470	3,000	3,000	3,000
326	CLOTHING & UNIFORMS	5,343	7,276	6,000	9,390	7,000	7,000	7,000
331	GAS, OIL & FUEL	8,170	18,245	42,000	21,940	55,000	55,000	55,000
341	TOOLS	-	-	-	-	3,500	3,000	3,000
512	VEHICLE INSURANCE	2,630	2,000	2,600	2,600	10,300	10,300	10,300
513	LIABILITY INSURANCE	6,500	6,500	6,500	6,500	5,300	5,300	5,300
593	SUPPORT SERVICES/GENERAL FUND	167,559	189,763	194,425	194,425	256,873	256,873	256,873
799	SUNDRY	79	196	400	170	500	500	500
825	BAD DEBT	815	1,030	10,000	980	-	-	-
940	TRANSFER TO CAPITAL	1,398,786	450,407	643,300	547,731	1,103,000	1,103,000	1,103,000
TOTAL STORM WATER		2,445,387	1,739,958	2,275,525	2,015,316	2,890,373	2,887,873	2,887,873

INTERNAL SERVICE FUND



INSURANCE FUND

<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
INSURANCE FUND REVENUES	9,464,147	12,070,111	13,704,500	11,687,800	12,477,100	12,477,100	12,477,100
INSURANCE FUND EXPENSES	11,062,739	13,456,126	12,028,800	11,468,200	11,857,200	11,857,200	11,857,200
SURPLUS (DEFICIT)	(1,598,592)	(1,386,015)	1,675,700	219,600	619,900	619,900	619,900
BEGINNING NET ASSETS	6,290,966	4,692,374	3,306,359	3,306,359	3,525,959	3,525,959	3,525,959
ENDING NET ASSETS	4,692,374	3,306,359	4,982,059	3,525,959	4,145,859	4,145,859	4,145,859

INSURANCE FUND

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
129	REVENUE							
34500	INSURANCE PREMIUMS RECEIVED	6,462,817	7,537,414	9,876,900	8,623,000	8,780,700	8,780,700	8,780,700
34501	MEDICAL/CHILD CARE REIMB.	84,121	73,064	100,300	92,800	110,700	110,700	110,700
34502	CASUALTY PREMIUMS RECEIVED	1,466,602	1,500,707	1,514,000	1,514,000	1,500,000	1,500,000	1,500,000
36100	INTEREST	5,328	6,859	4,700	55,500	56,600	56,600	56,600
36350	INS REIMBURSEMENTS-MEDICAL	58,576	157,777	138,400	59,100	251,200	251,200	251,200
36351	OTHER REVENUE	140,251	201,892	120,000	137,300	120,000	120,000	120,000
36352	STOP LOSS REIMBURSEMENTS	1,216,672	2,567,398	1,905,200	1,181,100	1,612,900	1,612,900	1,612,900
36353	INS REIMBURSEMENTS-PROP & CAS	4,455	-	20,000	-	20,000	20,000	20,000
37199	MISCELLANEOUS REVENUE	25,325	25,000	25,000	25,000	25,000	25,000	25,000
	TOTAL INSURANCE REVENUES	9,464,147	12,070,111	13,704,500	11,687,800	12,477,100	12,477,100	12,477,100

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
129-41000								
150	EMPLOYEE CLAIMS PAID	7,295,831	9,800,838	7,797,100	7,350,000	7,535,500	7,535,500	7,535,500
151	MEDICAL/CHILD CARE CLAIMS PAID	82,393	84,017	94,200	38,100	86,600	86,600	86,600
152	INS STOP LOSS & THIRD PARTY ADM	1,597,615	1,774,977	2,110,600	1,850,000	2,025,800	2,025,800	2,025,800
154	LIFE INSURANCE PREMIUMS	39,113	42,601	47,400	36,500	48,500	48,500	48,500
155	CASUALTY & WC CLAIMS	941,314	634,810	822,600	678,300	900,000	900,000	900,000
156	CASUALTY & WC PREMIUMS	573,462	573,462	550,000	871,600	600,000	600,000	600,000
157	HEALTH SAVINGS ACCOUNT	356,058	370,261	417,600	460,000	472,700	472,700	472,700
158	HEALTH CARE ACT REFORM FEES	3,035	2,896	5,000	5,000	5,000	5,000	5,000
290	CONTRACTUAL SERVICES	111,927	114,365	119,300	120,000	118,100	118,100	118,100
793	INCENTIVE PROGRAM	61,991	57,899	65,000	58,700	65,000	65,000	65,000
	TOTAL INSURANCE EXPENSES	11,062,739	13,456,126	12,028,800	11,468,200	11,857,200	11,857,200	11,857,200

DEBT SERVICE FUND



DEBT SERVICE

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
DEBT SERVICE FUND REVENUES	3,447,945	3,456,075	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753
DEBT SERVICE FUND EXPENSES	3,533,497	3,541,713	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753
SURPLUS (DEFICIT)	(85,552)	(85,638)	-	-	-	-	-
BEGINNING FUND BALANCE	1,463,168	1,377,616	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978
ENDING FUND BALANCE	1,377,616	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978	1,291,978

DEBT SERVICE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
211	REVENUE							
34720	TRANSFER FROM IMPACT FEE FUND	1,337,350	-	1,337,850	1,337,850	1,338,100	1,338,100	1,338,100
34730	TRANSFER FROM GENERAL	2,058,475	3,406,250	1,222,190	1,222,190	1,225,440	1,225,440	1,225,440
36106	INTEREST INCOME - AIRPORT AUTH NOTE	52,120	49,825	47,912	47,912	45,213	45,213	45,213
36107	PRINCIPAL INCOME - AIRPORT AUTH NOTE	-	-	90,000	90,000	90,000	90,000	90,000
	TOTAL DEBT SERVICE REVENUE	3,447,945	3,456,075	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753
	HIDDEN ROW ERR CK	3,447,945	3,456,075	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
211								
41991-175	ADMINISTRATIVE FEES	700	700	1,000	1,000	2,000	2,000	2,000
41991-648	PRINCIPAL 2014A 800 TRUNK BOND ISSUE	230,000	240,000	250,000	250,000	260,000	260,000	260,000
41991-649	INTEREST 2014A 800 TRUNK BOND ISSUE	39,200	30,000	20,400	20,400	10,400	10,400	10,400
41991-652	PRINCIPAL 2014 REFUNDING 2005 BOND	-	-	-	-	-	-	-
41991-653	INTEREST 2014 REFUNDING 2005 BOND	-	-	-	-	-	-	-
41991-654	PRINCIPAL 2014B AIRPORT AUTH BOND	85,000	85,000	90,000	90,000	90,000	90,000	90,000
41991-655	INTEREST 2014B AIRPORT AUTH BOND	52,673	50,463	47,912	47,912	45,213	45,213	45,213
41991-656	PRINCIPAL 2014A REFUNDING 2006 BOND	1,039,999	1,065,000	-	-	-	-	-
41991-657	INTEREST 2014A REFUNDING 2006 BOND	35,575	5,950	-	-	-	-	-
41991-660	PRINCIPAL - 2017 REFUNDING BOND	585,000	630,000	655,000	655,000	690,000	690,000	690,000
41991-661	INTEREST - 2017 REFUNDING BOND	128,000	98,750	67,250	67,250	34,500	34,500	34,500
41991-662	PRINCIPAL - 2019 BOND ISSUE	630,000	660,000	695,000	695,000	730,000	730,000	730,000
41991-663	INTEREST - 2019 BOND ISSUE	707,350	675,850	642,850	642,850	608,100	608,100	608,100
41991-664	PRINCIPAL - 2022 CAPITAL OUTLAY NOTE-DELL	-	-	228,540	228,540	228,540	228,540	228,540
	TOTAL DEBT SERVICE	3,533,497	3,541,713	2,697,952	2,697,952	2,698,753	2,698,753	2,698,753

CAPITAL PROJECTS FUND



CAPITAL PROJECTS

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
320	REVENUE							
32001	TDOT ADJUSTMENT	-	(33,428)	-	-	-	-	-
32005	CONTRIBUTION-OTHER GOVERNMENTS	1,150,526	581,833	1,229,000	250,000	647,000	647,000	647,000
32006	CONTRIBUTION -SPORTS LEAGUE	6,000	1,189	-	-	-	-	-
32007	PRIVATE GRANT	10,000	100,555	-	-	-	-	-
32010	GHSO GRANT REVENUE	20,513	25,220	-	-	-	-	-
32011	TDOT GRANT REVENUE	4,384,123	2,213,412	3,763,400	2,975,173	5,346,000	5,346,000	5,346,000
32012	CHRISTY HOUSTON FOUNDATION	250,000	-	-	-	-	-	-
33197	IT GRANTS	-	16,447	-	-	-	-	-
33198	PARKS GRANTS	323,805	-	-	-	-	-	-
34720	TRANSFER FROM IMPACT FEE	709,348	2,072,096	3,337,211	2,583,301	4,263,100	4,263,100	4,263,100
34730	TRANSFER FROM GENERAL FUND	12,114,823	12,655,019	7,340,800	14,894,221	10,361,700	10,361,700	10,361,700
34770	TRANSFER FROM STORM WATER	1,398,786	450,407	643,300	547,731	1,103,000	1,103,000	1,103,000
34780	TRANSFER FROM STATE STREET AID	137,813	-	40,000	40,000	-	-	-
34790	TRANSFER FROM DRUG FUND	-	-	-	-	10,600	10,600	10,600
36100	INTEREST INCOME	11,452	23,096	10,900	428,425	10,900	10,900	10,900
37199	MISCELLANEOUS REVENUE	(7,018)	19,627	-	-	-	-	-
	TOTAL REVENUES	20,510,171	18,125,473	16,364,611	21,718,851	21,742,300	21,742,300	21,742,300
41210	JUDICIAL/COURTS	7,703	4,150	6,400	6,400	40,900	40,900	40,900
41640	INFORMATION SERVICES	44,533	21,789	102,000	324,233	212,900	212,900	212,900
41700	PLANNING & CODES	48,161	33,740	37,700	37,700	128,600	128,600	128,600
41720	PUBLIC WORKS	-	-	-	-	275,300	275,300	275,300
41800	BUILDING & GROUNDS	179,441	195,155	396,900	236,408	270,200	270,200	270,200
41990	ADMINISTRATION	70,324	497,305	880,600	327,035	50,500	50,500	50,500
41991	FINANCE	4,333	4,589	1,600	1,600	6,700	6,700	6,700
41992	TREASURER	1,219	-	7,300	7,300	-	-	-
41993	HUMAN RESOURCES	1,736	10,925	2,500	2,500	4,200	4,200	4,200
42100	POLICE	991,018	933,081	245,400	199,176	1,392,200	1,392,200	1,392,200
42200	FIRE	423,017	187,623	1,144,000	834,847	9,452,300	9,452,300	9,452,300
43100	STREET	6,893,462	8,830,222	14,626,600	11,944,229	16,141,800	16,141,800	16,141,800
43170	VEHICLE MAINTENANCE	9,140	9,928	12,000	10,000	7,300	7,300	7,300
43900	STORM WATER	1,398,786	827,842	643,300	547,731	1,103,000	1,103,000	1,103,000
44450	GOLF COURSE	42,828	203,215	22,000	76,500	38,300	38,300	38,300
44700	PARKS	2,579,322	1,611,128	2,842,400	1,890,420	2,927,200	2,927,200	2,927,200
45000	EVENT CENTER	116,693	-	12,800	63,896	130,000	130,000	130,000
	TOTAL EXPENSES	12,811,716	13,370,692	20,983,500	16,509,975	32,181,400	32,181,400	32,181,400
	SURPLUS (DEFICIT)	7,698,455	4,754,781	(4,618,889)	5,208,876	(10,439,100)	(10,439,100)	(10,439,100)
	BEGINNING FUND BALANCE	14,031,064	21,729,519	26,484,300	26,484,300	31,693,176	31,693,176	31,693,176
	ENDING FUND BALANCE	21,729,519	26,484,300	21,865,411	31,693,176	21,254,076	21,254,076	21,254,076

FOR DETAIL OF CAPITAL PROJECTS SEE CAPITAL IMPROVEMENTS PLAN SECTION

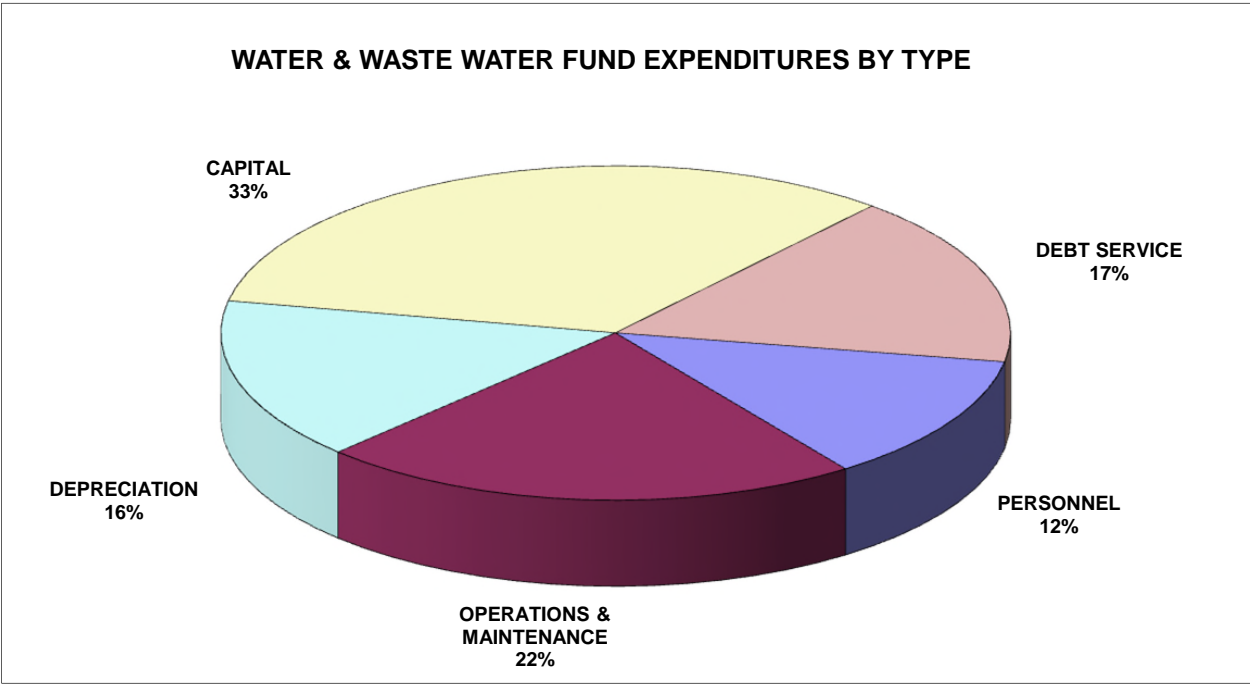
ENTERPRISE FUNDS



WATER & WASTE WATER SUMMARY

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
WATER SERVICES	11,478,429	11,528,415	11,106,000	12,550,286	11,716,700	11,716,700	11,716,700
SEWER SERVICES	11,101,871	12,143,947	11,768,800	12,298,730	11,829,500	11,829,500	11,829,500
FORFEITED PENALTIES	300,881	331,309	286,000	322,771	250,000	250,000	250,000
LESS: BAD DEBT (EXPENSE)	(25,396)	(13,945)	-	(13,930)	(30,000)	(30,000)	(30,000)
OTHER	32,716	20,991	10,100	47,321	45,200	45,200	45,200
TOTAL OPERATING REVENUE	22,888,501	24,010,717	23,170,900	25,205,178	23,811,400	23,811,400	23,811,400
WATER PLANT							
PERSONNEL	1,080,776	1,351,033	1,597,700	1,505,562	1,703,100	1,703,100	1,703,100
OPERATIONS & MAINTENANCE	3,228,253	3,789,942	3,422,000	4,895,300	3,869,700	3,526,700	3,526,700
DEPRECIATION	3,953,749	4,085,569	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000
WASTE WATER PLANT							
PERSONNEL	1,088,452	1,366,998	1,557,400	1,474,094	1,647,400	1,647,400	1,647,400
OPERATIONS & MAINTENANCE	2,381,924	2,933,099	2,342,300	3,145,070	2,518,600	2,453,400	2,453,400
DEPRECIATION	2,992,402	3,348,396	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
WATER & WASTE WATER MAINTENANCE							
PERSONNEL	1,073,485	1,029,954	1,683,300	1,382,668	1,687,000	1,687,000	1,687,000
OPERATIONS & MAINTENANCE	2,257,051	2,635,767	1,849,942	2,883,024	2,536,990	2,536,990	2,536,990
TOTAL OPERATING EXPENSES	18,056,092	20,540,758	18,865,757	21,698,833	20,375,905	19,967,705	19,967,705
OPERATING INCOME (LOSS)	4,832,409	3,469,959	4,305,143	3,506,345	3,435,495	3,843,695	3,843,695
INTEREST INCOME	34,441	52,595	42,000	512,366	202,000	202,000	202,000
INTEREST (EXPENSE)	(597,919)	(690,808)	(1,057,955)	(985,739)	(929,318)	(929,318)	(929,318)
GRANT REVENUE	83,000	-	3,900,000	-	3,900,000	3,900,000	3,900,000
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	6,610	15,389	2,500	14,320	15,000	15,000	15,000
NON OPERATING REVENUES / (EXPENSES)	(473,868)	(622,824)	2,886,545	(459,053)	3,187,682	3,187,682	3,187,682
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,358,541	2,847,135	7,191,688	3,047,292	6,623,177	7,031,377	7,031,377
KEY INDICATORS							
SRL LOAN FORGIVENESS	-	-	165,000	-	-	-	-
CAPITAL CONTRIBUTIONS-TAP FEES	3,973,722	2,306,647	3,987,400	3,004,652	5,483,300	5,483,300	5,483,300
NON CASH CONTRIBUTIONS FROM DEVELOPERS	8,940,265	6,763,915	6,740,000	6,000,000	13,996,600	13,996,600	13,996,600
TRANSFERS OUT-IN LIEU OF TAX	(518,237)	(520,179)	(614,856)	(614,856)	(565,793)	(565,793)	(565,793)
CHANGE IN NET POSITION	16,754,291	11,397,518	17,469,232	11,437,088	25,537,284	25,945,484	25,945,484
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	6,946,151	7,433,965	6,413,115	6,413,115	6,413,115	6,413,115	6,413,115
DEBT PROCEEDS	-	-	12,495,000	12,495,000	3,371,500	3,371,500	3,371,500
LESS: DEBT PRINCIPAL PAYMENTS	(3,759,813)	(3,759,813)	(5,537,899)	(5,610,115)	(5,819,598)	(5,819,598)	(5,819,598)
CONTRIBUTIONS FROM DEVELOPERS	(8,940,265)	(6,763,915)	(6,740,000)	(6,000,000)	(13,996,600)	(13,996,600)	(13,996,600)
CAPITAL PROJECTS	(11,476,648)	(11,476,648)	(18,430,000)	(18,465,614)	(13,576,400)	(13,576,400)	(13,576,400)
NET INCREASE (DECREASE) IN CASH	(476,284)	(3,168,893)	5,669,448	269,474	1,929,301	2,337,501	2,337,501

WATER & WASTE WATER SUMMARY



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	3,242,713	3,747,985	4,838,400	4,362,324	5,037,500	5,037,500	5,037,500
OPERATIONS & MAINTENANCE	8,410,861	9,892,932	8,229,098	11,552,180	9,521,683	9,113,483	9,113,483
DEPRECIATION	6,946,151	7,433,965	6,413,115	6,413,115	6,413,115	6,413,115	6,413,115
CAPITAL	-	-	18,430,000	18,465,614	13,576,400	13,576,400	13,576,400
DEBT SERVICE	597,919	690,808	6,595,854	6,595,854	6,748,316	6,748,316	6,748,316

WATER & WASTE WATER REVENUE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
413	REVENUE							
33100	LOAN GRANT FORGIVENESS	-	-	165,000	-	-	-	-
36001	SURPLUS SALES	6,610	15,389	2,500	14,320	15,000	15,000	15,000
36007	MISC REVENUE PAYROLL	63	232	100	329	200	200	200
36100	INTEREST EARNED - CHECKING	32,079	48,668	40,000	509,546	200,000	200,000	200,000
36110	INTEREST INCOME	2,362	1,525	2,000	1,736	2,000	2,000	2,000
36900	FINANCING SOURCES	-	-	12,495,000	12,495,000	3,371,500	3,371,500	3,371,500
36910	AMERICAN RESCUE PLAN	83,000	-	3,900,000	-	3,900,000	3,900,000	3,900,000
36911	AMERICAN RESCUE PLAN-INTEREST	-	2,402	-	1,084	-	-	-
36950	BAD DEBT COLLECTION	-	-	-	-	1,000	1,000	1,000
37110	METERED WATER SALES	10,758,075	11,165,348	11,027,000	12,000,000	11,388,700	11,388,700	11,388,700
37111	CONSOLIDATED SEWER	939,167	1,195,244	1,140,000	1,217,096	1,231,200	1,231,200	1,231,200
37119	OTHER METERED WATER SALES	26,693	28,257	30,000	28,293	30,000	30,000	30,000
37121	TREATMENT/SURCHARGE	-	154,348	70,000	321,877	250,000	250,000	250,000
37122	INDUSTRIAL MONITORING	181,770	114,501	53,800	53,764	87,000	87,000	87,000
37124	INDUSTRIAL PENALTIES	644,761	287,500	-	481,667	250,000	250,000	250,000
37190	LAB ANALYSIS - WATER & SEWER	-	80	-	80	-	-	-
37191	FORFEITED PENALTIES	300,881	331,309	286,000	322,771	250,000	250,000	250,000
37195	INSTALLATION CHARGES	97,800	94,460	98,000	80,492	95,000	95,000	95,000
37196	WATER TAP FEES	1,044,394	621,587	1,007,000	404,652	1,364,200	1,364,200	1,364,200
37199	MISCELLANEOUS	32,653	20,759	10,000	46,992	45,000	45,000	45,000
37200	CONTRIBUTED LINES	8,940,265	6,763,915	6,740,000	6,000,000	13,996,600	13,996,600	13,996,600
37210	WASTE WATER SERVICE CHARGE	9,858,520	10,499,201	10,391,000	10,450,000	10,138,300	10,138,300	10,138,300
37211	CITY OF LAVERGNE SEWER	-	72,000	-	153,303	-	-	-
37215	WASTE WATER REUSE SALES	54,164	50,773	50,000	53,069	55,000	55,000	55,000
37220	WASTE WATER INSPECTION FEES	19,350	10,650	15,000	9,375	20,000	20,000	20,000
37296	WASTE WATER TAP FEES	2,929,328	1,685,060	2,980,400	2,600,000	4,119,100	4,119,100	4,119,100
	TOTAL REVENUE	35,951,935	33,163,208	50,502,800	47,245,446	50,809,800	50,809,800	50,809,800

WATER TREATMENT PLANT

PURPOSE STATEMENT

THE WATER TREATMENT PLANT PRODUCES THE HIGHEST QUALITY OF WATER POSSIBLE AT THE MOST REASONABLE PRICE FOR ITS CUSTOMERS. THE GOAL IS TO OPERATE THE PLANT AT THE MINIMUM COST NEEDED TO PRODUCE WATER AND MEET OR EXCEED STATE AND EPA GUIDELINES.

MAJOR HIGHLIGHTS

THE EXTENSION OF WATER LINES WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PKWY TO I-840. MASON TUCKER BOOSTER STATION UPGRADES FOR INCREASED CAPACITY. CONTINUE WITH PAINTING OF PIPING AND EQUIPMENT AT PLANT AND BOOSTER STATIONS. PURCHASE A NEW TRUCK FOR OPERATIONS. PURCHASE A NEW AUTOCLAVE FOR THE MICRO LAB. COMPLETE INSTALLATION OF NEW PALL MODULES FOR WATER FILTRATION.

PERFORMANCE MEASURES

	Fiscal Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
COST PER 1,000 GALLONS*	\$2.58	\$2.66	\$2.47	\$2.53	\$2.84
SERVICE QUALITY					
TASTE AND ODOR COMPLAINTS	6	3	4	4	1

* Includes half of the Water Sewer Maintenance Costs. All Performance Measures based on fiscal year data.

WORKLOAD INDICATOR

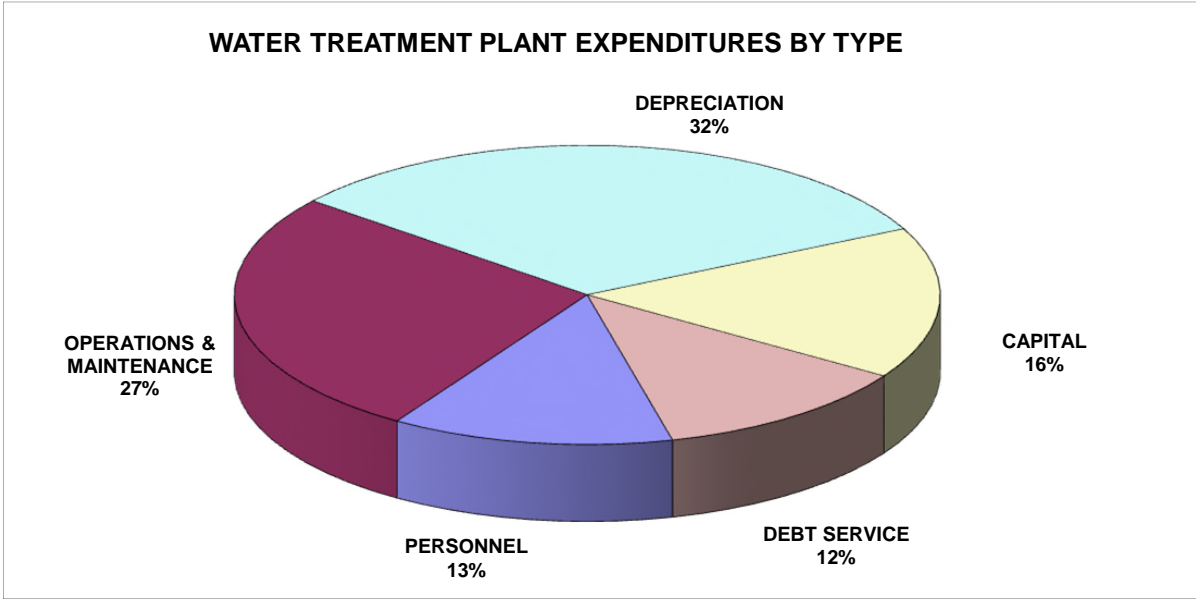
	Fiscal Year				
	2018	2019	2020	2021	2022
RAW WATER TREATED/MONTH (000,000)	3,796.6	3,869.7	4,076.9	4,268.3	4,167.2

* All Workload Indicators are based on fiscal year data.

PERSONNEL

	Fiscal Year				
STATUS POSITION	19-20	20-21	21-22	22-23	23-24
F WTP MANAGER	1	1	1	1	1
F ASSISTANT MANAGER WTP	1	1	1	1	1
F OFFICE COORDINATOR	1	1	1	1	1
F LABORATORY SUPERVISOR	1	1	1	1	1
F LABORATORY ANALYST	0	1	1	1	1
F LABORATORY TECHNICIAN	1	0	0	1	1
F MAINTENANCE SUPERVISOR	1	1	1	1	1
F MAINTENANCE TECHNICIAN (I & II)	2	2	2	3	3
F WTP LEAD OPERATOR	3	2	2	2	2
F WTP OPERATOR (I - IV)	6	7	8	6	6
P WTP OPERATOR II	0	1	0	0	0
TOTAL POSITIONS	17.0	18.0	18.0	18.0	18.0
FTE	17.0	17.8	18.0	18.0	18.0

WATER TREATMENT PLANT



<i>DESCRIPTION</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 ACTUAL</i>	<i>2022-2023 AMENDED</i>	<i>2022-2023 ESTIMATED</i>	<i>2023-2024 REQUESTED</i>	<i>2023-2024 RECOMMEND</i>	<i>2023-2024 ADOPTED</i>
PERSONNEL	1,080,776	1,351,033	1,597,700	1,505,562	1,703,100	1,703,100	1,703,100
OPERATIONS & MAINTENANCE	3,228,253	3,789,942	3,422,000	4,895,300	3,869,700	3,526,700	3,526,700
DEPRECIATION	3,953,749	4,085,569	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000
CAPITAL	-	-	371,100	1,363,516	2,159,800	2,159,800	2,159,800
DEBT SERVICE	167,719	253,874	1,586,066	1,586,066	1,579,503	1,579,503	1,579,503

WATER TREATMENT PLANT

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
413-52100								
111	SALARIES	794,033	924,262	1,051,700	1,057,512	1,140,900	1,140,900	1,140,900
112	OVERTIME	50,320	27,890	44,100	40,030	47,800	47,800	47,800
118	COMPENSATED ABSENCES	(3,511)	10,429	-	10,430	10,500	10,500	10,500
119	AMERICAN RESCUE PREMIUM PAY	34,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	64,090	70,701	84,000	75,260	91,100	91,100	91,100
142	HEALTH INSURANCE	180,176	228,465	320,500	234,170	275,000	275,000	275,000
143	RETIREMENT/PENSION	(64,511)	56,229	64,000	56,920	101,400	101,400	101,400
145	OTHER INSURANCE	5,146	6,597	7,600	6,390	8,100	8,100	8,100
146	WORKER'S COMPENSATION	14,140	15,370	14,100	14,760	16,600	16,600	16,600
148	EMPLOYEE EDUCATION & TRAINING	6,071	9,647	10,900	8,820	10,900	10,900	10,900
175	ADMINISTRATIVE FEES/BONDS	-	-	-	-	600	600	600
190	EMPLOYMENT TESTING	822	1,199	400	1,020	400	400	400
191	IMMUNIZATION	-	244	400	250	400	400	400
200	STATE FEES	26,270	25,525	28,000	26,220	30,000	30,000	30,000
211	POSTAGE	172	148	400	340	400	400	400
220	PRINTING & DUPLICATION	472	640	500	640	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	1,662	3,424	2,700	3,670	2,700	2,700	2,700
236	ADVERTISING/PROMOTION	-	-	500	-	500	500	500
237	ADVERTISING/LEGAL	301	294	500	-	500	500	500
241	UTILITY SERVICES	1,103,567	1,178,701	1,100,000	1,431,430	1,200,000	1,200,000	1,200,000
245	TELEPHONE SERVICES	4,407	3,888	3,500	3,970	3,500	3,500	3,500
254	ARCHITECTURAL/ENGINEERING	-	5,854	500	2,720	500	500	500
261	REPAIR & MAINTENANCE/VEHICLES	1,174	1,879	2,600	1,660	1,900	1,900	1,900
263	REPAIR & MAINTENANCE/ WATER TANK	7,726	6,038	38,000	3,930	38,000	25,000	25,000
269	OTHER REPAIR & MAINTENANCE	235,554	723,004	180,000	777,330	180,000	180,000	180,000
289	TRAVEL	-	2,063	2,300	2,300	2,800	2,800	2,800
290	CONTRACTUAL SERVICES	431,284	343,173	410,500	979,150	437,300	437,300	437,300
316	MAINTENANCE SUPPLIES	12	-	-	-	-	-	-
320	OPERATING SUPPLIES	42,726	34,033	42,000	39,390	34,500	34,500	34,500
321	CHEMICAL SUPPLIES	1,204,896	1,246,494	1,400,000	1,394,580	1,730,000	1,400,000	1,400,000
322	LAB SUPPLIES	62,192	88,293	73,000	92,680	74,300	74,300	74,300
323	SAFETY SUPPLIES	2,128	307	7,600	80	3,000	3,000	3,000
324	ADMINISTRATION SUPPLIES	1,469	2,547	2,000	2,450	2,200	2,200	2,200
325	MAINTENANCE SUPPLIES	950	2,169	1,000	1,730	1,000	1,000	1,000
326	CLOTHING AND UNIFORMS	8,221	11,424	10,600	13,750	13,000	13,000	13,000
327	JANITORIAL SUPPLIES	1,164	1,240	1,500	1,750	1,500	1,500	1,500
331	GAS, OIL & FUEL	6,993	13,053	11,000	12,180	11,000	11,000	11,000
511	BUILDING INSURANCE	52,789	65,413	70,800	70,800	82,100	82,100	82,100
512	VEHICLE INSURANCE	5,260	4,000	5,300	5,300	4,000	4,000	4,000
513	LIABILITY INSURANCE	25,997	25,000	26,000	26,000	12,700	12,700	12,700
540	DEPRECIATION	3,953,749	4,085,569	4,200,000	4,200,000	4,200,000	4,200,000	4,200,000
630	DEBT SERVICE - PRINCIPAL	-	-	1,397,953	1,397,953	1,461,126	1,461,126	1,461,126
636	BOND INTEREST 2011	45,833	-	-	-	118,377	118,377	118,377
638	STATE REVOLVING INTEREST 2015 A	792	744	696	696	-	-	-
639	2017 REFUNDING BOND INTEREST	121,094	253,130	187,417	187,417	-	-	-
799	SUNDRY	867	1,338	1,200	1,250	1,200	1,200	1,200
940	PURCHASE OF CAPITAL ASSETS	-	-	371,100	1,363,516	2,159,800	2,159,800	2,159,800
TOTAL WATER TREATMENT PLANT		8,430,497	9,480,418	11,176,866	13,550,444	13,512,103	13,169,103	13,169,103

WASTE WATER TREATMENT PLANT

PURPOSE STATEMENT

PROTECTION OF PUBLIC HEALTH AND ENVIRONMENT BY THE TREATMENT OF SANITARY AND INDUSTRIAL SEWER OF THE TOWN OF SMYRNA WHILE PROVIDING THE HIGHEST QUALITY OF SERVICE TO THE CITIZENS OF SMYRNA.

MAJOR HIGHLIGHTS

THE EXTENSION OF SEWER MAINS AND LIFT STATIONS WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PARKWAY TO I-840. COMPLETING YEAR 3 OF 3 IN EXPANSION OF THE WWTP FROM 5.85 MGD TO 9 MGD. THE UPGRADE OF THE 1R LIFT STATION (YEAR 1 OF 2).

PERFORMANCE MEASURES

	Fiscal Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
TREATMENT COST PER 1,000 GALLONS*	\$3.47	\$3.64	\$3.39	\$4.13	\$4.48
SERVICE QUALITY					
PERMIT VIOLATIONS	9	44	43	29	195

* Includes half of the Water Sewer Maintenance Costs. All Performance Measures are based on fiscal year data.

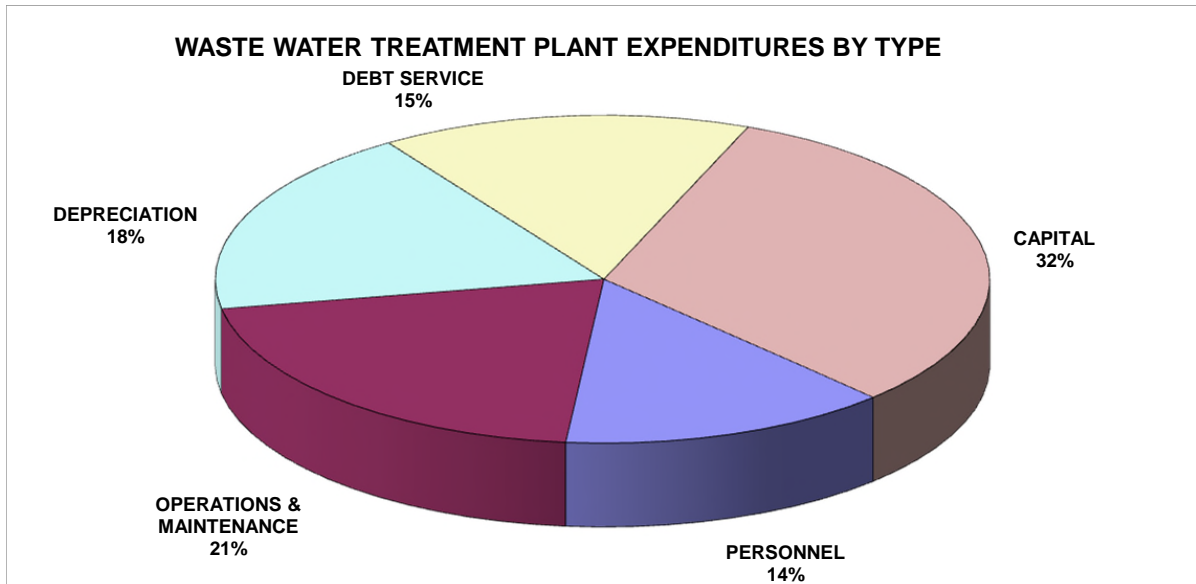
WORKLOAD INDICATOR

	Fiscal Year				
	2018	2019	2020	2021	2022
GALLONS TREATED (1,000,000)	2,107	2,075	2,375	2,001	2,230
POUNDS DISPOSED OF	2,779,809	2,777,000	2,721,383	3,040,600	2,361,800
LOADS TRUCKED OUT	552	589	594	666	486

* All Workload Indicators are based on fiscal year data.

WASTE WATER TREATMENT PLANT

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	WWTP MANAGER	1	1	1	1	1
F	CHIEF OPERATOR	1	1	1	1	1
F	LABORATORY SUPERVISOR	1	2	2	1	1
F	LABORATORY ANALYST	1	0	0	1	1
F	MAINTENANCE SUPERVISOR	1	1	1	1	1
F	MAINTENANCE TECH (I - II)	2	2	2	2	2
F	WWTP LEAD OPERATOR	1	1	1	1	1
F	WWTP OPERATOR (I - IV)	6	7	7	9	9
P	WWTP OPERATOR (I - IV)	0	1	1	0	0
TOTAL POSITIONS		14.0	16.0	16.0	17.0	17.0
FTE		14.0	15.8	15.8	17.0	17.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	1,088,452	1,366,998	1,557,400	1,474,094	1,647,400	1,647,400	1,647,400
OPERATIONS & MAINTENANCE	2,381,924	2,933,099	2,342,300	3,145,070	2,519,200	2,454,000	2,454,000
DEPRECIATION	2,992,402	3,348,396	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
DEBT SERVICE	186,818	78,170	1,832,203	1,832,203	1,841,732	1,841,732	1,841,732
CAPITAL	-	-	7,949,800	8,817,269	3,789,800	3,789,800	3,789,800

WASTE WATER TREATMENT PLANT

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
413-52200								
111	SALARIES	631,917	776,614	935,200	865,394	1,013,500	1,013,500	1,013,500
112	OVERTIME	73,496	136,914	74,900	159,700	81,100	81,100	81,100
118	COMPENSATED ABSENCES	(1,643)	13,274	-	13,280	13,300	13,300	13,300
119	AMERICAN RESCUE PREMIUM PAY	25,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	53,514	67,305	77,500	70,660	83,900	83,900	83,900
142	HEALTH INSURANCE	171,208	224,420	320,600	215,330	290,000	290,000	290,000
143	RETIREMENT/PENSION	82,932	89,651	91,500	93,540	136,500	136,500	136,500
144	457B MATCH	261	261	300	260	300	300	300
145	OTHER INSURANCE	3,812	5,303	6,800	4,690	7,400	7,400	7,400
146	WORKER'S COMPENSATION	37,520	43,410	38,600	41,000	8,600	8,600	8,600
147	UNEMPLOYMENT INSURANCE	65	-	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	9,300	7,419	10,500	7,470	10,500	10,500	10,500
175	ADMINISTRATIVE FEES/BONDS	-	-	400	-	600	600	600
190	EMPLOYMENT TESTING	1,070	2,062	600	2,400	1,200	1,200	1,200
191	IMMUNIZATION	-	365	500	370	500	500	500
200	STATE FEES	12,285	30,159	12,300	22,350	12,300	12,300	12,300
211	POSTAGE	280	453	300	640	300	300	300
235	MEMBERSHIP/REGISTRATION FEES	550	500	800	870	800	800	800
236	ADVERTISING / PROMO	3,012	4	100	-	500	500	500
241	UTILITY SERVICES	994,211	1,094,662	1,010,500	1,078,740	1,011,000	1,011,000	1,011,000
245	TELEPHONE SERVICES	3,951	3,367	2,500	3,410	2,500	2,500	2,500
254	ARCHITECTURAL/ENGINEERING	2,990	2,295	2,000	2,300	2,000	2,000	2,000
261	REPAIR & MAINTENANCE/VEHICLES	15,512	29,584	15,000	15,320	15,000	15,000	15,000
262	REPAIR & MAINTENANCE/LIFT STATIONS	19,590	51,345	54,000	46,690	51,300	51,300	51,300
269	OTHER REPAIR & MAINTENANCE	98,916	360,508	124,000	392,060	190,200	125,000	125,000
289	TRAVEL	-	764	6,100	6,100	3,000	3,000	3,000
290	CONTRACTUAL SERVICES	708,490	792,310	636,900	949,470	665,000	665,000	665,000
320	OPERATING SUPPLIES	83,373	115,047	45,000	117,450	45,000	45,000	45,000
321	CHEMICAL SUPPLIES	280,348	241,534	275,000	298,800	300,000	300,000	300,000
322	LAB SUPPLIES	47,779	64,105	33,000	59,530	48,100	48,100	48,100
323	CHLORINE SUPPLIES	13,244	32,365	13,500	39,030	19,600	19,600	19,600
324	DEWATERING SUPPLIES	4,248	-	5,000	-	5,000	5,000	5,000
326	CLOTHING AND UNIFORMS	8,905	13,221	13,000	15,880	15,000	15,000	15,000
327	JANITORIAL SUPPLIES	1,860	1,520	2,000	1,020	2,000	2,000	2,000
331	GAS, OIL & FUEL	11,607	19,059	15,000	19,540	19,000	19,000	19,000
339	PUMP OIL	4,965	-	200	-	200	200	200
511	BUILDING INSURANCE	26,881	33,344	36,000	36,000	79,200	79,200	79,200
512	VEHICLE INSURANCE	5,910	4,500	5,900	5,900	5,900	5,900	5,900
513	LIABILITY INSURANCE	32,500	32,500	32,500	32,500	24,600	24,600	24,600
540	DEPRECIATION	2,992,402	3,348,396	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
630	DEBT SERVICE - PRINCIPAL	-	-	1,338,944	1,338,944	1,288,900	1,288,900	1,288,900
633	DEBT SERVICE INTEREST-2003A	-	-	-	-	552,832	552,832	552,832
635	STATE REVOLVING INTEREST 234	43,720	40,079	36,359	36,359	-	-	-
636	STATE REVOLVING INTEREST 258	4,476	4,140	3,816	3,816	-	-	-
637	STATE REVOLVING INTEREST 2015 B	2,328	2,244	2,172	2,172	-	-	-
638	BOND PRINCIPAL 2019	-	-	72,216	72,216	-	-	-
639	BOND INTEREST 2019	47,448	(258,065)	44,904	44,904	-	-	-
640	STATE REVOLVING INTEREST 438	88,846	277,522	311,748	311,748	-	-	-
641	STATE REVOLVING INTEREST 231	-	12,250	22,044	22,044	-	-	-
799	SUNDRY	517	9,953	1,700	1,470	1,700	1,700	1,700
940	PURCHASE OF CAPITAL ASSETS	-	-	7,949,800	8,817,269	3,789,800	3,789,800	3,789,800
TOTAL WASTE WTR TREATMENT PLANT		6,649,596	7,726,663	15,894,818	17,481,751	12,011,247	11,946,047	11,946,047

WATER & WASTE WATER MAINTENANCE

PURPOSE STATEMENT

THE WATER & WASTEWATER MAINTENANCE DEPARTMENT MAINTAINS THE TOWN'S WATER DISTRIBUTION SYSTEM, WASTEWATER COLLECTION SYSTEM, AND RECLAIMED WATER SYSTEM. THE PURPOSE IS TO ADHERE TO ALL REGULATORY COMPLIANCE WHILE CONTINUING TO UPGRADE THE SYSTEM AND PROVIDE THE BEST VALUE TO OUR CUSTOMERS IN THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

COMPLETION OF THE OLIVE BRANCH SEWER MAIN EXTENSION PROJECT. INFLOW AND INFILTRATION CONSTRUCTION PROJECT. WATER AND SEWER EXTENSIONS WITH THE SPRINGHILL ROAD AND GENIE LANE ROAD PROJECTS. IMPLEMENTATION OF SYSTEM LEAK SENSORS FOR INCREASED CONTROL OVER WATER LOSSES.

PERFORMANCE MEASURES

	Fiscal Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
PERCENT OF UNACCOUNTED FOR WATER	16.70%	12.30%	13.74%	22.16%	26.29%
DISTRIBUTION OF WATER SAMPLES REPORTED SAFE	99.86%	99.86%	100.00%	100.00%	100.00%

* All Performance Measures are based on fiscal year data.

WORKLOAD INDICATOR

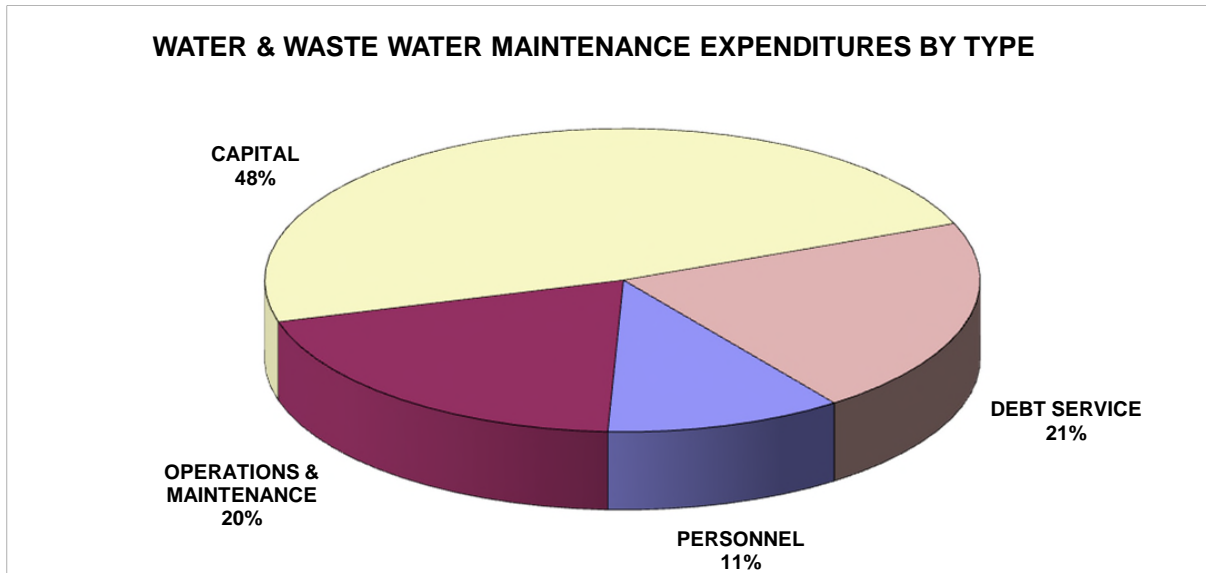
	Fiscal Year				
	2018	2019	2020	2021	2022
WATER CUSTOMERS	14,724	14,738	15,080	15,421	15,629
WORK ORDERS	9,644**	16,994	18,305	22,071	16,968
MILES OF WATER MAINS*	251	254	257	264	270
SEWER CUSTOMERS	15,446	15,911	16,520	17,355	17,783

All Workload Indicators are based on fiscal year data. * Miles of water mains obtained from GIS mapping records.

**Previous billing system does less workorders per task

WATER & WASTE WATER MAINTENANCE

PERSONNEL		Fiscal Year				
		19-20	20-21	21-22	22-23	23-24
STATUS	POSITION					
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	ASSISTANT DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	CONSTRUCTION INSPECTOR	2	2	1	3	3
F	CROSS CONNECTION COORDINATOR	1	1	1	1	1
F	CROSS CONNECTION TECHNICIAN	1	1	2	1	1
F	GIS ADMINISTRATOR	0	0	0	0	1
F	GIS TECHNICIAN	1	1	1	1	0
F	SEWER CREW LEADER	1	1	1	1	1
F	LEAD UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	UTILITY FIELD REPRESENTATIVE SUPR.	1	1	1	1	1
F	UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	WATER/SEWER SUPERVISOR	1	1	1	1	1
F	WATER/SEWER ASSISTANT SUPERVISOR	1	1	1	1	1
F	WATER/SEWER TECHNICIAN (I - II)	6	6	6	6	6
TOTAL POSITIONS		18.0	18.0	18.0	19.0	19.0
FTE		18.0	18.0	18.0	19.0	19.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	1,073,485	1,029,954	1,683,300	1,382,668	1,687,000	1,687,000	1,687,000
OPERATIONS & MAINTENANCE	2,800,684	3,169,891	2,464,798	3,511,810	3,132,783	3,132,783	3,132,783
CAPITAL	-	-	10,109,100	8,284,829	7,626,800	7,626,800	7,626,800
DEBT SERVICE	243,382	358,764	3,177,585	3,177,585	3,327,081	3,327,081	3,327,081

WATER & WASTE WATER MAINTENANCE

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
413-52300								
111	SALARIES	825,525	822,445	1,050,600	881,138	1,072,600	1,072,600	1,072,600
112	OVERTIME	64,524	52,458	56,300	69,860	53,500	53,500	53,500
117	CAPITALIZED LABOR	(231,594)	(258,435)	-	-	-	-	-
118	COMPENSATED ABSENCES	(2,316)	-	-	-	-	-	-
119	AMERICAN RESCUE PREMIUM PAY	24,000	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	67,180	64,691	84,900	68,700	86,300	86,300	86,300
142	HEALTH INSURANCE	190,224	209,424	343,400	221,590	303,200	303,200	303,200
143	RETIREMENT/PENSION	50,613	48,952	59,000	49,630	94,600	94,600	94,600
145	OTHER INSURANCE	4,890	5,548	7,600	5,140	7,800	7,800	7,800
146	WORKER'S COMPENSATION	72,520	73,730	72,000	72,850	59,500	59,500	59,500
148	EDUCATION & TRAINING	6,461	7,866	8,500	10,470	8,500	8,500	8,500
190	EMPLOYMENT TESTING	1,458	2,598	700	2,610	700	700	700
191	IMMUNIZATION	-	677	300	680	300	300	300
211	POSTAGE	46,665	48,894	47,000	51,490	46,500	46,500	46,500
220	PRINTING & DUPLICATION	19,288	22,964	20,500	22,910	20,500	20,500	20,500
235	MEMBERSHIP/REGISTRATION FEES	9,778	10,659	12,500	9,260	12,500	12,500	12,500
237	ADVERTISING/LEGAL	213	472	500	530	300	300	300
241	UTILITY SERVICES	13,186	14,378	13,400	14,560	14,500	14,500	14,500
245	TELEPHONE SERVICES	13,503	14,177	8,500	14,620	8,500	8,500	8,500
252	LEGAL SERVICES	45,976	20,179	25,500	-	10,000	10,000	10,000
253	AUDIT SERVICES	9,383	8,260	9,300	9,050	8,700	8,700	8,700
254	ARCHITECTURAL/ENGINEERING	34,503	17,856	16,000	10,430	16,000	16,000	16,000
261	REPAIR & MAINTENANCE/VEHICLES	52,002	35,721	35,800	18,530	35,800	35,800	35,800
262	SEWER REHABILITATION	-	-	1,500	-	500	500	500
269	OTHER REPAIR & MAINTENANCE	133,581	939,032	60,000	925,900	60,000	60,000	60,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,634	4,819	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	-	-	2,100	2,100	1,400	1,400	1,400
290	CONTRACTUAL SERVICES	244,869	389,293	212,100	513,300	528,900	528,900	528,900
310	OFFICE SUPPLIES	2,450	4,996	3,000	8,550	3,500	3,500	3,500
320	OPERATING SUPPLIES	66,447	16,857	20,000	20,340	13,000	13,000	13,000
326	CLOTHING AND UNIFORMS	9,968	9,915	11,000	11,610	15,000	15,000	15,000
331	GAS, OIL & FUEL	23,690	33,762	26,000	34,710	30,000	30,000	30,000
341	TOOLS	10,374	11,342	6,600	11,510	6,600	6,600	6,600
351	INVENTORY PURCHASES	596	-	255,000	140,302	307,000	307,000	307,000
511	BUILDING INSURANCE	758	973	1,000	1,000	1,200	1,200	1,200
512	VEHICLE INSURANCE	7,880	6,000	7,900	7,900	8,400	8,400	8,400
513	LIABILITY INSURANCE	25,000	25,000	25,000	25,000	60,100	60,100	60,100
592	PAYMENTS IN LIEU OF TAXES	518,237	520,179	614,856	614,856	565,793	565,793	565,793
593	SUPPORT SERVICES/GENERAL FUND	873,258	995,236	1,019,342	1,019,342	1,318,090	1,318,090	1,318,090
628	DEBT SERVICE - PRINCIPAL	-	-	2,801,002	2,801,002	3,069,573	3,069,573	3,069,573
633	2017 REFUNDING BOND INTEREST	243,382	358,764	376,583	376,583	257,509	257,509	257,509
750	SAFETY	2,336	2,536	3,600	2,550	3,200	3,200	3,200
799	SUNDRY	677	2,446	2,000	2,730	2,000	2,000	2,000
825	BAD DEBT	25,396	13,945	-	13,930	30,000	30,000	30,000
850	LOSS ON DISPOSAL OF ASSETS	606,036	-	-	-	-	-	-
940	PURCHASE OF CAPITAL ASSETS	-	-	10,109,100	8,284,829	7,626,800	7,626,800	7,626,800
TOTAL WATER & WASTE WATER MAINT.		4,117,551	4,558,609	17,434,783	16,356,892	15,773,664	15,773,664	15,773,664

NATURAL GAS

DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
METERED GAS SALES-RESIDENTIAL	3,313,082	4,783,351	3,720,800	4,425,000	4,700,000	4,775,000	4,775,000
METERED GAS SALES-COMMERCIAL	4,553,408	7,477,892	4,800,000	7,900,000	7,100,000	7,100,000	7,100,000
METERED GAS SALES-INDUSTRIAL	3,749,037	6,138,628	4,250,000	8,900,000	6,400,000	6,400,000	6,400,000
FORFEITED PENALTIES	79,881	106,389	81,000	108,939	25,000	25,000	25,000
LESS: BAD DEBT (EXPENSE)	(29)	(70,728)	-	(70,760)	(100)	(100)	(100)
OTHER	57,939	44,896	52,500	40,511	47,900	47,900	47,900
TOTAL OPERATING REVENUE	11,753,318	18,480,428	12,904,300	21,303,690	18,272,800	18,347,800	18,347,800
PERSONNEL	1,251,825	1,339,688	1,757,000	1,684,323	1,798,500	1,797,200	1,797,200
OPERATIONS & MAINTENANCE	1,134,573	1,397,440	1,488,465	1,780,386	1,979,705	1,954,705	1,954,705
DEPRECIATION	1,186,417	1,240,606	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
NATURAL GAS FOR RESALE	8,284,119	14,614,432	8,443,000	16,613,640	13,375,000	13,375,000	13,375,000
TOTAL OPERATING EXPENSES	11,856,934	18,592,166	12,883,465	21,273,349	18,348,205	18,321,905	18,321,905
OPERATING INCOME (LOSS)	(103,616)	(111,738)	20,835	30,341	(75,405)	25,895	25,895
INTEREST INCOME	7,927	13,297	9,000	7,200	50,000	50,000	50,000
GRANT REVENUE	25,500	-	-	-	-	-	-
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	3,001	2,701	2,000	-	2,000	2,000	2,000
NON OPERATING REVENUES / (EXPENSES)	36,428	15,998	11,000	7,200	52,000	52,000	52,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	(67,188)	(95,740)	31,835	37,541	(23,405)	77,895	77,895
KEY INDICATORS							
CAPITAL CONTRIBUTIONS-TAP FEES	170,769	180,994	175,000	205,043	150,000	150,000	150,000
TRANSFERS OUT-IN LIEU OF TAX	(192,879)	(211,172)	(206,190)	(206,190)	(192,850)	(192,850)	(192,850)
CHANGE IN NET POSITION	(89,298)	(125,918)	645	36,394	(66,255)	35,045	35,045
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	1,186,417	1,240,606	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
CASH RECEIVED FROM DEPOSITS	28,643	28,643	-	-	-	-	-
PAYABLES	560,152	560,152	-	-	-	-	-
LESS: MISC ADJ	-	-	-	-	-	-	-
ACCOUNTS RECEIVABLE	(800,068)	(800,068)	-	-	-	-	-
CAPITAL PROJECTS	1,148,151	1,148,151	(1,074,500)	(1,517,507)	(747,400)	(747,400)	(747,400)
NET INCREASE (DECREASE) IN CASH	2,033,997	2,051,566	121,145	(286,113)	381,345	482,645	482,645

NATURAL GAS

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
415	REVENUE							
36007	MISC REVENUE PAYROLL	12	-	-	-	-	-	-
36100	INTEREST EARNED CHECKING	7,927	13,297	9,000	7,200	50,000	50,000	50,000
36910	AMERICAN RESCUE GRANT	25,500	-	-	-	-	-	-
36950	BAD DEBT COLLECTION	-	-	-	-	700	700	700
37191	FORFEITED PENALTIES	79,881	106,389	81,000	108,939	25,000	25,000	25,000
37195	INSTALLATION CHARGES	49,110	40,950	44,000	33,420	43,200	43,200	43,200
37199	MISCELLANEOUS	8,817	3,946	8,500	7,091	4,000	4,000	4,000
37200	SURPLUS SALES	3,001	2,701	2,000	-	2,000	2,000	2,000
37411	METERED GAS SALES-RESIDENTIAL	3,313,082	4,783,351	3,720,800	4,425,000	4,700,000	4,775,000	4,775,000
37412	METERED GAS SALES-COMMERCIAL	4,553,408	7,477,892	4,800,000	7,900,000	7,100,000	7,100,000	7,100,000
37413	METERED GAS SALES-INDUSTRIAL	3,749,037	6,138,628	4,250,000	8,900,000	6,400,000	6,400,000	6,400,000
37496	GAS TAP FEES	170,769	180,994	175,000	205,043	150,000	150,000	150,000
	TOTAL REVENUES	11,960,544	18,748,148	13,090,300	21,586,693	18,474,900	18,549,900	18,549,900

NATURAL GAS

PURPOSE STATEMENT

THE NATURAL GAS DEPARTMENT PROVIDES SERVICE TO THE CITIZENS OF SMYRNA, LAVERGNE AND PORTIONS OF THE OUTLYING AREA. THIS SERVICE INCLUDES THE INSTALLATION AND MAINTENANCE OF INFRASTRUCTURE, STATE REGULATORY COMPLIANCE AND ACQUISITION OF GAS SUPPLY. THE PURPOSE IS TO PROVIDE THE BEST ENERGY VALUE IN THE STATE OF TENNESSEE FOR OUR CITIZENS.

MAJOR HIGHLIGHTS

THE EXTENSION OF A HIGH PRESSURE GAS MAIN WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PARKWAY TO I-840. CONTROL OF OPERATING AND CAPITAL EXPENDITURES. CONTINUE TO MEET OR EXCEED STATE REGULATORY STANDARDS FOR THE SAFETY OF OUR COMMUNITY.

PERFORMANCE MEASURES

	Fiscal Year				
	2018	2019	2020	2021	2022
EFFICIENCY					
ODOR CALLS ANSWERED WITHIN 20 MIN.	96%	94%	96%	98%	99%
SERVICES RUN WITHIN 5 DAYS	100%	100%	100%	100%	100%
OPERATING COST PER DTH	\$1.27	\$1.54	\$1.52	\$1.55	\$1.72
OPERATING COST PER CUSTOMER	\$28.18	\$28.34	\$27.70	\$30.19	\$32.19
UNACCOUNTED FOR GAS	0.00%	0.00%	0.00%	1.97%	41.00%

* All Performance Measures based on fiscal year data.

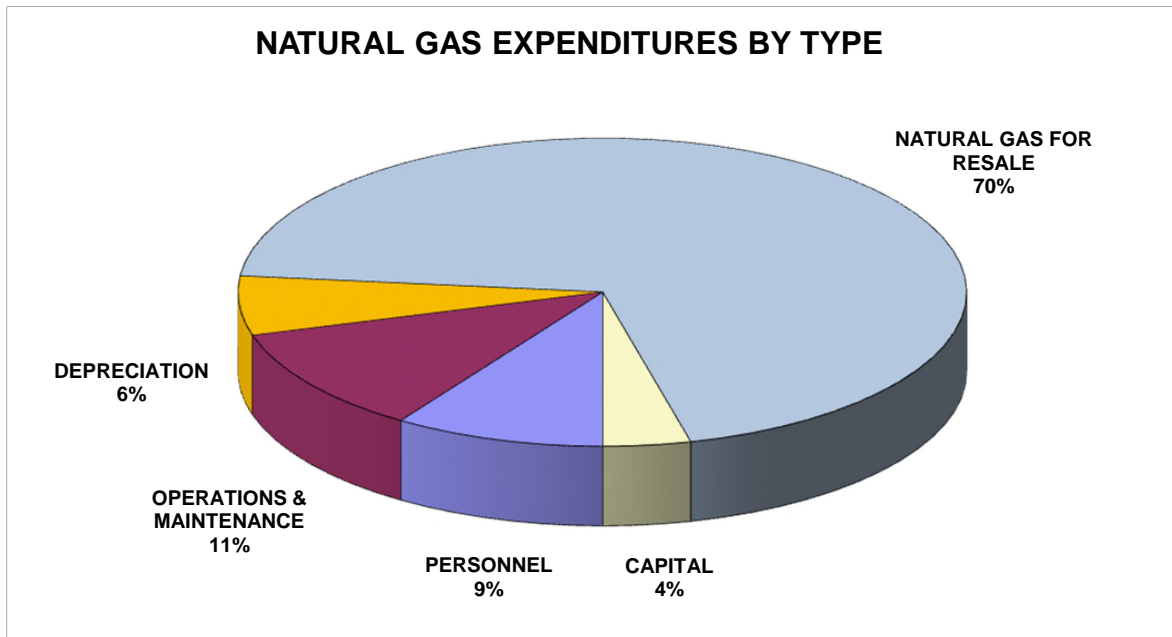
WORKLOAD INDICATOR

	Fiscal Year				
	2018	2019	2020	2021	2022
GAS CUSTOMERS	10,769	11,057	11,390	11,592	11,664
MILES OF MAIN*	281	285	286	293	296.01
NUMBER OF SERVICE	10,625	10,953	11,020	11,326	11,512
NUMBER OF WORKORDERS**	5,156	6,616	7,686	8,573	7,531

* Miles of gas main obtained from GIS mapping records. All Workload Indicators based on fiscal year data.
**New billing system does less workorders per task

NATURAL GAS

PERSONNEL		Fiscal Year				
STATUS	POSITION	19-20	20-21	21-22	22-23	23-24
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	ASSISTANT DIRECTOR OF UTIL	0.5	0.5	0.5	0.5	0.5
F	OFFICE SUPERVISOR	0	0	0	0	1
F	OFFICE COORDINATOR	1	1	1	1	0
F	CUSTOMER SERVICE SUPV	1	1	1	1	0
F	UTILITIES BILLING CLERK	1	1	1	1	1
F	CUSTOMER SERVICE REP	2	2	2	2	3
F	UTILITIES PROJECT ENGINEER	1	1	1	1	1
F	GIS ANALYST	1	1	1	1	1
F	GAS SUPERVISOR	1	1	1	1	1
F	GAS CREW LEADER	1	1	1	1	1
F	GAS TECHNICIAN (I - II)	5	5	5	5	5
F	MEASUREMENT TECHNICIAN (I - II)	2	2	2	2	2
F	SAFETY COORDINATOR	1	1	1	1	1
TOTAL POSITIONS		18.0	18.0	18.0	18.0	18.0
FTE		18.0	18.0	18.0	18.0	18.0



DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
PERSONNEL	1,251,825	1,339,688	1,757,000	1,684,323	1,798,500	1,797,200	1,797,200
OPERATIONS & MAINTENANCE	1,327,481	1,679,340	1,694,655	2,057,336	2,172,655	2,147,655	2,147,655
DEPRECIATION	1,186,417	1,240,606	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
NATURAL GAS FOR RESALE	8,284,119	14,614,432	8,443,000	16,613,640	13,375,000	13,375,000	13,375,000
CAPITAL	-	-	1,074,500	1,517,507	747,400	747,400	747,400

NATURAL GAS

ACCT	DESCRIPTION	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 AMENDED	2022-2023 ESTIMATED	2023-2024 REQUESTED	2023-2024 RECOMMEND	2023-2024 ADOPTED
415-52419								
111	SALARIES	966,013	1,034,644	1,127,300	1,130,013	1,187,000	1,187,000	1,187,000
112	OVERTIME	11,096	13,921	14,100	17,020	14,600	14,600	14,600
117	CAPITALIZED LABOR	(172,893)	(242,132)	-	-	-	-	-
118	COMPENSATED ABSENCES	23,183	13,943	23,200	23,200	14,000	14,000	14,000
119	AMERICAN RESCUE PREMIUM PAY	25,500	-	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	72,844	76,428	87,400	79,560	92,000	92,000	92,000
142	HEALTH INSURANCE	253,500	307,807	366,400	303,790	318,200	318,200	318,200
143	RETIREMENT/PENSION	42,069	101,376	106,200	100,530	137,300	137,300	137,300
144	457B MATCH	261	167	300	40	100	100	100
145	OTHER INSURANCE	7,329	7,806	8,000	7,430	8,400	8,400	8,400
146	WORKER'S COMPENSATION	17,900	19,300	17,200	18,250	19,900	19,900	19,900
148	EMPLOYEE EDUCATION & TRAINING	3,507	4,604	5,700	2,220	5,500	4,200	4,200
190	EMPLOYEE TESTING	1,516	1,461	1,000	1,900	1,300	1,300	1,300
191	IMMUNIZATION	-	363	200	370	200	200	200
211	POSTAGE	46,747	48,591	45,500	51,120	45,000	45,000	45,000
220	PRINTING & DUPLICATION	19,015	24,678	20,000	24,770	19,800	19,800	19,800
235	MEMBERSHIP/REGISTRATION FEES	38,605	37,214	38,000	27,190	38,000	38,000	38,000
236	ADVERTISING & PROMOTIONS	36,385	82,852	55,000	82,630	59,000	59,000	59,000
237	ADVERTISING/LEGAL	384	8	300	-	200	200	200
241	UTILITY SERVICES	24,188	29,018	20,000	141,800	29,000	29,000	29,000
245	TELEPHONE SERVICES	19,357	18,976	13,000	18,120	13,000	13,000	13,000
252	LEGAL SERVICES	11,966	77,807	31,000	59,210	25,000	25,000	25,000
253	AUDIT SERVICES	6,967	5,679	6,700	6,350	6,300	6,300	6,300
254	ARCHITECTURAL/ENGINEERING	-	-	500	-	500	500	500
259	OTHER PROFESSIONAL SERVICES	15,352	-	15,300	9,656	15,300	15,300	15,300
261	REPAIR & MAINTENANCE/VEHICLES	37,367	37,470	33,000	27,120	34,300	34,300	34,300
269	OTHER REPAIR & MAINTENANCE	74,627	73,075	78,000	74,890	75,000	75,000	75,000
289	TRAVEL	-	161	2,400	2,400	2,600	2,600	2,600
290	CONTRACTUAL SERVICES	110,708	191,288	114,800	306,120	327,500	327,500	327,500
310	OFFICE SUPPLIES	5,629	4,951	5,200	4,020	5,100	5,100	5,100
320	OPERATING SUPPLIES	54,220	34,948	48,000	39,270	43,000	43,000	43,000
326	CLOTHING AND UNIFORMS	5,661	6,653	8,400	9,740	9,500	9,500	9,500
331	GAS, OIL & FUEL	20,286	39,239	25,000	42,700	35,000	35,000	35,000
341	TOOLS	5,469	1,473	5,300	7,590	5,300	5,300	5,300
350	NATURAL GAS FOR RESALE	8,284,119	14,614,432	8,443,000	16,613,640	13,375,000	13,375,000	13,375,000
351	INVENTORY PURCHASES	-	-	237,000	156,565	300,000	275,000	275,000
511	BUILDING INSURANCE	1,272	1,555	1,700	1,700	1,800	1,800	1,800
512	VEHICLE INSURANCE	7,880	6,490	7,900	7,900	7,400	7,400	7,400
513	LIABILITY INSURANCE	17,637	21,977	17,600	17,600	39,100	39,100	39,100
540	DEPRECIATION	1,186,417	1,240,606	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
592	PAYMENTS IN LIEU OF TAXES	192,879	211,172	206,190	206,190	192,850	192,850	192,850
593	SUPPORT SERVICES/GENERAL FUND	566,586	639,442	648,465	648,465	830,705	830,705	830,705
750	SAFETY	2,214	3,046	3,200	2,380	2,800	2,800	2,800
798	VISA/MC CHARGE FEES	4,708	4,706	4,700	4,660	5,000	5,000	5,000
799	SUNDRY	1,343	6,143	2,500	6,420	4,500	4,500	4,500
825	BAD DEBT	29	70,728	-	70,760	100	100	100
940	PURCHASE OF CAPITAL ASSETS	-	-	1,074,500	1,517,507	747,400	747,400	747,400
TOTAL NATURAL GAS		12,049,842	18,874,066	14,164,155	23,067,806	19,288,555	19,262,255	19,262,255

CAPITAL IMPROVEMENTS PLAN



CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
LEGISLATIVE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$8,000	\$0	\$8,000	\$0	\$0	\$0
Sub total Legislative		\$0	\$8,000	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$8,000	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Legislative		\$0	\$0	\$0	\$0	\$0
JUDICIAL	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$34,630	\$8,100	\$9,475	\$5,685	\$5,685	\$5,685
EQUIPMENT - AUDIO SYSTEM	\$10,000	\$0	\$10,000	\$0	\$0	\$0
EQUIPMENT - METAL DETECTOR	\$5,000	\$0	\$0	\$0	\$5,000	\$0
EQUIPMENT - VIDEO RECORDER	\$15,000	\$0	\$15,000	\$0	\$0	\$0
IMPROVEMENTS - BUILDING	\$37,000	\$22,000	\$15,000	\$0	\$0	\$0
IMPROVEMENTS - OFFICE FURNITURE	\$6,000	\$0	\$6,000	\$0	\$0	\$0
Sub total Judicial		\$30,100	\$55,475	\$5,685	\$10,685	\$5,685
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$30,100	\$55,475	\$5,685	\$10,685	\$5,685
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Judicial		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GENERAL SESSIONS	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$22,170	\$10,800	\$11,370	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0					

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PROBATION	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$5,685	\$0	\$0	\$5,685	\$0	\$0
IMPROVEMENTS - OFFICE - PASS THRU WINDOW	\$1,000	\$0	\$0	\$0	\$1,000	\$0

Sub total Probation	\$0	\$0	\$5,685	\$1,000	\$0
----------------------------	------------	------------	----------------	----------------	------------

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$0	\$5,685	\$1,000	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Probation	\$0	\$0	\$0	\$0	\$0
--	------------	------------	------------	------------	------------

INFORMATION SERVICES	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$35,930	\$9,400	\$5,685	\$5,685	\$7,580	\$7,580
EQUIPMENT - INFRASTRUCTURE INVESTMENTS	\$1,042,500	\$92,500	\$250,000	\$25,000	\$25,000	\$650,000
EQUIPMENT - MISC (UNDER \$4000)	\$20,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000
EQUIPMENT - NETWORK INVESTMENTS	\$251,000	\$111,000	\$35,000	\$35,000	\$35,000	\$35,000
EQUIPMENT - SECURITY INVESTMENTS	\$90,000	\$0	\$30,000	\$15,000	\$15,000	\$30,000
IMPROVEMENTS - OFFICE RENOVATIONS	\$5,000	\$0	\$5,000			

Sub total Information Services	\$212,900	\$330,685	\$85,685	\$87,580	\$727,580
---------------------------------------	------------------	------------------	-----------------	-----------------	------------------

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$212,900	\$330,685	\$85,685	\$87,580	\$727,580
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Information Services	\$0	\$0	\$0	\$0	\$0
---	------------	------------	------------	------------	------------

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PLANNING/CODES	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$43,395	\$3,600	\$7,580	\$5,685	\$13,265	\$13,265
PROJECT - MAJOR THOROUGHFARE/BIKE-PED PLAN UPDATE	\$125,000	\$125,000	\$0	\$0	\$0	\$0
VEHICLES	\$21,656	\$0	\$21,656	\$0	\$0	\$0

Sub total Planning/Codes	\$128,600	\$29,236	\$5,685	\$13,265	\$13,265
---------------------------------	------------------	-----------------	----------------	-----------------	-----------------

Funding Source:	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$128,600	\$29,236	\$5,685	\$13,265	\$13,265
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Planning/Codes	\$0	\$0	\$0	\$0	\$0
---	------------	------------	------------	------------	------------

PUBLIC WORKS	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$9,380	\$1,800	\$1,895	\$1,895	\$1,895	\$1,895
COMPUTER ITEMS - SOFTWARE	\$120,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000
EQUIPMENT - MISC (UNDER \$4000)	\$2,000	\$0	\$2,000	\$0	\$0	\$0
EQUIPMENT - TRAFFIC - SIGNAL IMPROVEMENTS	\$283,500	\$123,500	\$60,000	\$30,000	\$35,000	\$35,000
IMPROVEMENTS - CEMETERY	\$150,000	\$150,000				

Sub total Public Works	\$275,300	\$93,895	\$61,895	\$66,895	\$66,895
-------------------------------	------------------	-----------------	-----------------	-----------------	-----------------

Funding Source:	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$275,300	\$93,895	\$61,895	\$66,895	\$66,895
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Public Works	\$0	\$0	\$0	\$0	\$0
---	------------	------------	------------	------------	------------

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
BUILDING & GROUNDS	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
BUILDING IMPROVEMENTS - ADA SELF EVALUATION	\$170,000	\$40,000	\$30,000	\$30,000	\$35,000	\$35,000
BUILDING IMPROVEMENTS - NEW LIGHTING	\$10,000	\$0	\$2,500	\$2,500	\$2,500	\$2,500
BUILDING IMPROVEMENTS - SHOP IMPROVEMENTS	\$120,000	\$60,000	\$60,000	\$0	\$0	\$0
BUILDING IMPROVEMENTS - TOWN HALL HVAC	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS - MISC (UNDER \$4000)	\$10,500	\$2,500	\$4,000	\$4,000	\$0	\$0
EQUIPMENT - BATTERY BACKUPS	\$114,000	\$0	\$36,000	\$38,000	\$20,000	\$20,000
EQUIPMENT - CHRISTMAS LIGHTS	\$107,700	\$47,700	\$30,000	\$30,000	\$0	\$0
EQUIPMENT - LARGE TOOLS	\$10,000	\$0	\$2,500	\$2,500	\$2,500	\$2,500
EQUIPMENT - LED TRAFFIC LIGHTS	\$92,000	\$0	\$20,000	\$22,000	\$24,000	\$26,000
EQUIPMENT - MISC (UNDER \$4000)	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
EQUIPMENT - NEW SIGNAL HEADS 10@ 650	\$6,000	\$0	\$0	\$3,000	\$0	\$3,000
EQUIPMENT - PEDESTRIAN SIGNALS	\$60,000	\$60,000				
EQUIPMENT - TRAFFIC CAMERA OR FIBER-OPTIC CONTROL	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
STEEL POLES/ARMS @ ENON SPGS/CHEV CHASE	\$60,000	\$0	\$0	\$0	\$60,000	\$0
STEEL POLES/ARMS @ KEN PILKERTON /41-70	\$380,000	\$0	\$0	\$0	\$0	\$380,000
STEEL POLES/ARMS @ LOWRY/KEN PILKERTON	\$220,000	\$0	\$0	\$220,000	\$0	\$0
VEHICLES - TRUCK	\$60,000	\$0	\$20,000	\$20,000	\$20,000	\$0
VEHICLES - VAN	\$80,000	\$50,000	\$0	\$30,000	\$0	\$0
Sub total Building & Grounds		\$270,200	\$244,000	\$441,000	\$203,000	\$508,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$270,200	\$244,000	\$441,000	\$203,000	\$508,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Building & Grounds		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
ADMINISTRATION	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$33,240	\$10,500	\$9,475	\$13,265	\$0	\$0
EQUIPMENT - CABLE TV	\$90,000	\$0	\$40,000	\$30,000	\$20,000	\$0
EQUIPMENT - MISC (UNDER \$4,000)	\$25,000	\$0	\$5,000	\$10,000	\$5,000	\$5,000
PROJECT - WEBSITE IMPROVEMENTS	\$40,000	\$40,000				
Sub total Administration		\$50,500	\$54,475	\$53,265	\$25,000	\$5,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$50,500	\$54,475	\$53,265	\$25,000	\$5,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Administration		\$0	\$0	\$0	\$0	\$0
FINANCE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$30,000	\$0	\$10,000	\$5,000	\$10,000	\$5,000
COMPUTER ITEMS - MISC (UNDER \$4000)	\$26,070	\$6,700	\$11,370	\$0	\$4,000	\$4,000
IMPROVEMENTS - OFFICE RENOVATIONS	\$5,000	\$0	\$2,500	\$2,500	\$0	\$0
Sub total Finance		\$6,700	\$23,870	\$7,500	\$14,000	\$9,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$6,700	\$23,870	\$7,500	\$14,000	\$9,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Finance		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TREASURY	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$18,950	\$0	\$7,580	\$3,790	\$3,790	\$3,790
EQUIPMENT - MISC (UNDER \$4,000 EACH)	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000
Sub total Treasury		\$0	\$8,580	\$4,790	\$4,790	\$4,790
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$8,580	\$4,790	\$4,790	\$4,790
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Treasury		\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$25,045	\$4,200	\$3,790	\$1,895	\$7,580	\$7,580
PROJECTS - WELLNESS PROGRAM	\$48,000	\$0	\$12,000	\$12,000	\$12,000	\$12,000
Sub total Human Resources		\$4,200	\$15,790	\$13,895	\$19,580	\$19,580
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$4,200	\$15,790	\$13,895	\$19,580	\$19,580
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
INSURANCE FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Human Resources		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
POLICE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$297,240	\$85,000	\$26,530	\$87,170	\$49,270	\$49,270
EQUIPMENT - BODY CAMERAS	\$36,600	\$3,000	\$8,400	\$8,400	\$8,400	\$8,400
EQUIPMENT - DRUG FUND	\$10,600	\$10,600				
EQUIPMENT - EQUIPMENT (IMPACT)	\$22,700	\$22,700	\$0	\$0	\$0	\$0
EQUIPMENT - FIREARMS - PATROL RIFLES	\$21,000	\$3,000	\$4,500	\$4,500	\$4,500	\$4,500
EQUIPMENT - HAND HELD RADIOS	\$120,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000
EQUIPMENT - MISC (UNDER \$4,000)	\$48,968	\$34,700	\$4,756	\$4,756	\$4,756	\$0
EQUIPMENT - POLICE VESTS	\$206,300	\$0	\$85,000	\$28,000	\$39,300	\$54,000
EQUIPMENT - RADAR UNITS	\$72,800	\$0	\$18,200	\$18,200	\$18,200	\$18,200
EQUIPMENT - RADIO & COMMUNICATION IMPROVEMENTS	\$47,100	\$47,100	\$0	\$0	\$0	\$0
EQUIPMENT - SERVER UPGRADES	\$27,300	\$27,300	\$0	\$0	\$0	\$0
EQUIPMENT - SWAT	\$101,400	\$101,400	\$0	\$0	\$0	\$0
EQUIPMENT - TRAFFIC UNIT (OVER \$4000)	\$16,000	\$16,000	\$0	\$0	\$0	\$0
EQUIPMENT - TRAFFIC UNIT (UNDER \$4000)	\$1,900	\$1,900	\$0	\$0	\$0	\$0
IMPROVEMENTS - BUILDING RENOVATIONS	\$324,800	\$324,800	\$0	\$0	\$0	\$0
IMPROVEMENTS - FIRING RANGE	\$502,000	\$2,000	\$500,000	\$0	\$0	\$0
VEHICLES - CAR CAMERAS	\$145,600	\$0	\$36,400	\$36,400	\$36,400	\$36,400
VEHICLES - PURSUIT CARS - GEN FUND	\$1,982,750	\$546,700	\$456,925	\$587,475	\$195,825	\$195,825
VEHICLES - TRANSIT VAN	\$59,200	\$59,200	\$0	\$0	\$0	\$0
VEHICLES - UNMARKED	\$205,812	\$101,300	\$0	\$69,008	\$35,504	\$0
VEHICLES - VEHICLE EQUIPMENT	\$5,500	\$5,500	\$0	\$0	\$0	\$0
Sub total Police		\$1,392,200	\$1,170,711	\$873,909	\$422,155	\$396,595
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$1,118,900	\$1,170,711	\$873,909	\$422,155	\$396,595
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
DRUG FUND		\$10,600	\$0	\$0	\$0	\$0
IMPACT FEES		\$262,700	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Police		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$177,900	\$37,900	\$20,000	\$40,000	\$40,000	\$40,000
EQUIPMENT - APPARATUS & EQUIPMENT	\$12,100,000	\$1,500,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,200,000
EQUIPMENT - DRONE & EQUIPMENT	\$70,000	\$0	\$0	\$70,000	\$0	\$0
EQUIPMENT - HEAVY (OVER \$4000)	\$6,000	\$6,000	\$0	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$9,400	\$9,400	\$0	\$0	\$0	\$0
EQUIPMENT - PORTABLE RADIO EQUIPMENT	\$314,600	\$204,600	\$20,000	\$30,000	\$30,000	\$30,000
EQUIPMENT - PUMPER & EQUIPMENT	\$264,000	\$264,000	\$0	\$0	\$0	\$0
EQUIPMENT - SMART FIRE SAFETY TRAINING TRAILER	\$170,000	\$0	\$170,000	\$0	\$0	\$0
REPLACE COUNTY TRUCK - 2000GPM PUMPER	\$900,000	\$0	\$900,000	\$0	\$0	\$0
REPLACE HAZ MAT 1 - EQUIPMENT	\$150,000	\$0	\$0	\$0	\$150,000	\$0
REPLACE HAZ MAT 1 - TRUCK	\$500,000	\$0	\$0	\$0	\$500,000	\$0
REPLACE UNIT 62	\$65,000	\$0	\$0	\$65,000	\$0	\$0
REPLACE UNIT 63	\$60,000	\$0	\$60,000	\$0	\$0	\$0
REPLACE UNIT 67	\$65,000	\$0	\$0	\$0	\$65,000	\$0
STATION #1 IMPROVEMENTS - WEST ENON SPRINGS (IMP)	\$570,400	\$570,400	\$0	\$0	\$0	\$0
STATION #3 IMPROVEMENTS - EAST ENON SPRINGS	\$300,000	\$300,000	\$0	\$0	\$0	\$0
STATION #4 - FURNISHING & RADIO EQUIPMENT	\$500,000	\$0	\$500,000	\$0	\$0	\$0
STATION #4 - GRANT - SERVICE COMPANY TRUCK & EQUIP	\$950,000	\$0	\$0	\$950,000	\$0	\$0
STATION #4 - ARPA - CONSTRUCTION	\$13,000,000	\$6,500,000	\$6,500,000	\$0	\$0	\$0
STATION #7 - DESIGN	\$500,000	\$0	\$0	\$0	\$0	\$500,000
STATION #7 - LAND	\$300,000	\$0	\$0	\$0	\$300,000	\$0
VEHICLES - TRUCK	\$60,000	\$60,000	\$0	\$0	\$0	\$0
Sub total Fire		\$9,452,300	\$10,970,000	\$3,955,000	\$3,885,000	\$2,770,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$881,900	\$1,670,000	\$1,155,000	\$1,085,000	\$570,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
CAPITAL PROJECTS		\$6,500,000	\$9,300,000	\$2,800,000	\$2,800,000	\$2,200,000
IMPACT FEES		\$2,070,400	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Fire		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$9,380	\$1,800	\$0	\$3,790	\$1,895	\$1,895
EQUIPMENT - 4WD RIDING MOWER	\$88,000	\$0	\$44,000	\$0	\$0	\$44,000
EQUIPMENT - MISC (UNDER \$4000)	\$90,000	\$15,000	\$25,000	\$25,000	\$25,000	\$0
IMPROVEMENTS - MISC REPAIRS & MAINTENANCE	\$400,000	\$400,000				
IMPROVEMENTS - PARKING LOT PAVING	\$350,000	\$350,000	\$0	\$0	\$0	
IMPROVEMENTS - PAVING	\$500,000	\$500,000				
PROJECT - ADA COMPLIANCE & UPGRADES	\$3,000,000	\$0	\$750,000	\$750,000	\$750,000	\$750,000
PROJECT - ALMAVILLE ROAD IMPROVEMENTS	\$1,350,000	\$50,000	\$50,000	\$250,000	\$500,000	\$500,000
PROJECT - ENG - ENON SPRINGS ROAD @ CSX	\$5,000	\$0	\$5,000	\$0	\$0	\$0
PROJECT - ENG - GENIE LN ENGINEERING AND R.O.W.	\$2,900,000	\$2,800,000	\$100,000	\$0	\$0	\$0
PROJECT - ENG - JEFFERSON @ NISSAN/SAM RID	\$2,275,000	\$275,000	\$1,000,000	\$1,000,000	\$0	\$0
PROJECT - ENG - LOWRY STREET PHASE I	\$100,000	\$100,000	\$0	\$0	\$0	\$0
PROJECT - ENG - LOWRY STREET PHASE II	\$1,070,000	\$70,000	\$500,000	\$500,000	\$0	\$0
PROJECT - ENG - MCNICKLE DRIVE @ CSX IMPROVEMENTS	\$6,000	\$0	\$6,000	\$0	\$0	\$0
PROJECT - ENG - ROCK SPRINGS ROAD PHASE III	\$8,000,000	\$0	\$0	\$0	\$4,000,000	\$4,000,000
PROJECT - ENG - ROCKY FORK ALMAVILLE ROAD	\$9,150,000	\$1,150,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
PROJECT - ENG - SAM RIDLEY @ OLD NASHVILLE HWY	\$4,100,000	\$3,950,000	\$150,000	\$0	\$0	\$0
PROJECT - ENG - SAM RIDLEY PHASE IV - WIDEN TO MOTLOW	\$7,000,000	\$0	\$100,000	\$900,000	\$6,000,000	\$0
PROJECT - ENG - SPRING HILL DRIVE	\$1,000,000	\$900,000	\$100,000	\$0	\$0	\$0
PROJECT - ENG - STREET LIGHTING	\$500,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
PROJECT - ENG - TRIDON BRIDGE IMPROVEMENTS	\$670,000	\$670,000	\$0	\$0	\$0	\$0
PROJECT - ENG - WASHINGTON STREET @ CSX CROSSING	\$600,000	\$400,000	\$200,000	\$0	\$0	\$0
PROJECT - ENG - WEAKLEY LANE WIDENING IMPROVEMENTS	\$350,000	\$0	\$250,000	\$100,000	\$0	
PROJECT - LOWRY STREET PHASE III	\$20,000	\$0	\$10,000	\$10,000	\$0	\$0
PROJECT - ROCK SPRINGS RD AT ONH INTERSECTION IMP	\$3,500,000	\$0	\$0	\$500,000	\$3,000,000	\$0
PROJECT - SAFE STREETS FOR ALL GRANT	\$360,000	\$360,000				
PROJECT - SIDEWALK - CRRSSE GRANT	\$300,000	\$200,000	\$50,000	\$50,000	\$0	\$0
PROJECT - SIDEWALK - FLORENCE ROAD	\$200,000	\$0	\$100,000	\$100,000	\$0	
PROJECT - SIDEWALK - MMGAG GRANT	\$200,000	\$200,000	\$0	\$0	\$0	\$0
PROJECT - SIDEWALK - NEW - IMPACT FUND	\$1,460,000	\$1,340,000	\$60,000	\$60,000	\$0	
PROJECT - SIDEWALK - TAP GRANT	\$380,000	\$145,000	\$110,000	\$125,000	\$0	\$0
PROJECT - SIGNAL RETIMING & INTERSECTION IMPROVEMENT	\$60,000	\$0	\$30,000	\$10,000	\$10,000	\$10,000
PROJECT - SIGNAL SYNC & TRAFFIC STUDY PHASE III, IV, & V	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
PROJECT - STUDY - OLD ALMAVILLE ROAD CORRIDOR	\$45,000	\$0	\$0	\$45,000	\$0	\$0
PROJECT - WEAKLEY LANE IMPROVEMENTS	\$250,000	\$250,000				
SSA - ENG - BRIDGE IMPROVEMENTS / REPAIRS	\$565,000	\$365,000	\$50,000	\$50,000	\$50,000	\$50,000
SSA - ENG - SIGNS	\$260,000	\$200,000	\$15,000	\$15,000	\$15,000	\$15,000
SSA - ROAD STRIPING	\$225,000	\$0	\$50,000	\$55,000	\$60,000	\$60,000
SSA - SIDEWALK REHAB	\$1,550,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS - CONTINUED	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
VEHICLES - TRUCKS	\$74,000	\$0	\$0	\$36,000	\$0	\$38,000
Sub total Streets		\$16,141,800	\$6,155,000	\$6,984,790	\$16,811,895	\$7,868,895

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$5,945,800	\$3,629,000	\$4,464,790	\$12,286,895	\$3,343,895
CAPITAL PROJECTS	\$3,950,000	\$1,111,000	\$1,100,000	\$4,100,000	\$4,100,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$415,000	\$420,000	\$425,000	\$425,000
IMPACT FEES	\$900,000	\$1,000,000	\$1,000,000	\$0	\$0
GRANTS	\$5,346,000				

Sub total net of revenues Streets		\$0	\$0	\$0	\$0	\$0
--	--	------------	------------	------------	------------	------------

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
VEHICLE MAINTENANCE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4,000)	\$5,685	\$0	\$5,685	\$0	\$0	\$0
EQUIPMENT - DIAGNOSTIC	\$40,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
EQUIPMENT - HYDRAULIC VEHICLE LIFT	\$10,000	\$0		\$10,000	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$27,500	\$0	\$10,000	\$7,500	\$5,000	\$5,000
EQUIPMENT - MISC (OVER \$4000)	\$7,300	\$7,300				
VEHICLES - TRUCK	\$25,000	\$0	\$0	\$25,000	\$0	\$0
Sub total Vehicle Maintenance		\$7,300	\$25,685	\$52,500	\$15,000	\$15,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$7,300	\$25,685	\$52,500	\$15,000	\$15,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Vehicle Maintenance		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$46,995	\$7,200	\$9,475	\$3,790	\$13,265	\$13,265
EQUIPMENT - MISC (UNDER \$4000)	\$3,500	\$3,500	\$0	\$0	\$0	\$0
EQUIPMENT - MOWERS (ALL)	\$50,000	\$0	\$25,000	\$25,000	\$0	\$0
HEAVY EQUIP - BALLFIELD DRAG	\$39,000	\$19,000	\$20,000	\$0	\$0	\$0
HEAVY EQUIP - UTILITY VEHICLES	\$35,000	\$0	\$0	\$0	\$0	\$35,000
MISC PARK IMPROVEMENTS - ASPHALT & REPAIRS	\$1,500,000	\$540,000	\$480,000	\$480,000	\$0	\$0
MISC PARK IMPROVEMENTS - MISC AMENITIES	\$125,000	\$75,000	\$50,000	\$0	\$0	\$0
MISC PARK IMPROVEMENTS - MISC CAPITAL	\$175,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
MISC PARK IMPROVEMENTS - TRAIL REPAIR & MAINTENANCE	\$100,000	\$0	\$50,000	\$50,000	\$0	\$0
MISC PARK IMPROVEMENTS - TREE REMOVAL	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
OTHER IMPROVEMENTS - MAINTENANCE AREA	\$25,000	\$25,000				
OTHER IMPROVEMENTS - STORAGE BUILDING	\$75,000	\$75,000				
PARK IMPROVEMENTS - CARTER-LEE PARK	\$600,000	\$0	\$0	\$0	\$100,000	\$500,000
PARK IMPROVEMENTS - CEDAR STONE PARK (NON IMPACT)	\$11,600,000	\$300,000	\$5,500,000	\$5,500,000	\$0	\$300,000
PARK IMPROVEMENTS - CEDAR STONE TENNIS & PICKLEBALL	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - GREENWAY/BIKE	\$600,000	\$0	\$100,000	\$500,000	\$0	\$0
PARK IMPROVEMENTS - GREGORY MILL (NONIMPACT)	\$150,000	\$75,000	\$75,000	\$0	\$0	
PARK IMPROVEMENTS - LVRP - CONCESSIONS	\$330,000	\$0	\$30,000	\$300,000	\$0	\$0
PARK IMPROVEMENTS - LVRP - ENTRANCE SIGN	\$20,000	\$20,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - FREEDOM RESTROOMS (IMPACT)	\$30,000	\$30,000				
PARK IMPROVEMENTS - LVRP - SHELTER & PARKING	\$340,000	\$0	\$40,000	\$300,000		
PARK IMPROVEMENTS - LVRP - SHELTER 4 PLAYGROUND	\$50,000	\$0	\$50,000			
PARK IMPROVEMENTS - LVRP - SHELTER 4 RESTROOM	\$230,000	\$0	\$30,000	\$200,000		
PARK IMPROVEMENTS - LVRP - SIDEWALKS	\$100,000	\$0	\$100,000	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - TENNIS COURTS	\$40,000	\$40,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - ROTARY - BREEZEWAY & SHADE	\$100,000	\$0		\$100,000		
PARK IMPROVEMENTS - ROTARY SOCCER PARK (NONIMPACT)	\$40,000	\$40,000				
PARK IMPROVEMENTS - SHARP SPRINGS - MISC	\$50,000	\$0	\$50,000	\$0	\$0	\$0
PARK IMPROVEMENTS - SHARP SPRINGS - PLAY GROUND	\$160,000	\$160,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - TODD LANE PARK	\$500,000	\$0	\$500,000	\$0	\$0	\$0
PARK IMPROVEMENTS - VOLUNTEER PARK	\$535,000	\$35,000	\$500,000			
PARK IMPROVEMENTS - WEST FORK DRIVE PARK	\$150,000	\$0	\$150,000	\$0	\$0	\$0
PROJECT - ADA COMPLIANCE	\$150,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
PROJECT - ENON SPRINGS PROPERTY DEVELOPMENT	\$100,000	\$0	\$0	\$0	\$0	\$100,000
PROJECT - LEE ROAD PROPERTY	\$325,000	\$0	\$0		\$25,000	\$300,000
SOAC - EXHIBIT RENTALS	\$385,000	\$85,000	\$75,000	\$75,000	\$75,000	\$75,000
VEHICLES - TRUCK EQUIPMENT	\$35,100	\$15,100	\$20,000	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION - CONTINUED	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
VEHICLES - TRUCKS	\$87,400	\$52,400	\$35,000	\$0	\$0	\$0
Sub total Parks & Recreation		\$2,927,200	\$7,969,475	\$7,613,790	\$293,265	\$1,388,265
Funding Source:						
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$1,250,200	\$7,719,475	\$7,113,790	\$258,265	\$1,353,265	\$1,353,265
CAPITAL PROJECTS	\$0	\$0	\$0	\$35,000	\$35,000	\$35,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$1,030,000	\$250,000	\$500,000	\$0	\$0	\$0
GRANTS	\$647,000	\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Parks & Rec.		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOLF COURSE	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$11,275	\$1,800	\$3,790	\$1,895	\$1,895	\$1,895
EQUIPMENT - GOLF CARTS	\$170,000	\$0	\$0	\$0	\$0	\$170,000
EQUIPMENT - RANGE EQUIPMENT	\$4,000	\$4,000				
IMPROVEMENTS - BUNKERS	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
IMPROVEMENTS - PUMP HOUSE	\$25,000	\$15,000	\$10,000	\$0	\$0	\$0
IMPROVEMENTS - SEALING / STRIPING PARKING LOT	\$22,500	\$15,000	\$7,500	\$0	\$0	\$0
PROJECT - ADA COMPLIANCE	\$42,500	\$2,500	\$10,000	\$10,000	\$10,000	\$10,000
Sub total Golf Course		\$38,300	\$35,290	\$15,895	\$15,895	\$185,895
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$38,300	\$35,290	\$15,895	\$15,895	\$185,895
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Golf Course		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
EVENT CENTER	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$3,790	\$0	\$3,790	\$0	\$0	\$0
EQUIPMENT - CASH REGISTER	\$5,500	\$0		\$5,500		
EQUIPMENT - CUTLERY/SILVERWARE DRYER	\$3,000	\$0			\$3,000	\$0
EQUIPMENT - DEEP FRYER TWIN VAT	\$2,500	\$0				\$2,500
EQUIPMENT - MISC (UNDER \$4000)	\$5,000	\$5,000	\$0	\$0	\$0	\$0
EQUIPMENT - REFRIGERATOR	\$20,000	\$0		\$20,000		
EQUIPMENT - STEAMER	\$51,500	\$0	\$7,500	\$12,500	\$14,000	\$17,500
IMPROVEMENTS - EVENT CENTER - BALLROOMS	\$35,000	\$0	\$0	\$0	\$0	\$35,000
IMPROVEMENTS - EVENT CENTER - BUILDING SIGNS	\$50,000	\$0	\$50,000	\$0		
IMPROVEMENTS - EVENT CENTER - FLOORING	\$125,000	\$125,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - EVENT CENTER - LOBBY	\$6,500	\$0	\$3,000	\$3,500		
Sub total Event Center		\$130,000	\$64,290	\$41,500	\$17,000	\$55,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$130,000	\$64,290	\$41,500	\$17,000	\$55,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Event Center		\$0	\$0	\$0	\$0	\$0
General Fund Sub total		\$31,078,400	\$27,276,827	\$20,228,469	\$21,912,005	\$14,045,445

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STORM WATER	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$7,580	\$0	\$3,790	\$0	\$1,895	\$1,895
COMPUTER ITEMS - SOFTWARE	\$15,000	\$0	\$15,000	\$0	\$0	\$0
EQUIPMENT - BACKHOE/LOADER	\$240,000	\$0	\$240,000	\$0	\$0	\$0
EQUIPMENT - BROOM TRACTOR	\$93,000	\$93,000				
EQUIPMENT - DOZER (D5)	\$150,000	\$0	\$150,000	\$0	\$0	\$0
EQUIPMENT - LARGE WHEELED EXCAVATOR	\$180,000	\$0	\$0	\$180,000	\$0	\$0
EQUIPMENT - MINI EXCAVATOR	\$120,000	\$0	\$0	\$0	\$120,000	\$0
EQUIPMENT - MISC (OVER \$4000)	\$190,000	\$190,000				
EQUIPMENT - MISC (UNDER \$4000)	\$22,500	\$0	\$7,500	\$7,500	\$7,500	\$0
EQUIPMENT - RIDING MOWER	\$53,000	\$15,000		\$0	\$0	\$38,000
EQUIPMENT - ROTARY CUTTER (BUSH HOG)	\$50,000	\$0	\$25,000	\$0	\$25,000	\$0
EQUIPMENT - SALT SPREADER BOX & PLOWS	\$76,000	\$0	\$36,000	\$40,000	\$0	\$0
EQUIPMENT - SKID STEER	\$120,000	\$0		\$0	\$0	\$120,000
EQUIPMENT - VACUUM TRUCK	\$160,000	\$0		\$160,000	\$0	\$0
IMPROVEMENTS - DRAINAGE	\$900,000	\$600,000	\$300,000	\$0	\$0	\$0
PROJECT - MASTER STORMWATER STUDY	\$50,000	\$0	\$50,000	\$0	\$0	\$0
VEHICLES - 1-TON DUMP TRUCK	\$30,000	\$0	\$30,000	\$0	\$0	\$0
VEHICLES - TRUCK	\$258,000	\$205,000	\$25,000	\$0	\$0	\$28,000
VEHICLES - TRUCK W/ UTILITY BED	\$40,000	\$0	\$40,000	\$0	\$0	\$0
Sub total Storm Water		\$1,103,000	\$922,290	\$387,500	\$154,395	\$187,895
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$1,103,000	\$922,290	\$387,500	\$154,395	\$187,895
Sub total net of revenues Storm Water		\$0	\$0	\$0	\$0	\$0
Special Revenue Funds Sub total		\$1,103,000	\$922,290	\$387,500	\$154,395	\$187,895

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOVERNMENTAL FUNDS TOTAL EXPENDITURES		\$32,181,400	\$28,199,117	\$20,615,969	\$22,066,400	\$14,233,340
Governmental Funding Sources:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$10,361,700	\$15,200,827	\$14,408,469	\$14,552,005	\$7,285,445
CAPITAL PROJECTS		\$10,450,000	\$10,411,000	\$3,900,000	\$6,935,000	\$6,335,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$415,000	\$420,000	\$425,000	\$425,000
DRUG FUND		\$10,600	\$0	\$0	\$0	\$0
IMPACT FEES		\$4,263,100	\$1,250,000	\$1,500,000	\$0	\$0
INSURANCE FUND		\$0	\$0	\$0	\$0	\$0
GRANTS		\$5,993,000	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$1,103,000	\$922,290	\$387,500	\$154,395	\$187,895
TOTALS		\$32,181,400	\$28,199,117	\$20,615,969	\$22,066,400	\$14,233,340

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER PLANT	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - AUTOCLAVE FOR MICRO LAB	\$20,000	\$20,000	\$0	\$0	\$0	\$0
EQUIPMENT - GENERATOR HIGH SERVICE PUMP STATION	\$300,000	\$0	\$0	\$0	\$300,000	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - RADIOS	\$12,000	\$12,000				
IMPROVEMENTS - INTERSTATE TANK RE-PIPE	\$600,000	\$0	\$0	\$600,000	\$0	\$0
IMPROVEMENTS - PIPE MAINTENANCE	\$120,000	\$120,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - TANK/BOOSTER STATION UPGRADES	\$2,000,000	\$0	\$2,000,000.00	\$0.00	\$0	\$0
PROJECT - JEFFERSON PIKE WATER RELOCATE	\$1,811,600	\$1,811,600				
PROJECT - MASON TUCKER	\$150,000	\$150,000	\$0			
PROJECT - RWPS #2 REHAB DESIGN	\$125,000	\$0	\$0	\$0	\$125,000	\$0
SYSTEM - SLUDGE COLLECTION PILOT AND SYSTEM	\$150,000	\$0	\$0	\$0	\$0	\$150,000
VEHICLES - TRUCK	\$77,200	\$42,200	\$35,000	\$0	\$0	\$0
Sub total Water Plant		\$2,159,800	\$2,039,000	\$604,000	\$429,000	\$154,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
W & S REVENUE		\$2,159,800	\$2,039,000	\$604,000	\$429,000	\$154,000
Sub total net of revenues Water Plant		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WASTE WATER	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER - MISC (UNDER \$4,000)	\$14,000	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800
EQUIPMENT - AIR COMPRESSOR	\$30,000	\$0	\$30,000	\$0	\$0	\$0
EQUIPMENT - BOD INCUBATOR	\$20,000	\$0			\$20,000	
EQUIPMENT - CLARIFIER GEAR BOX	\$35,000	\$0			\$35,000	
EQUIPMENT - DISHWASHER	\$1,000	\$0	\$1,000	\$0	\$0	\$0
EQUIPMENT - DRYING OVEN	\$2,800	\$0	\$2,800	\$0	\$0	\$0
EQUIPMENT - FLYGHT PUMP (SPARE)	\$20,000	\$0	\$10,000		\$10,000	
EQUIPMENT - MISC (UNDER \$4,000)	\$11,000	\$3,000	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - MISC HEAVY (OVER \$4,000)	\$65,000	\$65,000	\$0	\$0	\$0	\$0
EQUIPMENT - PERMANENT SAMPLERS	\$20,000	\$0			\$20,000	
EQUIPMENT - RADIOS	\$8,000	\$8,000				
EQUIPMENT - REFRIGERATOR	\$1,500	\$0	\$1,500	\$0	\$0	\$0
EQUIPMENT - VFD FOR RAW PUMP (SPARE)	\$20,000	\$0			\$20,000	
IMPROVEMENTS - PUMP STATIONS	\$40,000	\$40,000				
PROJECT - 1R LIFT STATION UPGRADE CONST. - ARPA	\$2,771,000	\$2,771,000	\$0	\$0	\$0	\$0
PROJECT - JEFFERSON PIKE SEWER EXTENSION	\$750,000	\$750,000				
PROJECT - MEADOWBROOK LIFT STATION UPGRADE CNSTR	\$7,000,000	\$0	\$0	\$3,500,000	\$3,500,000	\$0
PROJECT - MEADOWBROOK LIFT STATION UPGRADE DESIGN	\$450,000	\$0	\$0	\$0	\$150,000	\$300,000
PROJECT - SCADA UPGRADE / CONSOLIDATION	\$55,000	\$0	\$55,000	\$0	\$0	\$0
SYSTEM - WIMS SYSTEM (DATA MANAGEMENT)	\$65,000	\$0	\$65,000	\$0	\$0	\$0
VEHICLES - DUMP TRUCK	\$300,000	\$150,000	\$150,000	\$0	\$0	\$0
VEHICLES - LAB VEHICLE	\$35,000	\$0			\$35,000	
VEHICLES - MAINTENANCE TRUCK (F550)	\$150,000	\$0				\$150,000
Sub total Waste Water Plant		\$3,789,800	\$320,100	\$3,504,800	\$3,794,800	\$454,800

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$150,000	\$300,000
W & S REVENUE	\$3,789,800	\$320,100	\$3,504,800	\$3,644,800	\$154,800

Sub total net of revenues Waste Water Plant	\$0	\$0	\$0	\$0	\$0
--	------------	------------	------------	------------	------------

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER & WASTE WATER MNT	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4,000)	\$14,800	\$6,800	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - 10 TON PULL TRAILER	\$10,000	\$0	\$0	\$0	\$10,000	\$0
EQUIPMENT - MISC (OVER \$4,000)	\$90,000	\$90,000				
EQUIPMENT - MISC (UNDER \$4,000)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
EQUIPMENT - RADIOS	\$12,000	\$12,000				
IMPROVEMENTS - SEWER CREEK CROSSING MAINTENANCE	\$100,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
PROJECT - ALMAVILLE @ I-24 TDOT SEWER RELOCTION	\$500,000	\$0	\$500,000	\$0	\$0	\$0
PROJECT - EMERGENCY LINE WORK	\$1,500,000	\$250,000	\$275,000	\$300,000	\$325,000	\$350,000
PROJECT - FALL CREEK BASIN	\$150,000	\$150,000				
PROJECT - I & I PROJECT CONSTRUCTION	\$528,194	\$0	\$528,194	\$0	\$0	
PROJECT - I & I PROJECT CONSTRUCTION - ARPA	\$3,201,600	\$3,201,600	\$0	\$0	\$0	\$0
PROJECT - INFLOW AND INFILTRATION CONSTRUCTION	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0
PROJECT - INFLOW AND INFILTRATION STUDY	\$400,000	\$0	\$400,000			
PROJECT - LYNWOOD	\$9,500,000	\$1,500,000	\$3,000,000	\$5,000,000	\$0	\$0
PROJECT - NORTH LOWRY WATER MODEL	\$3,500,000	\$1,750,000	\$1,750,000	\$0	\$0	\$0
PROJECT - WATER MODEL PROJECT EASEMENTS	\$600,000	\$0		\$300,000		\$300,000
PROJECT - WATER SYSTEM UPGRADES CONSTRUCTION	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0
PROJECT - WATER SYSTEM UPGRADES DESIGN	\$240,000	\$0	\$120,000	\$0	\$120,000	\$0
VEHICLES - SEWER VACUUM TRUCK	\$845,000	\$480,000	\$0	\$365,000	\$0	\$0
VEHICLES - TRUCKS AND EQUIPMENT	\$197,400	\$162,400	\$35,000	\$0	\$0	\$0
Sub total Water & Waste Water Maint.		\$7,626,800	\$6,634,194	\$7,991,000	\$3,481,000	\$676,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$2,371,500	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$1,000,000	\$528,194	\$0	\$3,000,000	\$0
W & S REVENUE		\$4,255,300	\$6,106,000	\$7,991,000	\$481,000	\$676,000
Sub total net of rev. Water & Waste Water Maint.		\$0	\$0	\$0	\$0	\$0
Total All Water & Sewer Depts		\$13,576,400	\$8,993,294	\$12,099,800	\$7,704,800	\$1,284,800

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - GAS	Cost	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
COMPUTER ITEMS - MISC (UNDER \$4000)	\$27,400	\$19,400	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - MISC (UNDER \$4000)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
EQUIPMENT - RADIOS	\$8,000	\$8,000				
HEAVY EQUIP - BACKHOE	\$150,000	\$0			\$150,000	
HEAVY EQUIP - BOBCATW/TRAILER AND BRUSHHOG	\$140,000	\$0	\$0	\$0	\$0	\$140,000
HEAVY EQUIP - LYCO MACHINE	\$6,000	\$6,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - GAS SHOP	\$10,000	\$10,000				
IMPROVEMENTS - GAS SHOP - PARKING LOT	\$20,000	\$0	\$0	\$10,000	\$0	\$10,000
IMPROVEMENTS - SCADA UPGRADES	\$50,000	\$50,000	\$0	\$0	\$0	\$0
PROJECT - CONTINUING CONSTRUCTION	\$2,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
PROJECT - FALL CREEK BASIN	\$1,650,000	\$150,000	\$1,500,000			
VEHICLES - SERVICE TRUCKS	\$65,000	\$0	\$0	\$65,000	\$0	\$0
Sub total Gas		\$747,400	\$2,006,000	\$581,000	\$656,000	\$656,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
GAS REVENUE	\$747,400	\$2,006,000	\$581,000	\$656,000	\$656,000

Sub total net of revenue Gas	\$0	\$0	\$0	\$0	\$0
-------------------------------------	------------	------------	------------	------------	------------

UTILITIES TOTAL EXPENDITURES	\$14,323,800	\$10,999,294	\$12,680,800	\$8,360,800	\$1,940,800
-------------------------------------	---------------------	---------------------	---------------------	--------------------	--------------------

Utilities Funding Sources:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$2,371,500	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$1,000,000	\$528,194	\$0	\$3,150,000	\$300,000
W & S REVENUE	\$10,204,900	\$8,465,100	\$12,099,800	\$4,554,800	\$984,800
GAS REVENUE	\$747,400	\$2,006,000	\$581,000	\$656,000	\$656,000
Total	\$14,323,800	\$10,999,294	\$12,680,800	\$8,360,800	\$1,940,800

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TOTALS ALL FUNDS		2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Governmental Funds Total Expenditures		\$32,181,400	\$28,199,117	\$20,615,969	\$22,066,400	\$14,233,340
Utility Funds Total Expenses		\$14,323,800	\$10,999,294	\$12,680,800	\$8,360,800	\$1,940,800
Grand Total		\$46,505,200	\$39,198,411	\$33,296,769	\$30,427,200	\$16,174,140

CAPITAL PROJECT SUMMARY BY DEPARTMENT FY2022

DEPARTMENT	REQUESTED AMOUNT	APPROVED AMOUNT	FUNDING SOURCE											TOTAL			
			GENERAL FUND	DEBT PROCEEDS	STATE STREET AID	DRUG FUND	IMPACT FEES	GRANT	STORM WATER	INSURANCE FUND	CAPITAL PROJECTS	WS REVENUE	GAS REVENUE				
ADMINISTRATION	\$59,300	\$50,500	\$50,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,500
BUILDING AND GROUNDS	\$270,120	\$270,200	\$270,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$270,200
EVENT CENTER	\$130,000	\$130,000	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000
FINANCE	\$6,590	\$6,700	\$6,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,700
FIRE DEPARTMENT	\$2,500,035	\$9,452,300	\$881,900	\$0	\$0	\$0	\$2,070,400	\$0	\$0	\$0	\$0	\$6,500,000	\$0	\$0	\$0	\$0	\$9,452,300
GENERAL SESSIONS	\$10,590	\$10,800	\$10,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,800
GOLF COURSE	\$38,210	\$38,300	\$38,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,300
HUMAN RESOURCES	\$4,100	\$4,200	\$4,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,200
INFORMATION SERVICES	\$257,880	\$212,900	\$212,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$212,900
JUDICIAL	\$27,130	\$30,100	\$30,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,100
LEGISLATIVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PARKS AND RECREATION	\$2,926,819	\$2,927,200	\$1,250,200	\$0	\$0	\$0	\$1,030,000	\$647,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,927,200
PLANNING AND CODES	\$128,420	\$128,600	\$128,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128,600
POLICE DEPARTMENT	\$1,171,134	\$1,392,200	\$1,118,900	\$0	\$0	\$10,600	\$262,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,392,200
PROBATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC WORKS	\$275,210	\$275,300	\$275,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$275,300
STREET DEPARTMENT	\$15,901,710	\$16,141,800	\$5,945,800	\$0	\$0	\$0	\$900,000	\$5,346,000	\$0	\$0	\$0	\$3,950,000	\$0	\$0	\$0	\$0	\$16,141,800
TRAFFIC COURT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TREASURY AND COLLECTIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
VEHICLE MAINTENANCE	\$7,300	\$7,300	\$7,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300
WELLNESS PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL GENERAL FUND	\$23,714,548	\$31,078,400	\$10,361,700	\$0	\$0	\$10,600	\$4,263,100	\$5,993,000	\$0	\$0	\$10,450,000	\$0	\$0	\$0	\$0	\$31,078,400	
STORM WATER	\$1,103,000	\$1,103,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,103,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,103,000	
WATER PLANT	\$2,159,674	\$2,159,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,159,800	\$0	\$0	\$0	\$2,159,800	
WASTE WATER TREATMENT PLANT	\$3,789,778	\$3,789,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,789,800	\$0	\$0	\$0	\$3,789,800	
WATER AND SEWER MAINTENANCE	\$7,626,662	\$7,626,800	\$0	\$1,000,000	\$0	\$0	\$0	\$2,371,500	\$0	\$0	\$0	\$4,255,300	\$0	\$0	\$0	\$7,626,800	
TOTAL W & S FUND	\$13,576,114	\$13,576,400	\$0	\$1,000,000	\$0	\$0	\$0	\$2,371,500	\$0	\$0	\$0	\$10,204,900	\$0	\$0	\$0	\$13,576,400	
GAS DEPARTMENT	\$756,108	\$747,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$747,400	\$747,400	
GRAND TOTALS	\$39,149,770	\$46,505,200	\$10,361,700	\$1,000,000	\$0	\$10,600	\$4,263,100	\$8,364,500	\$1,103,000	\$0	\$10,450,000	\$10,204,900	\$747,400	\$0	\$0	\$46,505,200	

FEE SCHEDULES





Town of Smyrna Fee Schedule for 2023 - 2024 Budget Year



ADMINISTRATION

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Open Records Request			
• Copy onto a CD	\$5.00	\$5.00	\$5.00
• Copy onto a DVD	\$5.00	\$5.00	\$5.00
• GIS Maps (24x30)	\$30.00	\$30.00	\$30.00
• Oversized Copies from Planning	\$4.00	\$4.00	\$4.00
• Paper Copies Per Page (Except Courts)			
▣ <i>Black and White Copies</i>	\$0.15	\$0.15	\$0.15
▣ <i>Color Copies</i>	\$0.50	\$0.50	\$0.50
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments over \$2,000	1% of check amount	1% of check amount	1% of check amount

BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Appeal to Board of Adj and App	\$200.00	\$200.00	\$200.00
▶ Miscellaneous			
• Administrative Fee for Codes Violations	\$250.00	\$250.00	\$250.00
• Processing Fee for refunds (per requested permit refund)	\$35.00	\$35.00	\$35.00
• Reinspection Fee.	\$75.00	\$75.00	\$75.00
• Technology Fee (per permit or plan review issued), Non-refundable	\$10.00	\$10.00	\$10.00
▶ Permits			
• Building Permits			
▣ <i>Accessory Building</i>	\$0.35/SF	\$0.35/SF	\$0.35/SF
▣ <i>Blasting</i>	\$35.00	\$35.00	\$35.00
▣ <i>Building Permit Extension or Renewal</i>			
○ All other	\$100.00	\$100.00	\$100.00
○ Industrial	\$300.00	\$300.00	\$300.00
○ Residential/Multifamily	\$35.00	\$35.00	\$35.00
▣ <i>Carnival</i>	\$210.00	\$210.00	\$210.00
▣ <i>Complete building or build out</i>			
○ All others (\$100 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Industrial (\$300 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Residential/Multifamily (\$35 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf

■ Construction Trailer	\$0.35/SF	\$0.35/SF	\$0.35/SF
■ Demolition	\$105.00	\$105.00	\$105.00
■ Firework			
○ Sale permit (per selling session)	\$750.00	\$750.00	\$750.00
○ Tent permit (per selling session)	\$105.00	\$105.00	\$105.00
■ Foundation			
○ Commercial/Industrial	\$200.00	\$200.00	\$200.00
○ Residential	\$100.00	\$100.00	\$100.00
■ Gas (for additions, or service outside Town limits)	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture
■ Plumbing			
○ Additions, etc.	\$7.50/fixture	\$7.50/fixture	\$7.50/fixture
○ Base fee	\$30.00	\$30.00	\$30.00
○ Sewer	\$15.00	\$15.00	\$15.00
○ Waterline	\$15.00	\$15.00	\$15.00
■ Pool			
○ Above ground	\$75.00	\$75.00	\$75.00
○ In ground	\$150.00	\$150.00	\$150.00
■ Shell			
○ All others (\$100 minimum)	\$0.175/sf	\$0.175/SF	\$0.175/SF
○ Industrial (\$300 minimum)	\$0.175/sf	\$0.175/SF	\$0.175/SF
○ Residential/Multifamily (\$35 minimum)	\$0.175/sf	\$0.175/SF	\$0.175/SF
■ Signs			
○ All others	\$100 + \$0.30/sf	\$100 + \$0.30/sf	\$100 + \$0.30/sf
○ Banners (>16 sf is 2 banners)	\$30/banner, maximum of 2	\$30/banner, maximum of 2	\$30/banner, maximum of 2
○ Temporary large inflatable (15 days)	\$30.00	\$30.00	\$30.00
■ Storage unit (temporary)	\$0.35/SF	\$0.35/SF	\$0.35/SF
■ Temporary Office Trailer	\$0.35/SF	\$0.35/SF	\$0.35/SF
■ Tent (temporary)	\$55.00	\$55.00	\$55.00
• Electrical			
■ 1 & 2 Family Dwellings and Townhomes			
○ HVAC (per dwelling, per unit)	\$35.00	\$35.00	\$35.00
○ New Construction			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00
◆ Base Fee	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) >400	\$120.00	\$120.00	\$120.00
○ Pools/Hot Tub			
◆ Above ground	\$60.00	\$60.00	\$60.00
◆ In ground	\$95.00	\$95.00	\$95.00

○ Remodel and/or addition			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) >400	\$120.00	\$120.00	\$120.00
○ Service Release	\$35.00	\$35.00	\$35.00
○ Temporary Pole	\$35.00	\$35.00	\$35.00
■ <i>All others</i>			
○ Final inspection			
◆ >1000 amps	\$350.00	\$350.00	\$350.00
◆ 1-200 amps	\$35.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
○ Other inspections			
◆ HVAC (per unit)	\$35.00	\$35.00	\$35.00
◆ Occupancy	\$75.00	\$75.00	\$75.00
◆ Re-inspection	\$35.00	\$35.00	\$35.00
◆ Sign	\$40.00	\$40.00	\$40.00
◆ VAV boxes	\$35 + \$5/VAV	\$35 + \$5/VAV	\$35 + \$5/VAV
○ Rough-in			
◆ >1000 amps	\$35.00	\$35.00	\$35.00
◆ 1-1000 amps	\$35.00	\$35.00	\$35.00
○ Temporary Pole			
◆ >1000 amps	\$120.00	\$120.00	\$120.00
◆ 1-200 amps	\$35.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
▶ Plan Review (\$100 minimum, \$5000 maximum)			
• Complete building or build out	\$0.175/sf	\$0.175/SF	\$0.175/SF
• Shell	\$0.0875/sf	\$0.0875/SF	\$0.0875/SF
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments up to \$2,000	\$20.00	\$20.00	\$20.00

EVENT CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Room Rental			
• Art/Tokyo/London " Full Set"	\$300.00	\$450.00	\$550.00
• Art/Tokyo/London "Any Single"	\$150.00	\$250.00	\$250.00
• Art/Tokyo/London "Any Double"	\$225.00	\$325.00	\$350.00
• Ballroom "A"	\$550.00	\$650.00	\$900.00
• Ballroom "B"	\$300.00	\$450.00	\$600.00
• Ballroom "B" Sections "1 or 2"	\$175.00	\$225.00	\$350.00
• Entire Building	\$3500.00	\$4000.00	\$6000.00
• Grand Ballroom	\$800.00	\$1000.00	\$1200.00
• Smyrna Room	\$475.00	\$600.00	\$600.00

GOLF COURSE

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Cart Fees			
• 18 Holes	\$13.00	\$14.00	\$14.00
• 9 Holes	\$7.00	\$7.00	\$7.00
▶ Executive Course Green Fee			
• Regular	\$12.00	\$12.00	\$13.00
• Senior/Junior	\$9.00	\$9.00	\$10.00
▶ FootGolf			
• Regular	\$10.00	\$10.00	\$11.00
• Senior/Junior	\$7.00	\$7.00	\$8.00
▶ Green Fee Rates (Monday-Friday)			
• 18 Holes	\$27.00	\$28.00	\$30.00
• 9 Holes	\$14.00	\$14.00	\$15.00
▶ Green Fee Rates (Weekend and Holiday)			
• 18 Holes	\$32.00	\$33.00	\$35.00
• 9 Holes	\$16.00	\$17.00	\$18.00
▶ Senior Green Fee Pass			
• In-Town - Every Six Months	\$525.00	\$525.00	\$550.00
• Out-of-Town - Every Six Months	\$625.00	\$625.00	\$650.00
▶ Senior Green Fee Rates (Monday-Friday)			
• 18 Holes	\$17.00	\$17.00	\$18.00
• 9 Holes	\$9.00	\$9.00	\$10.00
▶ Trail Fee (9 or 18 Holes)	\$9.00	\$9.00	\$10.00
▶ Winter / Aerification Rate (Monday-Friday)			
• 18 Holes	\$23.00	\$23.00	\$25.00
• 9 Holes	\$12.00	\$12.00	\$13.00

▶ Winter / Aerification Rate (Senior)			
• 18 Holes	\$13.00	\$13.00	\$14.00
• 9 Holes	\$7.00	\$7.00	\$8.00
▶ Winter / Aerification Rate (Weekend and Holiday)			
• 18 Holes	\$26.00	\$26.00	\$28.00
• 9 Holes	\$13.00	\$23.00	\$15.00

JUDICIAL - GENERAL SESSIONS

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Costs			
• 5 Year Guilty Expungement	\$100.00	\$100.00	\$100.00
• Bail Bond	\$10.00	\$10.00	\$10.00
• Base Cost	\$60.00	\$60.00	\$60.00
• Certification	\$5.00	\$5.00	\$5.00
• Certified Mail- Return Receipt	\$6.80	100%	100%
• Community Service	-	-	-
• Computerization Fee	\$4.00	\$4.00	\$4.00
• Continuance	\$5.00	\$5.00	\$5.00
• Copies	\$0.50	\$0.50	\$0.50
• Court Room Security	\$2.00	\$2.00	\$2.00
• Diversion Expungement	\$100.00	\$100.00	\$100.00
• Driver Safety School	\$85.00	\$85.00	\$85.00
• Extraordinary Costs/10 parties	100%	100%	100%
• Failure to Appear	\$40.00	\$40.00	\$40.00
• Interest	100%	100%	100%
• Mail	100%	100%	100%
• Mileage	100%	100%	100%
• Motion	\$25.00	\$25.00	\$25.00
• Out of State Prisoner Transportation	100%	100%	100%
• Post-Judgment	\$25.00	\$25.00	\$25.00
• Public Defender Admin. Fee	\$2.50	\$2.50	\$2.50
• Public Defender's Conference	5%	5%	5%
• Request for Release from Final Forfeiture	\$75.00	\$75.00	\$75.00
• Restricted License Fee	\$25.00	\$25.00	\$25.00
• Scire Facias	\$40.00	\$40.00	\$40.00
• Service Fee (Misd Citation)	\$25.00	\$25.00	\$25.00
• Service Fee (Warrant and Criminal Summons)	\$40.00	\$40.00	\$40.00
• Service of Process- Attempt	N/A	N/A	N/A
• Service of Process- In Person/ Attempted Service	\$40.00	\$40.00	\$40.00
• Service of Process- Other/ Attempted Service	\$10.00	\$10.00	\$10.00

• Subpoena	\$6.00	\$6.00	\$6.00
• Transport Fee	\$50.00	\$50.00	\$50.00
► Fines			
• Domestic Assault (additional fine)	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Drug Charge Fine	30%	30%	30%
• DUI Fine	N/A	N/A	\$100.00
• Fine	60%	60%	60%
• Reckless Driving/Aggravated Reckless Driving	N/A	N/A	\$50.00
• Sexual Battery Fine	5%	5%	5%
► Taxes/Fees			
• Alcohol and Drug Fee - DUI, DWI, and Drug Charges	\$5.00	\$5.00	\$5.00
• Blood Alcohol Test Fee - If BAT is administered	\$12.50	\$12.50	\$12.50
• City Litigation Tax	\$29.50	\$29.50	\$29.50
• County Litigation Tax (District Pub Def Conf)	\$0.63	\$0.63	\$0.63
• Court House Security Litgation Tax	\$25.00	\$25.00	\$25.00
• Criminal Injury Comp Fund - Victim Under 18 (Non-Domestic)	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund - Assault	\$1.00	\$1.00	\$1.00
• District Attorney Fee - PWC and Forgery Charges (\$0-\$9)	\$0.25	\$0.25	\$0.25
• District Attorney Fee - PWC and Forgery Charges (\$10-\$99)	\$0.50	\$0.50	\$0.50
• District Attorney Fee - PWC and Forgery Charges (\$100-\$299)	\$1.50	\$1.50	\$1.50
• District Attorney Fee - PWC and Forgery Charges (\$300-\$499)	\$2.50	\$2.50	\$2.50
• District Attorney Fee - PWC and Forgery Charges (\$500 & Up)	\$3.75	\$3.75	\$3.75
• Domestic Assult Electronic Monitoring Indigency Fund	N/A	N/A	N/A
• Drag Racing- TBI Fee	\$1.25	\$1.25	\$1.25
• Drug Court TreatmentAct Fee - Drug/Para Charges	\$0.25	\$0.25	\$0.25
• Drug Testing Fee - Drug Charges	\$12.50	\$12.50	\$12.50
• DUI Electronic Monitoring Indigency Fund	N/A	N/A	N/A
• Fraud and Economic Fund Fee - Theft Charges	\$0.25	\$0.25	\$0.25
• Impaired Driver's Trust Fund - DUI and DWI Charges	\$0.25	\$0.25	\$0.25
• Interlock Device Fee - DUI Charges	N/A	N/A	N/A
• Judicial Commissioner Education	\$0.04	\$0.04	\$0.04
• Reckless Driving - Dept of Safety Fee	\$1.50	\$1.50	\$1.50
• State Litigation Tax	\$0.59	\$0.59	\$0.59
• TBI Fee - DUI Charges	\$0.88	\$0.88	\$0.88
• TBI Narcotics Fee - Drug Charges - NOT Paraphernalia	\$1.00	\$1.00	\$1.00
• Traumatic Brain Injury Fund - DOS/DOR/DOC/DUI/DWI	\$0.75	\$0.75	\$0.75
• Veterans Treatment Court Program	\$0.25	\$0.25	\$0.25

• Victim Assessment Assistance Fee -NO C Misd.	\$3.00	\$3.00	\$3.00
• Victim Notification Fund	\$0.06	\$0.06	\$0.06

JUDICIAL - JUVENILE COURT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Costs			
• Court Costs	\$79.05	\$79.05	\$79.05
• Court Costs- Texting While Driving	\$9.05	\$9.05	\$9.05
▶ Fee			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Certified Mail Fee	\$6.80	100%	100%
• Copy Fee	\$0.50	\$0.50	\$0.50
• Dismissal Fee	\$75.00	\$75.00	\$75.00
• Motion Fee	\$25.00	\$25.00	\$25.00
• Show Cause Continuance Fee	\$35.00	\$35.00	\$35.00
▶ Fines			
• Child Restraint Fine	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Fine- All Other Violations Not Specified	100%	100%	100%
• Insurance Fine	5%	5%	5%
• Registration Fine	5%	5%	5%
• Seat Belt- 1st Offense	5%	5%	5%
• Seat Belt- 2nd Offense	5%	5%	5%
▶ Taxes/Guilty			
• Head Injury Fund	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• State Litigation Tax	\$0.28	\$0.28	\$0.28
• Town Litigation Tax	\$13.75	\$13.75	\$13.75
▶ Traffic School			
• Smyrna Traffic School	\$85.00	\$85.00	\$85.00

JUDICIAL - MUNICIPAL COURTS

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Commercial Costs			
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$80.00 Court Costs- All Other Violations	\$74.05	\$79.05	\$79.05
▶ Commercial Fees			
• Continuance Fee *	\$35.00	\$35.00	\$35.00
• Diversion Fee *	\$75.00	\$75.00	\$75.00
• E Ticket Fee **			
• Late Penalty *	\$35.00	\$35.00	\$35.00

• Traffic Certified Mail	\$6.80	\$6.80	\$6.80
• Traffic Motion Fee *	\$25.00	\$25.00	\$25.00
▶ Commercial Fines			
• \$50.00 Fine Specified Commercial Violations	\$100.00	\$100.00	\$100.00
▶ Commercial Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Traffic Costs			
• \$10.00 Court Cost- Texting While Driving	\$9.05	\$9.05	\$9.05
• \$125.00 Court Cost	\$124.05	\$124.05	\$124.05
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$80.00 Court Cost- All Other Violations	\$79.05	\$79.05	\$79.05
▶ Traffic Fees			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Continuance Fee	\$35.00	\$35.00	\$35.00
• Copy	\$0.50	\$0.50	\$0.50
• Diversion Fee	\$75.00	\$75.00	\$75.00
• Diversion Fee for Corrected Light Violations	\$25.00	\$25.00	\$25.00
• E Ticket Fee			
• Late Penalty	\$35.00	\$35.00	\$35.00
• Out of Town TR School Diversion Fee	\$75.00	\$75.00	\$75.00
• Restricted Driver's License Fee	\$25.00	\$25.00	\$25.00
• Traffic Certified Mail	\$6.80	100%	100%
• Traffic Motion Fee	\$25.00	\$25.00	\$25.00
▶ Traffic Fines			
• \$10.00 Fine- Parking Violations	\$10.00	\$10.00	\$10.00
• \$20.00 Fine- Improper Lane Usage 2nd Offense	\$20.00	\$20.00	\$20.00
• \$30.00 Fine- All Other Non-Moving Violations Not Specified	\$30.00	\$30.00	\$30.00
• \$35.00 Fine- Window Tint Violations	\$35.00	\$35.00	\$35.00
• \$40.00 Fine- One Way Street	\$40.00	\$40.00	\$40.00
• \$50.00 Fine- All Other Moving Violations Not Specified	\$50.00	\$50.00	\$50.00
• Child Restraint Fine	\$2.50	\$2.50	\$2.50
• Driver's License Fine	\$1.50	\$1.50	\$1.50
• Improper Display of Tag 1st Offense	\$0.50	\$0.50	\$0.50
• Improper Display of Tag 2nd Offense or More	\$1.00	\$1.00	\$1.00
• Insurance Fine	\$1.50	\$1.50	\$1.50
• Registration Fine	\$1.50	\$1.50	\$1.50
• Seat Belt 1st Offense	\$6.25	\$6.25	\$6.25
• Seat Belt 2nd Offense	\$7.50	\$7.50	\$7.50

▶ Traffic School			
• Out of Town Traffic School Tuition	\$95.00	\$95.00	\$95.00
• Traffic School Tuition	\$85.00	\$85.00	\$85.00
▶ Traffic Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Head Injury Tax- Guilty Speeding Violations	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Code Violation Expungement	N/A	N/A	\$100.00

PARKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u> Effective 1-1-23	<u>2023 - 2024</u> Effective 1-1-23
▶ Assembly Hall Building			
• Building Rental Fee			
▣ 8:00 a.m. to 2:00 p.m. and 4:00 p.m. to 10 p.m.	\$100.00	\$125.00	\$125.00
▣ Whole Day	\$175.00	\$200.00	\$200.00
• Cleaning Deposit			
▣ Half (½) Day	\$100.00	\$200.00	\$200.00
▣ Whole Day	\$100.00	\$200.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$20.00	\$20.00
▶ Corp Shelter Rental Fee			
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park (6 hours) (Hilltop up to 150 ppl)	\$150.00	\$150.00	\$150.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park (All Day) (Hilltop up to 150 ppl)	\$300.00	\$300.00	\$300.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 300-499 ppl, Shelters (6 hours)	\$250.00	\$250.00	\$250.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 300-499 ppl, Shelters (All Day)	\$500.00	\$500.00	\$500.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 500-1,000 ppl, Shelters (6 hours)	\$500.00	\$500.00	\$500.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 500-1,000 ppl, Shelters (All Day)	\$1000.00	\$1000.00	\$1000.00
▣ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 51-99 LVRP Shelter 1 & 4 /Sharp Springs/Rotary Soccer/Hilltop (All Day)	\$100.00	\$125.00 Effective 1-1-23	\$125.00
▣ Cleaning Deposit	\$100.00	\$100.00	\$100.00
• 51-99 LVRP Shelter 1 or 4/Sharp Springs/Rotary Soccer/Hilltop (6 Hours)	\$50.00	\$75.00 Effective 1-1-23	\$75.00
▣ Cleaning Deposit	N/A	\$50.00	\$100.00
▶ Credit Card Convenience Fee (credit card transactions only)	2.9% of sales amount	2.9% of sales amount	3% of sales amount (1/1/24)

▶ Cross Country Race Fee			
• 1,000-1,500 runners	\$1000.00	\$1000.00	\$1000.00
• 1,000-1,500 runners - Cleaning & Damage Deposit	\$1000.00	\$1000.00	\$1000.00
• 500-999 runners	\$500.00	\$500.00	\$500.00
• 500-999 runners - Cleaning & Damage Deposit	\$500.00	\$500.00	\$500.00
• less than 499 runners	\$250.00	\$250.00	\$250.00
• less than 499 runners - Cleaning & Damage Deposit	\$250.00	\$250.00	\$250.00
▶ Depot Building		Effective 1-1-23	
• Building Rental Fee			
▣ 4:00 p.m. to 10:00 p.m.	\$100.00	\$125.00	\$125.00
▣ 8:00 a.m. to 2:00 p.m.	\$100.00	\$125.00	\$125.00
▣ Whole Day	\$175.00	\$200.00	\$200.00
• Cleaning Deposit			
▣ Half (½) Day	\$100.00	\$200.00	\$200.00
▣ Whole Day	\$100.00	\$200.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$20.00	\$20.00
▶ Field Rental			Effective 1-1-24
• Elementary Fields (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• Lee Victory Football (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• Practice Field Rental (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• Rotary Soccer Park (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• RSP Soccer Multi-Purpose Field (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• Sharp Springs (2 Hour Increment)	\$30.00	\$30.00	\$40.00
• Todd Lane Field 3 (2 Hour Increment)	\$30.00	\$30.00	\$40.00
▶ Field Rental - Cedar Stone Turf Field (2 Hour Increment)	\$60.00	\$60.00	\$70.00
▶ Fire Pit Rental Fee per day (Sharp Springs)	\$30.00	\$30.00	\$30.00
▶ Line Fee			
• Line Baseball/Softball Field	\$30.00	\$30.00	\$30.00
• Line Football Field	\$250.00	\$300.00	\$300.00
• Line Soccer Field	\$150.00	\$200.00	\$200.00
• Re-Line Fee			Effective 1-1-24
▣ Baseball/Softball Field	\$10.00	\$10.00	\$10.00
▣ Football Field	\$150.00	\$150.00	\$175.00
▣ Soccer Field	\$50.00	\$75.00	\$100.00
▶ Paint Ball Tournament Fee			
• Cleaning Fee (Per Facility, Per Day) Refundable if Cleaned Each Day	\$300.00	\$300.00	\$300.00
• Field Fee (per field, per day)	\$400.00	\$500.00	\$500.00
• Team Fee (per team)	\$10.00	\$10.00	\$10.00
▶ Program Participation Fee	\$3.00	\$3.00	\$3.00

▶ Rosenwald Building		Effective 1-1-23	
• Building Rental Fee			
▣ 4:00 p.m. to 10:00 p.m.	\$100.00	\$125.00	\$125.00
▣ 8:00 a.m. to 2:00 p.m.	\$100.00	\$125.00	\$125.00
▣ Whole Day	\$175.00	\$200.00	\$200.00
• Cleaning Deposit			
▣ Half (½) Day	\$100.00	\$200.00	\$200.00
▣ Whole Day	\$100.00	\$200.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$20.00	\$20.00
▶ Shelter Rental Fee		Effective 1-1-23	
• 3:00 p.m. to Close	\$30.00	\$40.00	\$40.00
• 8:00 a.m. to 2:00 p.m.	\$30.00	\$40.00	\$40.00
• All Day	\$50.00	\$60.00	\$60.00
▶ Shelter Rental for Non-Local School or Local Homeschool Groups			Effective 1-1-24
• Local Homeschool Group (Per Child)(1st Rental is FREE; after, Fee Applies)	\$1.00	\$1.00	\$2.00
• Non-Local School Group (Per Child)	\$1.00	\$1.00	\$2.00
▶ Special Events			Effective 1-1-24
• Cleaning Deposit (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$350.00
• Fee	\$350.00	\$350.00	\$350.00
▶ Splash Pad Group Rental Fee (2 hr period)			Effective 1-1-24
• Evening Slot	\$150.00	\$150.00	\$150.00
• Morning Slot	\$75.00	\$75.00	\$100.00
▶ Tennis Court (2 Hour Increment-Per Court)	\$30.00	\$30.00	\$40.00
▶ Tournament Fees			Effective 1-1-24
• Cedar Stone Park- Per Field, Per Day	\$300.00	\$300.00	\$350.00
• Cleaning Fee (Per Day, Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Deposit (Per Day, Per Facility)	-	\$250.00	\$300.00
(NOT Refundable if cancellation is within 14 days of tournament date)			
• Field Fee (Per Field, Per Day)	\$150.00	\$150.00	\$175.00
• Team Fee (Per team)	\$10.00	\$10.00	\$10.00
▶ Vendor Booth Rental Fee	\$50.00	\$75.00 Effective 1-1-23	\$75.00
▶ Vendor Booth Rental Fee: Halloween in the Park	\$35.00	\$35.00	\$35.00

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Admission Prices			
• Adults - Age 13 -54			
▣ Full Admission	\$7.00	\$7.00	\$7.00
▣ No Climbing	\$4.00	\$4.00	\$4.00
• Children - Age 2 & below			
▣ All Admission	FREE	FREE	FREE
• Children - Age 3 - 12			
▣ Full Admission	\$5.00	\$5.00	\$5.00
▣ No Climbing	\$3.00	\$3.00	\$3.00
• Groups - 10 or more			
▣ Full Admission	\$4.00	\$4.00	\$4.00
▣ No Climbing	\$3.00	\$3.00	\$3.00
• Senior - Age 55 & up			
▣ Full Admission	\$4.00	\$4.00	\$4.00
▣ No Climbing	\$3.00	\$3.00	\$3.00
▶ Camps			
• Spring/Fall/Winter Break (5 days - 4 hrs/day)			
▣ Limited Slots Per Week (Member)	\$75.00	\$75.00	\$75.00
▣ Limited Slots Per Week (Non-member)	N/A	\$100.00	\$100.00
▣ Scheduled Programs only Per Day	\$15.00	\$15.00	\$15.00
• Summer (5 days - 8 hrs/day)			
▣ Limited Slots Per Week	\$125.00	\$125.00	\$125.00
▣ Limited Slots Per Week (Non-member)	N/A	\$150.00	\$150.00
▣ Scheduled Programs only Per Day	\$25.00	\$25.00	\$25.00
▶ Credit Card Convenience Fee (credit card transactions only)	2.9% of sales amount	2.9% of sales amount	3% of sales amount (1/1/24)
▶ Daily Fees - Pool		Effective 1-1-23	
• Equipment Rental (Each)	\$1.00	\$2.00	\$2.00
• Pool/Adults	\$6.00	\$7.00	\$7.00
• Pool/Child and Senior	\$5.00	\$5.00	\$5.00
▶ Entire Facility			
• 4 Hour Minimum	\$600.00	\$600.00	\$600.00
• Additional Hour (per)	\$150.00	\$150.00	\$150.00
• Lock In (6pm - 8am)	\$2000.00	\$2000.00	\$2000.00
▶ Equipment Rental			
• Canoe			
▣ Day	\$45.00	\$45.00	\$45.00
▣ Deposit (one per group)	\$100.00	\$100.00	\$100.00
▣ Week	\$225.00	\$225.00	\$225.00

▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00
• Paddle Board			
▪ <i>Day</i>	\$45.00	\$45.00	\$45.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$225.00	\$225.00	\$225.00
▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00
• Single Kayak			
▪ <i>Day</i>	\$35.00	\$35.00	\$35.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$150.00	\$150.00	\$150.00
▪ <i>Weekend</i>	\$60.00	\$60.00	\$60.00
• Tandem Kayak			
▪ <i>Day</i>	\$45.00	\$45.00	\$45.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$225.00	\$225.00	\$225.00
▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00
▶ Funbrella Daytime Rental (2 hrs, 20 wristbands)	\$125.00	\$125.00	\$125.00
▶ Locker Rental, Daily Rental	\$1.00	\$2.00 Effective 1-1-23	\$2.00
▶ Memberships		Effective 1-1-23	
• Double (2 people)	\$100.00	\$125.00	\$125.00
• Double All Inclusive	\$150.00	\$175.00	\$175.00
• Family (up to 6 people)	\$150.00	\$200.00	\$200.00
• Family All Inclusive	\$200.00	\$250.00	\$250.00
• Single (1 person)	\$75.00	\$100.00	\$100.00
• Single All Inclusive	\$125.00	\$150.00	\$150.00
▶ Party Room			
• Both Rooms (2 hrs, Does NOT Include Pool or Climbing)	\$100.00	\$100.00	\$100.00
• Room Clean-up Fee	\$25.00	\$25.00	\$25.00
• Single Room (2 hrs, Does NOT Include Pool or Climbing)	\$50.00	\$50.00	\$50.00
▶ Pool Party			
• Private, After Hours (2 hrs, 150 ppl max)	\$400.00	\$400.00	\$400.00
• Semi-Private, After Hours (2 hrs, 75 ppl max)	\$250.00	\$250.00	\$250.00
▶ Room Rentals			
• Adventure Room			
▪ <i>Adventure Room # 1 & 2 (2 Hours)</i>	\$250.00	\$250.00	\$250.00
▪ <i>Adventure Room #1 (2 hours)</i>	\$150.00	\$150.00	\$150.00
▪ <i>Adventure Room #2 (2 hours)</i>	\$100.00	\$100.00	\$100.00
• Lecture Hall (2 Hours)	\$100.00	\$100.00	\$100.00

• Party Room			
■ <i>Double - 2 Hours</i>	\$100.00	\$100.00	\$100.00
■ <i>Single - 2 Hours</i>	\$50.00	\$50.00	\$50.00
■ <i>With Climbing Access</i>	\$125.00	\$125.00	\$125.00
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	\$75.00	\$75.00	\$75.00
■ <i>With Pool Access</i>	\$125.00	\$125.00	\$125.00
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	\$75.00	\$75.00	\$75.00
• Room Clean-up Fee	\$25.00	\$25.00	\$25.00
• Themed Parties (Party Room Rental + Theme Fee)	\$40.00	\$40.00	\$40.00
(2 hours ONLY. NO wristbands)			
▶ Scout Badge Workshops			
• 2 Hours	\$4 per person	\$4 per person	\$4 per person
• 4 Hours	\$5 per person	\$5 per person	\$5 per person
• 6 Hours	\$6 per person	\$6 per person	\$6 per person
• 8 Hours	\$7 per person	\$7 per person	\$7 per person
▶ Summer Pool Passes		Effective 1-1-23	
• Double (2 ppl)	\$100.00	\$125.00	\$125.00
• Family (up to 6 ppl)	\$150.00	\$200.00	\$200.00
• Single (1 person)	\$75.00	\$100.00	\$100.00

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Annexation/Rezoning Request	\$500.00	\$500.00	\$500.00
▶ Boards of Zoning Appeals			
• Appeal/Spec Exceptions	\$300.00	\$300.00	\$300.00
• Variance	\$300.00	\$300.00	\$300.00
▶ Food Truck Rally Permit	\$300.00	\$300.00	\$300.00
▶ Impact Fees			
• Parks			
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$722.00	\$1032.00	\$1032.00
○ Maximum Fee Per Unit	\$1032.00	\$1032.00	\$1032.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$589.00	\$842.00	\$842.00
○ Maximum Fee Per Unit	\$842.00	\$842.00	\$842.00
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$722.00	\$1032.00	\$1032.00
○ Maximum Fee Per Unit	\$1032.00	\$1032.00	\$1032.00

• Public Safety				
■ Industrial (Unit: 1,000 Sq Ft)				
○ Assessed Fee	\$284.00	\$405.00	\$405.00	\$405.00
○ Maximum Fee Per Unit	\$405.00	\$405.00	\$405.00	\$405.00
■ Mobile Home/RV Park (Unit: Pad Site)				
○ Assessed Fee	\$419.00	\$599.00	\$599.00	\$599.00
○ Maximum Fee Per Unit	\$559.00	\$599.00	\$599.00	\$599.00
■ Multi-Family (Unit: Dwelling)				
○ Assessed Fee	\$343.00	\$490.00	\$490.00	\$490.00
○ Maximum Fee Per Unit	\$490.00	\$490.00	\$490.00	\$490.00
■ Office (Unit: 1,000 Sq Ft)				
○ Assessed Fee	\$594.00	\$848.00	\$848.00	\$848.00
○ Maximum Fee Per Unit	\$848.00	\$848.00	\$848.00	\$848.00
■ Public/Institutional (Unit: 1,000 Sq Ft)				
○ Assessed Fee	\$222.00	\$317.00	\$317.00	\$317.00
○ Maximum Fee Per Unit	\$317.00	\$317.00	\$317.00	\$317.00
■ Retail/Commercial/Public (Unit: 1,000 Sq Ft)				
○ Assessed Fee	\$942.00	\$1346.00	\$1346.00	\$1346.00
○ Maximum Fee Per Unit	\$1346.00	\$1346.00	\$1346.00	\$1346.00
■ Single-Family Detached (Unit: Dwelling)				
○ Assessed Fee	\$419.00	\$599.00	\$599.00	\$599.00
○ Maximum Fee Per Unit	\$599.00	\$599.00	\$599.00	\$599.00
■ Warehouse (Unit: 1,000 Sq Ft)				
○ Assessed Fee	\$157.00	\$224.00	\$224.00	\$224.00
○ Maximum Fee Per Unit	\$224.00	\$224.00	\$224.00	\$224.00
• Roads				
■ Industrial (Unit: 1,000 Sq Ft)				
○ Industrial Park				
◆ Assessed Fee	\$1495.00	\$2135.00	\$2135.00	\$2135.00
◆ Maximum Fee Per Unit	\$2135.00	\$2135.00	\$2135.00	\$2135.00
○ Mini-Warehouse				
◆ Assessed Fee	\$531.00	\$758.00	\$758.00	\$758.00
◆ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00	\$758.00
○ Warehousing				
◆ Assessed Fee	\$651.00	\$930.00	\$930.00	\$930.00
◆ Maximum Fee Per Unit	\$930.00	\$930.00	\$930.00	\$930.00
■ Mobile Home/RV Park (Unit: Pad Site)				
○ Assessed Fee	\$531.00	\$758.00	\$758.00	\$758.00
○ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00	\$758.00

■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$892.00	\$1274.00	\$1274.00
○ Maximum Fee Per Unit	\$1274.00	\$1274.00	\$1274.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$2435.00	\$3478.00	\$3478.00
○ Maximum Fee Per Unit	\$3478.00	\$3478.00	\$3478.00
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$796.00	\$1137.00	\$1137.00
○ Maximum Fee Per Unit	\$1137.00	\$1137.00	\$1137.00
■ <i>Retail/Commercial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$1712.00	\$2445.00	\$2445.00
○ Maximum Fee Per Unit	\$2445.00	\$2445.00	\$2445.00
■ <i>Single Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$1567.00	\$2239.00	\$2239.00
○ Maximum Fee Per Unit	\$2239.00	\$2239.00	\$2239.00
▶ Mobile Food Vendor Annual Permit	\$200.00	\$200.00	\$200.00
• Daily Permit	N/A	N/A	\$50.00
▶ Plan/Plat Review Fees			
• Concept Plan	\$150.00	\$150.00	\$150.00
• Final Plat	\$200 + \$50/Lot	\$200 + \$50/Lot	\$200 + \$50/Lot
• Preliminary Plat Subdivision	\$400 + \$75/Lot	\$400 + \$75/Lot	\$400 + \$75/Lot
• Site Plan	\$400.00	\$400.00	\$400.00
• Site Plan Renewal/Extension	\$200	\$200.00	\$200.00
• Sketch Plat	\$150.00	\$150.00	\$150.00
▶ Planning and Code Documents for Purchase			
• Sign Ordinance Book	\$15.00	\$15.00	\$15.00
• Subdivision Regulation Book	\$30.00	\$30.00	\$30.00
• TOS Zoning Map	\$30.00	\$30.00	\$30.00
• Zoning Ordinance Book	\$30.00	\$30.00	\$30.00

POLICE DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Adult-Oriented Establishments			
• Late Penalty for License Renewal Fee	10% of Fee	10% of Fee	10% of Fee
• Non-refundable License Fee	\$250.00	\$250.00	\$250.00
• Non-refundable License Renewal Fee	\$250.00	\$250.00	\$250.00
• Non-refundable Permit Fee	\$100.00	\$100.00	\$100.00
▶ Background Check	\$7.00	\$7.00	\$7.00
▶ Citizens Police Academy Class	-	-	-
▶ Copies of 911 Tapes	\$25.00	\$25.00	\$25.00
▶ Copies of Pictures (Bail Bondsmen after Original Date of Arrest)	\$4.00	\$4.00	\$4.00
▶ False Emergency Alarms Fee (Per False Alarm after 3 in a Calendar Year)	\$50.00	\$50.00	\$50.00
▶ Fingerprinting (Non-arrestees)	\$10.00	\$10.00	\$10.00
▶ Rape Aggression Defense Class	N/A	N/A	N/A
▶ Reports (Accident, Office, Etc.)	\$0.15 per Page	\$0.15 per Page	\$0.15 per Page
▶ Youth Academy	\$30.00	\$30.00	\$30.00

PROBATION

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ 4 Hour Theft Course	\$40.00	\$40.00	\$40.00
▶ 8 Hour Anger Management Course	\$80.00	\$80.00	\$80.00
▶ Daily Alcohol Monitoring Fee	\$10.00	\$10.00	\$10.00
▶ Diversion/Retirement Supervision Fee	\$35.00	\$35.00	\$35.00
▶ Drug and Alcohol Assessment	\$25.00	\$25.00	\$25.00
▶ DVI Assessment	\$25.00	\$25.00	\$25.00
▶ Electronic Monitoring Installation Fee	\$100.00	\$100.00	\$100.00
▶ GCMS Confirmation	\$25.00	\$25.00	\$25.00
▶ GPS Monitoring Fee	\$10.00	\$10.00	\$10.00
▶ Job Readiness Program	N/A	\$80.00	\$80.00
▶ Salive Drug Screen Fee	N/A	N/A	\$25.00
▶ Standard Supervision Fee	\$45.00	\$45.00	\$45.00
▶ Urine Drug Screen Fee	N/A	N/A	\$20.00

PUBLIC WORKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Grading/Excavation Permit			
• Application Fee	\$25.00	N/A	N/A
• Engineering Review Fees	Based on Costs Incurred	Based on Costs Incurred	Based on Costs Incurred
▶ Jet Wash Truck Services (Minimum 1 Hour)	\$200 per Hour	\$200 per Hour	\$200 per Hour
▶ Road Inspection			
• Initial Fee	-	-	-
• Re-Inspection Fee	\$100.00	\$100.00	\$100.00
▶ Small Cell Placement	\$200 Fee + \$100/Site	\$200 Fee + \$100/Site	\$200 Fee + \$100/Site
▶ Storm Water	Amount based on ERUs	Amount based on ERUs	Amount based on ERUs
• Appeal Review Fee	\$50.00	\$50.00	\$50.00
• Credit and Adjustment Application Fee			
■ <i>Adjustment Application Fee</i>	-	-	-
■ <i>All Other Property Application Fees</i>			
○ Containing < 40,000 <= 100,000 Sq Ft Impervious Surface	\$250.00	\$250.00	\$250.00
○ Containing = 20,000 Sq Ft Impervious Surface	\$50.00	\$50.00	\$50.00
○ Containing > 20,000 <= 40,000 Sq Ft Impervious Surface	\$150.00	\$150.00	\$150.00
○ Containing 100,000+ Sq Ft Impervious Surface	\$500.00	\$500.00	\$500.00
■ <i>Application fees for a property which received a credit, but subsequently became non-compliant for failure to maintain, shall be doubled upon reapplication for the credit.</i>			
■ <i>Small Homes Credit</i>	N/A	N/A	N/A
■ <i>Water Education Credit</i>	N/A	N/A	N/A
• Equivalent Residential Unit (ERU)	3,543 Square Feet	3,543 Square Feet	3,543 Square Feet
• ERU Base Rate	\$3.47 Per ERU	\$3.47 Per ERU	\$3.47 Per ERU
• Grading/Excavation Permit	\$150.00	\$150.00	\$150.00
• Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
• Late Payment Fee	10% of Bill	10% of Bill	10% of Bill
• Storm Water Fee	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre
• Storm Water User Fee			
■ <i>Agricultural Property User Fee</i>			
○ <= 3,543 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 3,543 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Exempt Property User Fee</i>	-		
■ <i>Other Developed Property User Fee</i>	\$3.47 X # OF ERU'S	\$3.47 X # OF ERU'S	\$3.47 x # of ERU'S
■ <i>Single Family Residential User Fee</i>			
○ <= 10,000 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 10,000 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's

■ *Vacant/Undeveloped Property User Fee*

- < 1,800 Sq Ft Impervious Surface
- > 1,800 Sq Ft Impervious Surface

▶ Video Inspection Fee

-	-	-
\$3.47 Min or \$3.47 x # of ERU's	\$3.47 Min or \$3.47 x # of ERU's	\$3.47 Min or \$3.47 x # of ERU's
\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot

TREASURY DEPARTMENT

Name of Fee/Purpose of Fee

	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Beer Permit			
• Annual Privilege Tax	\$100.00	\$100.00	\$100.00
• Application Fee	\$250.00	\$250.00	\$250.00
• Special Event Non Profit	\$50.00	\$50.00	\$50.00
• Special Event Retail	\$100.00	\$100.00	\$100.00
▶ Business License (Based on Type of Business)	Minimum \$15.00	Minimum \$15.00	Minimum \$15.00
▶ Cable TV Franchise Application Fee	\$10,000.00	\$10,000.00	\$10,000.00
▶ Credit Card			
• Credit	Greater of: 2.5% or \$1.50	Greater of: 2.5% or \$1.50	Greater of: 2.5% or \$1.50
• Debit	\$1.50	\$1.50	\$1.50
▶ Demonstration Permit Application	\$200.00	\$200.00	\$200.00
▶ Flea Market Booth Fee Per Day	\$1.00	\$1.00	\$1.00
▶ Hotel/Motel Tax	2.5%	2.5%	2.5%
▶ Junkyard Control Application and Annual Renewal	\$50.00	\$50.00	\$50.00
▶ Legal/Collection Fee	\$25.00	\$25.00	\$25.00
▶ Liquor Privilege Tax			
• Caterers	\$625.00	\$625.00	\$625.00
• Commercial Passenger Boat Company	\$750.00	\$750.00	\$750.00
• Community Theater	\$300.00	\$300.00	\$300.00
• Convention Center	\$500.00	\$500.00	\$500.00
• Historic Interpretive Center	\$300.00	\$300.00	\$300.00
• Historic Mansion House Site	\$300.00	\$300.00	\$300.00
• Historic Performing Arts Center	\$300.00	\$300.00	\$300.00
• Hotel and Motel			
■ Seats 0-99 Rooms	\$1000.00	\$1000.00	\$1000.00
■ Seats 100-399 Rooms	\$1250.00	\$1250.00	\$1250.00
■ Seats 400 Rooms and Over	\$1500.00	\$1500.00	\$1500.00
• Museum	\$300.00	\$300.00	\$300.00
• Premiere Type Tourist Resort	\$2000.00	\$2000.00	\$2000.00
• Private Club	\$500.00	\$500.00	\$500.00

• Restaurant According to Seating Capacity (Liquor and Wine)			
▣ Seats 126-175	\$925.00	\$925.00	\$925.00
▣ Seats 176-225	\$975.00	\$975.00	\$975.00
▣ Seats 226-275	\$1100.00	\$1100.00	\$1100.00
▣ Seats 276 and Over	\$1200.00	\$1200.00	\$1200.00
▣ Seats 40-74	\$650.00	\$650.00	\$650.00
▣ Seats 75-125	\$750.00	\$750.00	\$750.00
• Restaurant According to Seating Capacity (Wine Only)			
▣ Seats 126-175	\$300.00	\$300.00	\$300.00
▣ Seats 176-225	\$310.00	\$310.00	\$310.00
▣ Seats 226-275	\$330.00	\$330.00	\$330.00
▣ Seats 276 and Over	\$350.00	\$350.00	\$350.00
▣ Seats 40-125	\$270.00	\$270.00	\$270.00
• Urban Park Center	\$500.00	\$500.00	\$500.00
• Zoological Institution	\$300.00	\$300.00	\$300.00
▶ Mapleview Cemetery			
• Citizens Rate (\$950 goes to Perpetual Fund)	\$1250.00	\$1250.00	\$1250.00
• Out of Town Rate (\$1,495 goes to Perpetual Fund)	\$1795.00	\$1795.00	\$1795.00
▶ Massagist Annual Permit	\$75.00	\$75.00	\$75.00
▶ Municipal Inspection Fee	As Per State Law	As Per State Law	As Per State Law
▶ Package Liquor Application/Investigation Fee	750	\$750.00	\$750.00
▶ Property Tax per \$100 of Assessed Valuation	\$0.7007	\$0.7007	\$0.5257
▶ Property Tax Penalty & Interest (on initial billing only, per month)	1% interest + 0.5% penalty	1% interest + 0.5% penalty	1% interest + 0.5% penalty
▶ Grass Lien Penalty & Interest (on initial billing only, per month)	1% interest + 0.5% penalty	1% interest + 0.5% penalty	1% interest + 0.5% penalty
▶ Smyrna Business License Print	\$0.15 per Sheet	\$0.15 per Sheet	\$0.15 per Sheet
▶ Solicitors/Peddlers Permit	\$50.00	\$50.00	\$50.00
▶ Special Event			
• Athletic, Block Parties, Fairs	No Fee	No Fee	No Fee
• Parade Application	\$100.00	\$100.00	\$100.00
• Protests/Rallies on town Property	\$200.00	\$200.00	\$200.00
▶ Street Map (Color)	\$3.00	\$3.00	\$3.00
▶ Taxicab Franchise			
• Annual Driver Renewal Fee	\$10.00	\$10.00	\$10.00
• Driver Application Fee	\$25.00	\$25.00	\$25.00
• Franchise Application Fee	\$100.00	\$100.00	\$100.00
• Franchise Renewal Fee per Taxicab	\$50.00	\$50.00	\$50.00
▶ Transient Vendors License (14 Day Permit)			
• Application Fee	\$50.00	\$50.00	\$50.00
• Clerk's Fee	\$5.00	\$5.00	\$5.00

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Commercial Credits to Tap Fee for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00
▶ Deposit for Service			
• Commercial/Industrial	Amt of Largest Historical Bill	Amt of Largest Historical Bill	Amt of Largest Historical Bill
• Non-Owner Residential	\$75.00	\$75.00	\$75.00
• Owner Residential/Non-Payment Reconnect	Amount of Balance Due	Amount of Balance Due	Amount of Balance Due
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Non-payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (after business hours)	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (during business hours)	\$20.00	\$20.00	\$20.00

▶ Residential Rebates for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heater	\$150.00	\$150.00	\$150.00
▶ Service Fee (For Change in Service)	\$30.00	\$30.00	
• Commercial			\$75.00
• Residential			\$50.00
▶ Tampering Fee (plus cost)	\$250.00	\$250.00	\$250.00
▶ Tap Fee			
• Commercial/Industrial	At Cost	At Cost	At Cost
• Residential	\$325.00	\$325.00	\$375.00
▶ Usage Charge/Rates			
• All Users (Base + Usage)			
▣ <i>Base Minimum Rate - Commercial</i>	-	\$7.00	\$35.00
▣ <i>Base Minimum Rate - Residential</i>	\$3.50	\$4.00	\$5.50
▣ <i>Usage Rate</i>	Cost + \$2.00 per MCF	Cost + \$2.00 per MCF	Cost + \$2.00 per MCF
• Nissan*	By Contract	By Contract	By Contract

UTILITIES - WASTEWATER

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Residential Unit in Town of Smyrna	\$1600.00	\$1600.00	\$2000.00
• Residential Unit out of Town of Smyrna	\$2300.00	\$2300.00	\$2700.00
▶ Cross-connection re-test fee	\$60.00	\$60.00	\$60.00

▶ Industrial User Permit Limit Violation			
• Violation from 151% - 200%	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00
• Violation from 201% or greater	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00
• Violation up to 150% of limit	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00
▶ Industrial User Surcharge			
• < 300 MG/Liter of BOD5 (Per LB)	-	-	-
• 1100+ MG/Liter (Per LB)	\$1.29	\$1.29	\$1.29
• 300 MG/Liter - 1100 MG/Liter (Per LB)	\$0.62	\$0.62	\$0.62
▶ Inspection Fee	\$25.00	\$25.00	\$25.00
▶ Jet Wash Truck Services (Per Hour) (Minimum 1 Hour)	\$200.00	\$200.00	\$200.00
▶ Permit	\$75.00	\$75.00	\$75.00
▶ Pretreatment Charges	Based on Pretreatment Cos	Based on Pretreatment Cost	Based on Pretreatment Cost
▶ Sanitary Sewer Spec Book	\$30.00	\$30.00	\$30.00
▶ Sanitary Sewer Specs CD	\$35.00	\$35.00	\$35.00
▶ Show Cause Hearing Transcript (Per Page)	\$1.00	\$1.00	\$1.00
▶ Special Assessment Districts (For Each 2,000 Linear Ft under Project 776)			
• Harts Branch			
▣ <i>Base Zone Fee</i>	\$1600.00	\$1600.00	\$2000.00
▣ <i>Unit Sewer Tape Fee</i>	\$100.00	\$100.00	\$100.00
• Old Nashville Hwy. Basin (Plus Base Zone Fee)	\$1000.00	\$1000.00	\$1000.00
• Olive Branch Basin (Plus Base Zone Fee)	\$4500.00	\$4500.00	\$2900.00
• Stewarts Creek Drainage Basin			
▣ <i>Zone A - North of I-24 (Plus Base Zone Fee)</i>	\$1600.00	\$1600.00	\$1600.00
▣ <i>Zone B - South of I-24 (Plus Base Zone Fee)</i>	\$2400.00	\$2400.00	\$2400.00
▶ Step System:	To Be Determined	To Be Determined	To Be Determined
▶ Usage Charge/Rates			
• Inside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$17.96	\$18.50	\$19.43
▣ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$4.80	\$4.94	\$5.19
• Nissan*	By Contract	By Contract	By Contract
• Outside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$26.80	\$27.61	\$28.99
▣ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$6.40	\$6.59	\$6.92
• Pre Certificate of Occupancy Rate (Per 1,000 Gallons)	\$4.80	\$4.94	\$5.19
• Repurified			
▣ <i>Minimum Charge</i>	\$18.27	\$18.82	\$19.76
▣ <i>Per 1,000 Gallons (April - October)</i>	\$2.69	\$2.77	\$2.91
▣ <i>Per 1,000 Gallons (November - March)</i>	\$1.46	\$1.50	\$1.58
▶ Video Inspection Fee (Per Linear Foot)	\$1.50	\$1.50	\$1.50

▶ WWT Plant Disposal Fee			
• Per Load for 0 - 2,000 Gallons	\$150.00	\$150.00	\$150.00
• Per Load for 2,001+ Gallons	\$300.00	\$300.00	\$300.00

UTILITIES - WATER

<u>Name of Fee/Purpose of Fee</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>	<u>2023 - 2024</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Irrigation and Repurified Meters			
▪ ¾" through 1 ½" Meter	\$800.00	\$800.00	\$800.00
▪ 2" Meter	\$1000.00	\$100.00	\$100.00
▪ 3" Meter	\$2000.00	\$2000.00	\$2000.00
▪ 4" Meter	\$3500.00	\$3500.00	\$3500.00
▪ 6" Meter	\$5000.00	\$5000.00	\$5000.00
• Residential Unit in Town of Smyrna	\$1100.00	\$1100.00	\$1100.00
• Residential Unit out of Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Cross Connection Re-Inspection (After 30 Days, per Occurance)	N/A	N/A	\$50.00
▶ Damaged Meter Fee	Actual Cost	Actual Cost	Actual Cost
▶ Domestic Water Meter Fee 1" - 6" Meter Size	Actual Cost	Actual Cost	Actual Cost
▶ Drought Management Surcharge:			
• First Exceedance	5% + current bill	5% + current bill	5% + current bill
• Second Exceedance	15% + current bill	15% + current bill	15% + current bill
• Third Exceedance	25% + current bill	25% + current bill	25% + current bill
▶ Fire Line Fee (per diameter inch)	\$500.00	\$500.00	\$500.00
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Hydrant Meter Deposit (Depending on Meter Size)	\$300.00 - \$1,200.00		
• 2" Meter	-	\$3500.00	\$3500.00
• 3/4" Meter	-	\$1000.00	\$1000.00
▶ Late Fee	10% of Bill	10% of Bill	10% of Bill
▶ Meter Relocation Fee	Actual Cost	Actual Cost	Actual Cost
▶ Meter Test			
• 1 ½" - 2" Meter	\$175.00	\$175.00	\$175.00
• 3" Meter	\$275.00	\$275.00	\$275.00
• 4" Meter	\$425.00	\$425.00	\$425.00
• 5/8" - 1" Meter	\$100.00	\$100.00	\$100.00
▶ Non-Payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Non-Payment Reconnect Deposit	\$75.00	\$75.00	\$75.00
▶ Permit and Inspection Report	\$3.00	\$3.00	\$3.00

▶ Service Fee			
• Change in Service	\$30.00	\$30.00	\$35.00
• New Service	N/A	N/A	N/A
▶ Sprinkler Fee (Per Sprinkler)	\$0.05	\$0.05	\$0.05
▶ Tampering Fee (Plus Cost)	\$250.00	\$250.00	\$250.00
▶ Usage Charge/Rates			
• Inside Town Limits			
▣ For First 2,000 Gallons	\$12.00	\$12.24	\$12.85
▣ Per 1,000 Gallons for next 3,000 Gallons	\$3.74	\$3.82	\$4.01
▣ Per 1,000 Gallons for next 5,000 Gallons	\$4.25	\$4.34	\$4.56
▣ Per 1,000 Gallons over 10,000 Gallons	\$4.76	\$4.85	\$5.09
• Irrigation - Residential			
▣ For First 2,000 Gallons	-	\$12.24	\$12.85
▣ Per 1,000 Gallons for next 3,000 Gallons	-	\$3.82	\$4.01
▣ Per 1,000 Gallons for next 5,000 Gallons	-	\$4.34	\$4.56
▣ Per 1,000 Gallons over 10,000 Gallons	-	\$4.85	\$5.09
• Irrigation Meter - Commercial			
▣ For First 10,000 Gallons	\$4.76	\$4.85	\$5.10
▣ Minimum Charge	\$23.08	\$23.54	\$24.72
▣ Per 1,000 Gallons for next 15,000 Gallons	\$5.52	\$5.63	\$5.91
▣ Per 1,000 Gallons for next 25,000 Gallons	\$6.10	\$6.22	\$6.53
▣ Per 1,000 Gallons over 50,000 Gallons	\$7.00	\$7.14	\$7.50
• Nissan*	By Contract	By Contract	By Contract
• Nolensville*	By Contract	By Contract	By Contract
• Outside Town Limits			
▣ For First 2,000 Gallons	\$14.71	\$15.00	\$15.75
▣ Per 1,000 Gallons for next 3,000 Gallons	\$5.52	\$5.63	\$5.91
▣ Per 1,000 Gallons for next 5,000 Gallons	\$6.10	\$6.22	\$6.53
▣ Per 1,000 Gallons over 10,000 Gallons	\$7.00	\$7.14	\$7.50
• Pre Certificate of Occupancy Rate			
▣ Per 1,000 Gallons	\$3.74	\$3.82	\$4.01
• Wholesale			
▣ For First 2,000 Gallons	\$12.58	\$12.83	\$13.47
▣ Per 1,000 Gallons for next 3,000 Gallons	\$3.85	\$3.93	\$4.13
▣ Per 1,000 Gallons for next 5,000 Gallons	\$4.48	\$4.57	\$4.80
▣ Per 1,000 Gallons over 10,000 Gallons	\$4.95	\$5.05	\$5.30
▶ Well Water Quality Test Fee	\$40.00	\$40.00	\$40.00